

COMMITTEE WORKSHOP
BEFORE THE
CALIFORNIA ENERGY RESOURCES CONSERVATION
AND DEVELOPMENT COMMISSION

In the Matter of:)
)
Informational Proceeding and)
Preparation of the 2004 Integrated) Docket No.
Energy Policy Report (IEPR) Update) 03-IEP-01
)
Re: 2004 Transmission Update)
_____)

CALIFORNIA ENERGY COMMISSION
1516 NINTH STREET
HEARING ROOM A
SACRAMENTO, CALIFORNIA

MONDAY, JUNE 14, 2004

9:35 A.M.

Reported by:
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Judy Grau

Sandra Fromm

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Aspen Environmental Group

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Lawrence Berkeley National Laboratory

Consortium for Electric Reliability Technology
Solutions

ALSO PRESENT

Armando Perez

California Independent System Operator

Barbara Hale

California Public Utilities Commission

Ed Smeloff

San Francisco Public Utilities Commission

Greg Karras

Communities for a Better Environment

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P R O C E E D I N G S

9:35 a.m.

PRESIDING MEMBER GEESMAN: I'm John

Geesman, the Commission's Presiding Member for its Integrated Energy Policy Report. This is the 2004 update process.

To my immediate left is Commissioner Boyd, who is the Associate Member of the Integrated Energy Policy Report Committee and the formerly Presiding Member of the 2003 report Committee. And to my right is my Staff Advisor, Melissa Jones.

I have a fairly lengthy opening statement that I want to make because the staff has spent a fair amount of time trying to lay a context for today's workshop. So, if you'll bear with me I'll take us through that.

Today's workshop is the fourth event of the 2004 transmission update process. The purpose of the transmission effort in 2004 is to take action to implement the 2003 Integrated Energy Policy Report's goals. The 2003 IEPR brought forward the importance of modernizing and upgrading the bulk transmission grid; and identified both planning and permitting actions

1 that the state should take to improve the system
2 in a cost effective, environmentally sensitive
3 manner that insures a reliable, robust system.

4 The first event in our update process
5 was the November 6, 2003 Committee workshop to
6 identify key transmission planning issues,
7 including how best to capture the strategic
8 benefits of transmission assets.

9 The second event was the April 5, 2004
10 Committee workshop that had three objectives.
11 One, to discuss long-range transmission system
12 interconnection needs under various scenarios.
13 Two, to begin stakeholder-driven development of a
14 state long-run transmission system vision. And
15 three, to understand the transmission problems of
16 immediate concern, the critical short-range
17 projects to address these concerns, and the
18 consequences of delay in bringing them online.

19 The third event was the May 10, 2004
20 Committee workshop. That workshop examined the
21 general topic of renewable resource development
22 and transmission constraints in southern
23 California; and the particular question of how
24 wind resources in the Tehachapi region and
25 geothermal resources in the Salton Sea region

1 should be interconnected to the grid.

2 It also described the Commission Staff's
3 proposal for a southern California transmission
4 corridor study; and sought feedback from
5 interested parties on its content, value and
6 timing.

7 Finally, it continued the discussion of
8 the development of a long-term vision for
9 California's transmission system.

10 At today's workshop we will examine how
11 alternatives to transmission expansion have been
12 considered up to this point along the planning and
13 permitting spectrum, and seek input from panelists
14 and interested parties on how, where and when
15 alternatives should be assessed in the future.

16 We will also hear from the Cal-ISO and
17 CERTS, the Consortium for Electric Reliability
18 Technology Solutions, on methods for valuing the
19 strategic benefits of transmission
20 interconnection.

21 We will also receive updates from
22 Commission Staff on its continuing efforts to
23 define and develop a transmission corridor study
24 and a long-term transmission vision.

25 The staff will publish its draft

1 transmission white paper at the end of July. The
2 Committee will then hold workshops and/or hearings
3 on the white paper in mid August. The Committee
4 will then publish its final transmission report in
5 late September. That will ultimately come before
6 the full Commission as a part of our 2004 update
7 by the end of October. I believe the deadline
8 that we are shooting for there is November 1.

9 Kristy, should we go ahead, then?

10 MS. CHEW: Yes, thank you. Good
11 morning, everyone. My name's Kristy Chew. I'm a
12 Project Manager here at the Energy Commission.
13 I'd just like to take care of a few housekeeping
14 items before we get started.

15 For those of you who are not familiar
16 with our building our restrooms are right behind
17 the opaque partition, and there's a water fountain
18 there, as well. There's a snack bar up on the
19 second floor for drinks and snacks and sandwiches
20 and stuff if you're interested.

21 And the workshop agenda, the finalized
22 one, and handouts for the morning session
23 presentations are on the back table as you enter
24 the room. I know that we are out of some copies
25 already, and they're being made right now. So, if

1 there's a presentation that comes up and you don't
2 have a handout, go ahead and check the back table;
3 we've probably made more and brought them in
4 already.

5 There's also a workshop sign-in sheet,
6 so if you could sign in and let us know that you
7 came and who you are representing; that would be
8 very helpful.

9 And this meeting is also being
10 transcribed. The court reporter right there,
11 waving his hand. If you could make sure that you
12 state your name, and if you have a business card
13 if you'd give it to the court reporter so he can
14 get the proper spelling of your name and your
15 organization, that would be helpful, as well.

16 Because it's being transcribed if at any
17 time you can't hear what's being said, if you
18 could please raise your hand and let us know,
19 because if you can't hear it, then there's a
20 chance that the court reporter isn't picking it
21 up, either. So, for everyone's benefit, if you
22 can't hear it, let us know.

23 And lastly I'd like to introduce some of
24 the other Energy Commission Staff that are here
25 today. Don Kondoleon is right up here; you

1 probably already know him. And Sandra Fromm and
2 Mark Hesters are in the back, also working on the
3 IEPR. And Judy Grau is making a presentation this
4 afternoon, although she is out this morning for a
5 doctor's appointment, but she'll be here this
6 afternoon.

7 So I think that covers just about all
8 the housekeeping items. If there's any type of
9 problem, need more handouts or something, water,
10 just let me know. Raise your hand I'll come find
11 you. Okay. Thanks, bye.

12 MR. KONDOLEON: Good morning and welcome
13 to the Energy Commission. My name, again, is Don
14 Kondoleon; I'm the Commission's Transmission
15 Program Manager.

16 To begin this morning session we will
17 have a presentation by Susan Lee of Aspen
18 Environmental Group to talk about a report that
19 they've done for us entitled, Comparative Study of
20 Transmission Alternatives. So please welcome
21 Susan Lee.

22 MS. LEE: Thanks, Kristy, and thank you,
23 Don. Again, I'm Susan Lee with Aspen
24 Environmental Group. Before I start I want to
25 tell you a little about my experience because that

1 sort of sets the stage for my interest in this
2 topic, as well.

3 My expertise is in the CEQA side of
4 transmission alternatives. I've managed many of
5 the recent transmission line projects for the
6 California Public Utilities Commission, including
7 the Jefferson Martin Project, Path 15, TriValley
8 and North of San Jose. And also for the Energy
9 Commission over the past few years I've written
10 the staff assessment alternatives analyses for
11 several of the power plant projects, including
12 Potrero Unit 7, Morro Bay and East Altamont.

13 In each of these reports in the CEQA
14 analysis we've looked at both transmission
15 alternatives and nontransmission alternatives,
16 which were so-called nonwires alternatives.
17 Including things like renewable energy and
18 distributed generation.

19 But because the analysis that we do in
20 the CEQA process happens relatively late in the
21 game, and we'll show that in a kind of timeline in
22 a little bit, it's hard for us to look openly at
23 that wide range of alternatives because we're
24 restricted by the CEQA requirements for how we
25 look at alternatives. And I'll explain that also

1 in a little bit.

2 So, it's been sort of frustrating to me
3 over the past five or six years in the
4 transmission process to see that it's difficult on
5 the CEQA side only really to look at a wide range
6 of alternatives. And to me that's why this
7 process is so important, to broaden the
8 consideration of alternatives, move the
9 consideration really earlier in the process.

10 The other things that I'm sure a lot of
11 you have seen in the past few years is that
12 transmission projects are coming up against much
13 more strong opposition, especially when they get
14 into developed areas or up near developed areas,
15 which makes the consideration of alternatives
16 really much more important.

17 Let me give a quick overview of the
18 presentation I'm going to give today. First I'll
19 go over the purpose of the study, and Commissioner
20 Geesman covered that a little bit already. Then
21 I'll describe what the alternatives are to
22 transmission just briefly.

23 I'll describe a couple of examples of
24 nonwires alternatives to transmission, things that
25 have been considered or tried to have been

1 considered in the past. And then we'll focus on a
2 couple of questions that really set the stage for
3 what we're hoping to hear from the rest of you
4 over this afternoon, of the rest of this morning,
5 which is where in the process can we better
6 consider alternatives, and what methodology can we
7 use in that.

8 And just a reminder, again, because the
9 talk I'm giving this morning is fairly brief,
10 there's a lot more information in the background
11 report; and there were copies, I think they're
12 still out there at the front table, that goes into
13 a lot of this in more detail.

14 There's an appendix to that report, as
15 well, that covers a description of a lot of the
16 ongoing proceedings. As you know right now there
17 are proceedings ongoing at the Energy Commission,
18 the CPUC and the ISO talking about a wide range of
19 issues that all relate to this. So some of those
20 are covered in that appendix and that should be
21 helpful.

22 Okay, why are we here this morning.
23 Commissioner Geesman covered a lot of this in his
24 introduction, but let me just run through it. As
25 you know, California's growing. We need more

1 energy; we need energy sometimes in different
2 places than we thought we needed it a few years
3 ago.

4 The main thing that's become clear to us
5 is that the planning process, which is managed
6 essentially by the ISO and the utilities, and then
7 the permitting process that happens at the CPUC
8 are not directly connected. Each of those
9 processes has a stage to look at alternatives.
10 But because they happen sequentially, first
11 planning then permitting, the timelines are
12 difficult. It stretches the process out over
13 quite a bit of time.

14 So, we're hoping that we can, through
15 this discussion, try and come up with a method
16 where the process can be streamlined. The third
17 bullet on here points out one of the things that
18 makes this especially good timing right now.
19 Because there are ongoing proceedings, as I
20 mentioned, at each of these different agencies,
21 it's a very good time to be looking at change.

22 There are proceedings that are looking
23 at, for example, the CPUC's procurement
24 proceeding. We have proceedings on distributed
25 generation, renewable energy. All of these things

1 come together when we're looking at transmission
2 alternatives.

3 The last thing on this slide is the
4 issue of timing. And I mentioned earlier that
5 because on the CEQA side we see the timing as
6 really an obstacle to being able to consider many
7 alternatives because we're usually to that point
8 only a year or two away from when the project is
9 urgently needed. It restricts the evaluation of
10 alternatives. It would be much easier and more
11 efficient if a wider range of alternatives could
12 be considered earlier on in the process.

13 So, just briefly, the methodology that
14 we're looking at, and this, again, mirrors what
15 Commissioner Geesman mentioned this morning, we're
16 really looking at this as a process. We don't
17 have a product right now. What we're hoping for
18 is that we'll get input from a wide range of
19 stakeholders, and I know there are a lot of people
20 here today who have some really good input for
21 us. We hope that the input will let us come
22 up with a draft methodology that we can then
23 present back to you. And get another round of
24 feedback.

25 One of the biggest challenges obviously

1 here is that transmission line projects fall under
2 a wide range of jurisdictions. A lot of different
3 agencies are involved. And when you get into
4 nontransmission alternatives, we're looking at
5 even another set of agencies, because a lot of
6 times those alternatives require approval only at
7 the local level.

8 So, acknowledging those jurisdictional
9 challenges and regulatory challenges we want to
10 move into the consideration of alternatives and
11 see what we can work out.

12 Just as a very basic general background,
13 in order to look at alternatives we need to look
14 at what the purposes are for a transmission line.
15 The obvious one is to move electricity from one
16 place to another. There are other less obvious
17 purposes. Sometimes a transmission line is
18 proposed only to improve reliability; sometimes to
19 reduce transmission congestion; and sometimes to
20 reduce costs when you're trying to move, say, from
21 generation to load.

22 The challenges of transmission line
23 siting, and again I mentioned earlier that this is
24 becoming more and more difficult with time, is one
25 of the most important reasons that we need to look

1 at alternatives. California's growing. We're
2 seeing residential growth in areas that previously
3 hadn't had growth. As growth occurs, the growth,
4 itself, becomes a barrier to transmission lines
5 because the places that ten years ago we would
6 have though would have been a perfect transmission
7 corridor all of a sudden is now a new city that
8 wasn't there.

9 So the land for the corridors is
10 disappearing as new homes are built. Transmission
11 lines that are proposed through developed areas
12 are meeting much more well-organized opposition.
13 I think people are learning about the process.
14 They're understanding what it takes and how much
15 more beneficial it is to have a well-organized
16 opposition coming, for example, to the CPUC and
17 working through that process.

18 The kinds of issues that are generally
19 raised up in transmission projects, really the
20 biggest three issues, and these are probably the
21 most challenging issues because they are the most
22 subjective, are visual impacts, property values
23 and electric and magnetic field concerns. Those
24 are the things that when people come to a CEQA
25 scoping hearing that they generally point out as

1 being the biggest concerns to them.

2 Other environmental effects always come
3 up on a project-by-project basis. For example,
4 biological resources, cultural resources, you
5 know, construction emissions and air quality
6 issues.

7 Okay, so what are the alternatives to
8 transmission lines. We have in the background
9 report there are probably 20 or 30 pages that talk
10 about this, so I'm just going to go into a kind of
11 very brief overview on this.

12 Because, again, the purpose of a
13 transmission line essentially is to carry power
14 from one place to another, the simplest
15 alternative is to generate power at the end of the
16 line, the place where the power is needed.

17 The first three things shown on this
18 slide really are generation alternatives. The
19 fossil fueled power plants are pretty efficient.
20 They can be located ideally wherever there is
21 natural gas and water. But even at the peaker
22 level, the single turbine kind of smallest fossil
23 fuel generation option, there's generally fairly
24 significant opposition from local people if it's a
25 developed area. Which, again, is where you tend

1 to need the power to be located. Again, those
2 impacts can be visual resources, noise and air
3 emissions.

4 Distributed generation includes a large
5 range of technologies which again are kind of
6 small scale, things like fuel cells and
7 photovoltaics. These things, again, are directly
8 beneficial because the power's produced at the
9 location where the need actually occurs.

10 These technologies are improving and
11 their costs are going down. So, distributed
12 generation optimistically is going to be a part of
13 our future.

14 Renewable energy, this is a huge broad
15 topic and there are, you know, many people in this
16 building that are studying this. It includes
17 obviously wind power, geothermal, biomass, solar
18 and tidal power. These technologies each can
19 generate a large amount of power really equivalent
20 to a fossil fuel plant if they're located in the
21 right place.

22 The challenge with many renewable
23 technologies is that they are geographically
24 depending. That, you know, for example, wind and
25 geothermal in particular, you have to build the

1 plant or the generation facility at the location
2 where the resource occurs.

3 Economic incentives also relate to power
4 plant needs -- excuse me, to transmission line
5 needs. In many cases transmission lines are
6 proposed specifically for economic benefits to
7 offset the costs of reliability must-run plants or
8 congestion fees.

9 Demand management, I've got another
10 slide on that. Demand management is also really
11 important and increasingly important in the energy
12 field because transmission lines are designed to
13 carry power that serves the peak load. And those
14 peak loads occur at a small number of hours over a
15 year. If you can reduce demand just over the peak
16 period you get much greater flexibility in terms
17 of how you meet your energy needs.

18 Technology has been pretty successful in
19 allowing consumers, both residential and
20 industrial, to change their energy use patterns.
21 And we think that's something that will improve,
22 and I'll give you some examples of that in a
23 little bit.

24 You know, conservation can be very
25 effective. It was in 2001 when energy was in the

1 news pretty much every day. The state's energy
2 demand dropped really dramatically because
3 consumers responded to the need to save power.
4 But within about six months after that, as energy
5 stopped being in the news, people pretty much went
6 back to their old habits. But we know that it's a
7 possibility to get people to conserve really with
8 significant savings.

9 Another demand management option is load
10 shedding. This is something that can happen on
11 either a voluntary basis, if a large consumer opts
12 to basically not receive power in areas in times
13 of especially high demand, and they get a benefit
14 to that from lower rates. Or it can be on a
15 mandatory basis which we all experienced a couple
16 years ago with the rolling blackouts. Not an
17 ideal situation.

18 Load shifting is another area that I'll
19 talk about in a little more detail. But it's a
20 place where users can reduce peak demand by using
21 electricity during nonpeak hours instead of peak
22 hours. You know, the simple example is running
23 your dishwasher in the evening instead of the
24 afternoon. And we'll talk about examples of all
25 of these things in just a little bit.

1 So, just in conclusion to kind of wrap
2 up what the alternatives to transmission are, we
3 have obviously gas-fired power plants. They're a
4 good solution if the impacts are not a problem.
5 But they're best used as alternatives to
6 transmission if they're located where demand is.
7 And, again, that's the biggest challenge because
8 that's where they're hardest to site.

9 Renewable technologies are improving in
10 terms of technology; and costs are dropping. But,
11 again, some of those have to be located where the
12 resources are, that the two biggest potential
13 producers, wind and geothermal, are the most
14 geographically constrained. The disadvantage
15 there, of course, is you need additional
16 transmission lines to get that power to the load.

17 The other small scale options, and these
18 include the variety of distributed generation
19 options, economic incentives and demand management
20 issues. All of these can be looked at as
21 components of a portfolio, or of ways to determine
22 to defer transmission need for a year or two.
23 This is something the City of San Francisco has
24 been really focused on. We're going to hear about
25 that in a little bit.

1 This slide shows a very generalized
2 timeline of how the process works now. And it has
3 to be generalized, every project is a little
4 different. But, the basic idea is that in the
5 first year between year zero and year one the
6 problem, itself, is identified. What is the
7 problem we're trying to solve.

8 And years one and two, there are
9 discussions, this is generally again with the ISO
10 and the utility, of how different ways the problem
11 can be solved. Alternatives are looked at at that
12 point in terms of generally it focuses only on
13 transmission alternatives. And this is the point,
14 I think, that we need to most focus on as we move
15 into this process.

16 The other time that alternatives are
17 considered, and this is the time that I've most
18 been involved in, is essentially at step five,
19 which is in years three and four. At the CPUC's
20 process, CPCN here, this is the certificate of
21 public convenience and necessity, which is the
22 application that the IOUs file with the CPUC.

23 At this point we are within a year or
24 two of the project being essentially most needed,
25 if it is a very urgent process. So when we look

1 through the CEQA process, which I'll describe, we
2 have many fewer options at this point.

3 Let me just take that timeline and
4 superimpose on it a real project. This is an
5 example that is current right now because the
6 draft decision is actually out as of last week.

7 Jefferson-Martin started, the concept
8 really started in the end of 1998 when we had the
9 San Francisco blackout, reinforcing the idea,
10 which transmission planners were certainly all
11 aware of, which is that the San Mateo substation
12 was basically the only source of power going into
13 the San Francisco Peninsula.

14 So the concept was developed that we
15 really needed to create a separate path for
16 electricity getting into the San Francisco
17 Peninsula; and the Jefferson substation became the
18 focus of that.

19 So, in 1999 and 2000 the ISO and a group
20 of stakeholders and PG&E started meeting to
21 develop what ultimately became the Jefferson-
22 Martin project. A variety of alternatives were
23 looked at, including a cross-Bay transmission
24 line, other routes up the Peninsula. And even
25 generation was considered at that point.

1 It took a year or so for that study to
2 be finalized. Then after that PG&E started
3 preparation of its CPCN. That includes the
4 environmental material and the engineering
5 material that goes into the CPUC. That was
6 submitted to the CPUC in late 2002.

7 After the preparation of the draft and
8 final environmental impact report that pretty much
9 took all of 2003; the final EIR came out in
10 November. Then the CPUC started their evidentiary
11 hearings the first couple months of this year.
12 And the draft decision came out just last week.
13 The schedule at this point is that it could be
14 voted on as early as the beginning of July.

15 So, to look at this was clearly a very
16 urgent project from when it was first identified.
17 And it took more than five years to get from the
18 planning stage to the point where it may even be
19 voted on. The construction, itself, will of
20 course take at least another year, probably closer
21 to two years once it finally gets going.

22 Let me put in context what we do in the
23 CEQA process, just so you can understand. I know
24 a lot of folks here are more into transmission
25 planning and don't see as much what happens later

1 on. But this is part of the challenge that we see
2 on the CEQA side of how we can evaluate these
3 things successfully.

4 The CEQA guidelines present very
5 specific requirements for how we look at
6 alternatives. And there are three things that
7 they require us to look at. The guidelines
8 require us to evaluate only alternatives that meet
9 most of the project objectives. And these are the
10 objectives that are defined by the developer,
11 itself.

12 The challenge we most often face here,
13 and I've pointed that out a couple times, is the
14 timeframe. If one of the objectives is a project
15 has to be online by 2006, and we are in a process
16 already in the beginning of 2004, they're
17 automatically screening out a variety of
18 alternatives that might take longer than that to
19 be implemented. And that can happen because of
20 technology or because of regulatory barriers. So
21 that's one of the challenges we face in CEQA.

22 The second requirement is feasibility.
23 Alternatives must be feasible. This means
24 economic feasibility, environmental, social,
25 regulatory. The thing that comes up often in this

1 context is regulatory feasibility. Could it
2 really be permitted, or is there some way to
3 actually make this alternative happen, given the
4 regulatory structure. So that's a challenge that
5 we deal with quite a bit.

6 And then the third one, which is the
7 environmental side, is that an alternative must
8 have the potential to reduce or avoid the
9 significant effects of the project, itself. So at
10 the very beginning of a project we have to screen
11 it to see what the potential significant effects
12 are, whether there's a way to eliminate one or any
13 of these one or multiple significant effects by
14 looking at an alternative.

15 But if there's an alternative, for
16 example, that has greater effects than the
17 proposed project, that's an alternative that we
18 can't, under CEQA, look at.

19 And, again, let me take the Jefferson-
20 Martin example and show you what we did to look at
21 alternatives here. In Jefferson-Martin in the
22 environmental impact report we ended up looking at
23 -- in CEQA you end up with two categories of
24 alternatives. Alternatives that are fully
25 analyzed in detail in every issue area; and then

1 alternatives that are eliminated. And you
2 document this, which ones we tried to evaluate or
3 we considered but were eliminated based on those
4 CEQA criteria that I defined.

5 So, under Jefferson-Martin, the fully
6 analyzed alternatives that we looked at were only
7 route options. And we looked at a wide number of
8 overhead route options, underground route options,
9 and different locations for the transition station
10 that transitions between overhead and
11 underground. Those kind of alternatives are
12 generally driven by land use concerns.

13 The alternatives that we eliminated in
14 this case, and this has been consistent with
15 pretty much all of the CEQA projects we've worked
16 on, were all the nonwires alternatives. Things
17 like new generation, and we looked at Potrero Unit
18 7 and we looked at the turbines that have now
19 since then, of course, been submitted in AFC to
20 the Commission here.

21 We looked at renewable resources, system
22 enhancement in terms of distributed generation and
23 demand side management. And all of these things
24 were eliminated because they couldn't meet one, or
25 in some cases more than one, of those CEQA

1 requirements that I listed. They either had more
2 impacts that the proposed project. In some cases
3 they required quite a bit too long of a timeframe.
4 Or they had regulatory hurdles that made it seem
5 very very unlikely that they ever could get
6 permitted.

7 This is the beginning. I'm going to
8 talk about a couple examples of real life, or
9 almost real life, as in proposed, nonwires
10 alternatives. The first one that came up in this
11 area was the TriValley RFP. And this was a
12 request for proposals that was issued by the ISO
13 in January of 2000.

14 In the late 1990s the need was
15 identified for additional electricity, one way or
16 another, transmission or generation, in the
17 TriValley area, which is San Francisco's East Bay
18 where Livermore, Pleasanton and Dublin are
19 located.

20 PG&E proposed a transmission solution,
21 the TriValley 2002 capacity increase project, that
22 would have brought, in fact did bring, 230 kV
23 power into the TriValley area, and included the
24 building of two new substations.

25 At about the same time the ISO issued an

1 RFP for peaking power. This RFP would have solved
2 essentially the same problem. Had the RFP been
3 successful and peaking power been constructed in
4 the TriValley area, the 230 kV could have been at
5 least deferred for quite a bit of time, or maybe
6 put off entirely depending on how the transmission
7 system had been reconfigured.

8 But the conclusion was -- the ISO got
9 four responses, the conclusion was that the
10 alternatives were not as cost effective as
11 transmission. So PG&E went ahead with the
12 transmission line proposal. We prepared the EIR.
13 It was approved by the CPUC. And, in fact, the
14 TriValley project is, two phases of it are
15 operational right now, and the third phase is just
16 starting construction.

17 One of the really most interesting
18 nonwires discussions that's going on right now is
19 with BPA. This is the Bonneville Power
20 Administration of the Department of Energy, again
21 in the Pacific Northwest.

22 BPA formed a nonwires roundtable in 2003
23 and they're doing a great job at documenting what
24 they're doing on the internet. So we put the
25 websites on here for just their standard update,

1 and also for their newsletter. They had a
2 newsletter that just came out last month talking
3 about nonwire solutions.

4 The purpose of BPA's nonwire solution,
5 it's very similar to what, I think, we're trying
6 to do here. The general idea is they want to
7 fully consider nonconstruction, as in
8 nontransmission alternatives, before they get into
9 transmission planning. So the idea is to move the
10 consideration of these alternatives up front so
11 that before you get into detailed transmission
12 planning you've really fully considered what the
13 alternatives are.

14 BPA's got four pilot programs that
15 they've described. In fact, these descriptions
16 are from that May newsletter that was on the link
17 a couple slides ago. The first project is a
18 voluntary load reduction pilot that works with
19 both industrial and commercial consumers, allowing
20 them to use the internet on an internet-based
21 platform where the prices, electricity prices are
22 actually posted hourly.

23 They did a pilot on that program that
24 was, I think it was four days long, earlier this
25 year. And it was very successful, in their minds;

1 just in that short timeframe they found that users
2 voluntarily opted to reduce load when prices were
3 high. And they dropped load by 22 megawatts,
4 which in the area they're looking at, this was in
5 the Olympic Peninsula, was equivalent to one full
6 year's load growth.

7 Another pilot they're looking at is one
8 called direct load control. And this is basically
9 a load-shifting project where they're trying to
10 educate both residential and commercial consumers
11 to shift their load from peak periods to nonpeak
12 periods. And, again, with a price incentive on
13 both parts.

14 The last two BPA projects are both
15 distributed generation based, or at least include
16 distributed generation as a component of each of
17 these pilot projects.

18 The first one would provide day-ahead
19 notice when they're into a very high peak period
20 where it's clear that the following day is going
21 to be a problem in terms of serving load. And
22 requires certain users, who have been previously
23 identified, to switch to distributed generation
24 that they have onsite on an emergency basis.

25 The next BPA option that they're looking

1 at is a combination of load reduction and a
2 distributed generation pilot. This is another
3 experimental situation and BPA actually is just
4 looking for volunteers to participate in a test
5 program for this one at this point.

6 But what they would do is actually allow
7 BPA to control certain major building functions
8 like air conditioning. And they're testing things
9 like, you know, how long can you turn off air
10 conditioning in a building before it becomes
11 uncomfortable. And can that be done at peak. If
12 they could do that for an hour or two everywhere
13 at peak, obviously that could make a huge
14 difference in an area where you have a lot of
15 large buildings.

16 And then that's in combination with some
17 onsite microturbines. And, again, giving BPA
18 control with the users' consent.

19 One of the big things we want to hear
20 from people today about, and I think this will be
21 more the focus of the roundtable, is what have we
22 learned from some of these processes that have
23 gone before us.

24 The TriValley RFP was a really
25 interesting attempt to shift from transmission to

1 generation. We'd love to hear from people about
2 what the problems were with that. Was there
3 something that could have been changed in the
4 ISO's process. Was the time an issue. What could
5 have been done to make this project more
6 successful.

7 One of the other things that I think a
8 lot of people have different ideas on is what
9 could have been done in the Valley to Rainbow
10 project to make that project survive basically. I
11 think there's the possibility that a different
12 route had -- the utility looked, maybe, at some
13 different route options. Obviously the route
14 option that was selected in the proposal was
15 highly controversial; resulted in a very very well
16 organized public opposition campaign that really
17 fought the need issue. But the need issue may not
18 have become such a big issue had a route been
19 chosen that was not perceived as being as
20 offensive to the local folks.

21 So, the extent to which the opposition
22 to this project resulted in its disapproval, we'd
23 love to hear your thoughts on what could have been
24 changed either in this project, would a different
25 route have made a difference; what could have been

1 changed in the process that might have let this
2 project survive. And, you know, any other
3 thoughts you would have as far as what might have
4 made Valley to Rainbow succeed. Or whether, you
5 know, there are nontransmission alternatives that
6 could have solved the same process.

7 So now, in wrapping, we're coming back
8 to the big questions that we'd love to get your
9 input on during this morning. The first big
10 question is where in the process do we consider
11 nontransmission alternatives.

12 I talked about the fact that the early
13 part of the process is focused on utilities and
14 the ISO with stakeholder groups. The later part
15 is the CEQA process. Does the existing process
16 work. Is there some way we could change the
17 existing process to wrap more nontransmission
18 alternatives in that. Or do you have suggestions
19 for a revised process that would better allow
20 consideration of alternatives.

21 The next big question is the
22 methodology. How can we come up with a
23 methodology that lets us consider alternatives,
24 nonwires alternatives, fairly against the
25 transmission projects. And, again, because there

1 are two stages that we look at alternatives right
2 now, thoughts about the planning stage
3 methodologies, what could be done in the very
4 early stages to evaluate transmission against
5 nontransmission. And is there anything we can do
6 in the CEQA process, still staying within the CEQA
7 guidelines, that would allow us to more openly
8 consider nontransmission alternatives.

9 And this is my last slide, just kind of
10 a summary of where we go from here. And again,
11 mirroring the Commissioner's statement. We've got
12 presentations this morning by several of the other
13 major agencies, and also public stakeholders
14 groups.

15 After this workshop you'll notice in the
16 workshop announcement that there is, I think,
17 until June 24th, a comment period for which we
18 would love to get written input from people,
19 followup if you have thoughts, in the next week or
20 so about things that you've thought of after you
21 hear the roundtable presentation and the other
22 presentations this morning.

23 We're going to prepare a summary paper
24 once we get all that input, and obviously the
25 verbal input from today. If it's needed, we'll

1 have another workshop. If we come up with a
2 methodology that it seems logical that we would
3 like to get, you know, another round of public
4 feedback on, we'll do that.

5 And this whole process is coordinated
6 with the 2004 and 2005 IEPR updates that are
7 ongoing at the Commission.

8 That's it for my presentation. If
9 anyone has questions we can do them now, or we can
10 move on to the next speaker.

11 COMMISSIONER BOYD: I would like to ask
12 you a question, or an observation. One of my
13 concerns is -- I mean this is very comprehensive
14 and I appreciate it. And this is a good process.
15 And we're sitting here today just thinking about
16 transmission lines, which is a very big topic.

17 But your list of challenges to
18 transmission line siting just reminded me of the
19 same challenges we face with regard to any
20 infrastructure improvement we try to make. And I
21 guess part of the problem is, in my mind, in my
22 personal opinion, well, one, there's 36 million of
23 us here now, not 16.

24 And number two, maybe some less than
25 desirable land use planning decisions made down

1 through the decades predicated on what I'm not
2 quite sure. You could make a list of political
3 pressures and need for local financing and et
4 cetera.

5 But I just keep worrying about or
6 wondering about the advisability of looking at
7 corridors in a broader kind of way. That is
8 public infrastructure corridors. I mean land,
9 we're losing it very fast. The idea of delaying
10 anything to some future point in time just
11 aggravates the problem probably of there not being
12 land, or "not in my backyard" or not in my visual.

13 And do you run into any people thinking
14 about the broader question of public
15 infrastructure, public utility corridors to meet
16 needs for potential natural gas pipelines, even
17 transportation projects, et cetera, et cetera.

18 I mean maybe I'm dreaming of a perfect
19 world, but it would be good.

20 MS. LEE: It would be good, and
21 unfortunately it's very little seen. The first
22 place I've seen it happen, and I've been very glad
23 to see it happen, is the corridor study that the
24 Commission is doing right now.

25 Up until then the only place that we've

1 seen really comprehensive planning done is on
2 federal lands. Because both national forests and
3 the Bureau of Land Management, on big chunks of
4 land, actually identify transmission corridors.
5 They plan them consciously. They put them on
6 their maps.

7 So, you know, if you're coming in with a
8 transmission line or a pipeline you know that
9 there is a place that you can go with those.

10 But, the really unfortunate thing, as
11 California's been growing so fast, there hasn't
12 been any planning. You know, some communities
13 hardly plan even for residential development and
14 just let it go where developers want it to go.

15 But, I agree that it's too late in some
16 cases. But it's much better to get started now.
17 I think anything we can do to identify corridors
18 that remain, or do anything to identify places
19 that we might be able to preserve as transmission
20 corridors is really going to be important.

21 Because even, for example, with Valley
22 to Rainbow, you know, the Valley to Rainbow
23 project went through some areas that had been
24 developed in only the past few years. But waiting
25 even a year or two on that project, there's so

1 much growth in those areas of, you know, Temecula,
2 Riverside County, that you're basically losing
3 corridor options almost every day.

4 So, it is an issue that I think we need
5 to move on absolutely as soon as possible, because
6 it's only going to get more difficult.

7 And, you know, a lot of people think
8 transmission lines can be undergrounded and solve
9 all the problems. Undergrounding works for a
10 short periods of, you know, short lengths of
11 space. You can do it to avoid an obstacle, to
12 preserve a really great visual resource. But, you
13 know, something on the scale of Valley to Rainbow
14 or Tehachapi or Devers-PaloVerde, you can't
15 underground on. There's no financial logic to
16 that. So, it doesn't solve all the problems, even
17 though a lot of people think it would be nice.

18 So, it is a big challenge, I agree.

19 Any other questions? Okay.

20 MR. KONDOLEON: Okay, thank you, Susan.

21 I again want to remind folks that the copy of
22 Aspen's report to the Commission is available at
23 the desk at the entrance to the hearing room; or
24 it can be accessed through our website.

25 The next phase of this morning's session

1 will be a series of presentations provided by
2 stakeholders on their perspective on alternatives.
3 And the first of the presentations will be
4 provided by my good friend, Armie Perez, from the
5 California Independent System Operator.

6 MR. PEREZ: Good morning, everybody.

7 Gary DeShazo was supposed to be making this
8 presentation, and he had to fly to Portland for a
9 meeting this morning, so I'm replacing him. It's
10 usually the other way around, but he sends his
11 regrets.

12 But I'm really happy to be here because
13 this happens to be one of my favorite subjects in
14 life, and I can talk about this until you guys get
15 sick of me.

16 And let me start by asking you to pay
17 attention to my title. When I first was hired at
18 the California ISO back in 1997 my title was
19 Director of Transmission Planning. Within three
20 months the CEO was getting a memo from me says I
21 have to change my title. You just told me that
22 the only thing I can do to make the state healthy
23 is to build transmission and I refuse to do that.

24 Transmission is not the only solution to
25 the problem; in some cases it is not the best

1 solution to the problem. So we changed it to
2 Director of Grid Planning so people would be a
3 little bit more wide in the interpretation of what
4 that means.

5 One quick slide, usually like to give
6 you the company level here, which is what do we
7 do, the ISO. We maintain reliability of the
8 control grid, and we measure that reliability
9 against NERC, WECC and our own ISO standards. And
10 we plan and expand the control grid to insure a
11 reliable and efficient transmission grid. Notice
12 that I switched words on you again.

13 Now, we have -- the next two items is
14 something that also gets me into trouble, it has
15 gotten me into trouble with the chairman of my own
16 board. But let me try one more time. I try to
17 say that a project is needed based on one of two
18 reasons. Reliability, which means I broke the
19 standards and I have to meet the standards, so I
20 need to do something about it. Or economic;
21 expansion is really the best thing that the
22 ratepayers can do because they will pay less for
23 the expansion than they would if they didn't make
24 the expansion.

25 Some of the most simple economic

1 examples is eliminating congestion; or in some
2 cases, as simple as trying to reduce the amount of
3 losses on the circuit. And just, you know, make
4 for better conducting. We try to do our best to
5 work proactively with all the stakeholders to
6 achieve the best solutions for the system.

7 Now, what's in my tool box. I have a
8 very detailed system representation of the
9 California grid, plus a very detailed
10 representation of the entire western system. That
11 means I know where all the busses, all the
12 transmissions lines are, all the loads, everything
13 that you can think about. And I have it for the
14 next 10, 15 years.

15 I also have a fairly detailed base of
16 the economic information associated with
17 generators in terms of the type of fuel they use;
18 some guess about how efficient they are, and so on
19 and so forth. Those two tools allow me to answer
20 the question of whether I need something for
21 either an economic reason or reliability reason.

22 Now, we're going to have to do a little
23 bit of the same things that you heard from Susan,
24 because she and I did not coordinate, but
25 hopefully it will be a little different.

1 If I get into a problem or if I have a
2 problem I can solve it by either adding
3 transmission; I can add generation; I can look at
4 demand side options; or a combination of all the
5 above.

6 But if you look at the ISO's role at the
7 moment only the first one is available to me.
8 There's nothing I can do about generation; there's
9 nothing I can do about the demand side efficiency,
10 or combining the two. As a matter of fact every
11 time I go downtown to the CPUC somebody's going to
12 make the statement that the only solution for a
13 transmission planner is transmission. At this
14 point in time they're absolutely right and I hate
15 that statement. And I'm trying to get to
16 something to fix it.

17 Now, what does it need to implement
18 something. A project is implemented by either the
19 PTO, participating transmission owner, or an ISO
20 making a proposal that a transmission line is
21 needed. Then following the approval process
22 within the ISO until the determination of the
23 project being needed is made. Then going to the
24 CPUC, the CEC and finally FERC.

25 Here's the TriValley example. You knew

1 it was going to come about. I knew it was going
2 to come about, so try to keep prepared a little
3 bit for it. Although it's been four years ago,
4 memory's not one of my good items anymore.

5 Prior to 2000 we determined that a
6 transmission grid inadequacy in the TriValley area
7 of PG&E, which as Susan said, was Dublin,
8 Pleasanton and Livermore area. We identified a
9 preferred transmission project, and we decided to
10 at least for the first time, try a pilot project
11 to determine if there was any kind of an
12 alternative to that transmission project that
13 could be implemented which would eliminate or
14 defer the transmission project.

15 We solicited a proposal from generation
16 on load base alternatives, and we got rights for -
17 - we told them we needed approximately 175
18 megawatts of capacity in any quantity between 1
19 megawatt to 49 megawatts per resource. And we got
20 four entities submitting responses for a total of
21 264 megawatts of generation and approximately 30
22 megawatts of demand response.

23 Then we went into an analysis of the
24 alternatives. Now, the generation and load
25 management proposals achieved the goal of

1 eliminating the overloads and the voltage problems
2 for the next five years. The savings from
3 deferring the transmission project for five years
4 did not justify the cost of the generation of the
5 load management proposal; and the transmission
6 project chosen as least cost solution.

7 Now, why you would have a problem with
8 this. One was a decision to look at a
9 transmission project being deferred five years, as
10 opposed to being eliminated. By the way the
11 bullets that I'm giving you now are not -- I just
12 added them a few minutes ago. This is the stuff
13 that we need to probably discuss -- some point in
14 time.

15 The second one is in order to put a
16 generator in the area that we're talking about,
17 and if you remember this area, this is a very
18 nice, probably middle income area in the PG&E
19 service territory, required the type of equipment
20 that would be used would be different. And they
21 want -- they work in a more commercial type of an
22 arena.

23 For example, instead of having something
24 that would be a combined cycle, this became a
25 single cycle machines. That raises the cost. The

1 cost of fuel is higher; the cost of taxes is
2 higher; the cost of cooling is higher; and plenty
3 other items.

4 That makes this generation projects
5 extremely expensive and probably one of the
6 reasons that they were not selected. Of course,
7 the demand side of 30 megawatts did not meet the
8 problems of 175 megawatts, so they were not
9 selected.

10 One of the problems we have and we're
11 going to be looking at having generation be a
12 substitution for transmission is a transmission
13 project receives revenue requirements
14 authorization from FERC. A generation project
15 that's going to substitute for a transmission
16 project does not.

17 So basically we have a problem if you're
18 to ask a generator to move from location A, which
19 was cheap, to location B which is not as cheap,
20 there is a penalty that has to be paid. The
21 question is who's going to pay that penalty.
22 Honestly, we cannot pay it. I don't think there's
23 anybody around right now that can pay that
24 penalty. There's no process or procedure in place
25 to do that.

1 The second one is if you are depending
2 on a single or generator to solve your problems
3 that looks awfully lot like an RMR requirement.
4 And the question is are you also going to have to
5 issue an RMR contract with this generator, which
6 ought to be taken into account when you do the
7 economic analysis.

8 The third is you're comparing the long-
9 term lumpy transmission line projects to the
10 nonwires alternatives. By lumpy means I cannot
11 build a 230 kV line of 50 megawatts. When I build
12 the 230 kV line I get 350, 400, 600 whatever the
13 number is. But you build transmission in all
14 kinds of sizes. You can do demand side size in
15 all kinds of sizes. So, is \$1 per megawatt item
16 comparison appropriate.

17 Also, how do you evaluate the fact that
18 transmission has a different -- is a different
19 product than generation. If the generation is off
20 I don't have anything. It is unlikely that the
21 transmission line will be off for any amount of
22 length of time. But I can have all kinds of
23 resources available to me to put into the
24 transmission line to solve the problem I have at
25 the other end. So what is the appropriate

1 comparison.

2 The next question on this one that has
3 to be answered is are we saying that we should
4 defer the transmission line by the length of the
5 contract. Or should we eliminate the transmission
6 line. In most cases you need to worry about the
7 fact that in five years load growth may
8 eliminate -- may bring back the problem that you
9 had initially. With the transmission line there
10 you're still okay. With the ultimate solution you
11 may not be okay.

12 So what do we need to do. Well, we need
13 to have the state and the ISO, the state agencies
14 and the ISO work together to integrate state
15 planning and procurement proceedings with our grid
16 planning process. And we're ready and available
17 to do that at your command.

18 There are ways of maybe possibly
19 recovering the costs -- with this generation;
20 maybe the CPUC can do it. Authorize the PTOs to
21 recover that.

22 What i think the objective of this
23 process is that all the costs and all the benefit
24 have to be considered in the proper light. And we
25 need to make sure that the right project is

1 brought back to the ratepayers. That makes
2 economic sense.

3 That's all I have. Be happy to answer
4 any questions now or a little bit later.

5 PRESIDING MEMBER GEESMAN: I have one,
6 Armie.

7 MR. PEREZ: Yes, sir.

8 PRESIDING MEMBER GEESMAN: And it's in
9 the broader sense of trying to optimize our
10 investments in generation versus transmission or
11 nonwires alternatives. And that is reflecting on
12 both your experience at the ISO and before that at
13 Southern California Edison.

14 Are there white elephant transmission
15 projects, or stranded asset transmission projects,
16 projects that aren't fully utilized, projects that
17 we simply shouldn't have invested in?

18 MR. PEREZ: Not to my knowledge. And I
19 also mention a quote that I got from a high level
20 official at LADWP that make the statement I have
21 never invested in a transmission project that lost
22 money. Not one.

23 PRESIDING MEMBER GEESMAN: I think there
24 are important environmental issues that need to be
25 considered and public health and safety issues.

1 But I'm trying to get a handle on what, to me,
2 seems this elusive holy grail of trying to
3 optimize public investments. And I'm not aware of
4 a stranded asset problem in transmission or the
5 white elephant problem.

6 MR. PEREZ: The other problem that we
7 have, Mr. Geesman, is that there's an inherent
8 value of insurance associated with a little bit
9 more amount of transmission than you require. And
10 that comes about clearly every time I talk to an
11 operator. And believe me, I spend half my life in
12 operations, half my life in planning, so I know
13 how they both speak and what they want.

14 There's never enough transmission for an
15 operator to be happy. And they're always going to
16 come back to me on the peak of the year and say,
17 see, I have 25 generators off and three
18 transmission lines out, and you planned the system
19 for one generator off and one line off. What do
20 you want me to do. And I says, well, you're only
21 on that predicament for one hour. So.

22 PRESIDING MEMBER GEESMAN: Thank you.

23 MR. KONDOLEON: Okay, the next
24 presentation will be provided by Barbara Hale from
25 the California Public Utilities Commission.

1 MS. HALE: Good morning, Commissioners,
2 folks in the audience. I'm pleased to be here to
3 represent the Public Utilities Commission today.
4 My name is Barbara Hale; I'm Director of Strategic
5 Planning at the Commission. I came when Don and
6 Kristy indicated they needed someone from the
7 Public Utilities Commission to talk about how we
8 were going to be working towards integrating the
9 investor-owned utilities' efforts at resource
10 procurement.

11 Where we consider not just generation
12 and DG and some of the other kinds of resources
13 and transmission that we've been talking about
14 today, but in the broader effort of planning ahead
15 for meeting California's reliable electric service
16 in the most cost effective and environmentally
17 sensitive way.

18 Let me talk just a little bit, for
19 purposes of history, about the energy action plan
20 where our agency, the PUC, the Energy Commission
21 and the California Power Authority got together,
22 and in the context of that effort, identified a
23 loading order of resources for California that
24 states a preference for what resources should we
25 go for first, if you will.

1 And in our energy action plan efforts,
2 which were adopted by all three agencies by May of
3 '03, a loading order was identified and is being
4 pursued by the Public Utilities Commission for
5 purposes of the investor-owned utilities. That
6 loading order says that California should pursue
7 all cost effective energy efficiency first, all
8 demand response that's cost effective, and move on
9 down the line to distributed generation, renewable
10 generation, fossil generation.

11 And simultaneous to pursuing those
12 different resources, also pursue all needed
13 transmission upgrades.

14 The Public Utilities Commission, since
15 that May '03 timeframe, has been implementing that
16 broad policy statement via a number of
17 proceedings. And I will try not to do the PUC-
18 speak thing where I rattle off a bunch of
19 proceeding numbers, but I am happy to help you
20 identify what particular proceedings are in a
21 separate conversation offline from here.

22 We are pursuing this effort in our
23 procurement docket and had identified in December
24 orders and in our more recent January order this
25 very loading order and how we were going to pursue

1 this loading order with the investor-owned
2 utilities.

3 We recently adopted a new procurement
4 proceeding, our integrated procurement plan
5 proceeding where we're sort of looking at that as
6 an umbrella proceeding, allowing us to incorporate
7 what we learn in that docket, as well as our
8 energy efficiency docket, our demand response
9 docket. Both those dockets are dockets where the
10 Public Utilities Commission and Energy Commission
11 Staff have been working in a very collaborative
12 way, very constructive and collaborative way.

13 As well as our distributed generation
14 docket, again, we have collaborative staff working
15 there. Our renewable procurement standards
16 docket; again collaborative staff between the PUC
17 and the Energy Commission, identifying the best
18 steps forward.

19 And then also our transmission planning
20 and permitting streamlining proceedings where, as
21 President Peevey would say if he were here, we
22 would agree to disagree amicably. We don't have
23 collaborative staff efforts ongoing there, because
24 I guess that's where we're agreeing to disagree.

25 We recently issued in that docket, that

1 umbrella docket, that procurement, new procurement
2 docket, a ruling that lays out more specifically
3 how we are integrating these different resources
4 and doing a comparative analysis through scenario
5 planning for the investor-owned utilities.

6 We've specifically identified
7 assumptions the investor-owned utilities are to
8 incorporate into the long-term plans that they
9 will be filing on July 9th of this year. And
10 we've identified a target date for a decision on
11 those procurement plans of December this year,
12 2004, December 16th.

13 Let me talk just a little bit about the
14 different assumptions that are going in that we've
15 directed the investor-owned utilities to put into
16 those procurement plans. Because that's how
17 you'll start to see how the Public Utilities
18 Commission is going to implement this comparative
19 analysis we've been talking about today for, as I
20 say, for the investor-owned utilities.

21 I recognize that the Energy Commission
22 has a broader statewide perspective; the Public
23 Utilities is only responsible for the investor-
24 owned utilities.

25 So, let's talk a little bit about then

1 the specific assumptions. For demand side aspects
2 we directed the investor-owned utilities to
3 incorporate energy efficiency program impacts;
4 describe committed versus uncommitted; annual
5 energy and peak impacts.

6 For demand response programs and tariffs
7 we've directed them to describe which programs are
8 net from the demand forecast; and the annual peak
9 impact by program. We've directed them to
10 identify self-generation and distributed
11 generation opportunities.

12 We've also, on the supply side,
13 specifically directed them to incorporate
14 assumptions about the availability and operating
15 characteristics of their existing utility-owned
16 generation; energy available from utility-owned or
17 -controlled hydro units; energy from QF contracts;
18 energy, dependable capacity from existing and
19 future renewable portfolio standard contracts.
20 The costs and revenue from market sales and
21 purchases of electricity. Natural gas components.

22 The operating characteristics of other
23 new resources that they expect to meet utility
24 needs going forward, including baseload energy on
25 a year-round basis; load-following services for

1 high-load periods; as well as on a year-round
2 basis; peaking energy needs.

3 We've asked them to be very specific in
4 terms of identifying energy purchases specifically
5 tied to a new transmission system upgrade. Should
6 they have a specific energy purchase that they're
7 identifying in their plan, they have to be
8 specific about whether it's going to require a
9 transmission upgrade.

10 We're telling them to also be very
11 specific about deliverability of any resources.
12 We've run -- Mr. Perez and I have had many
13 conversations about how frustrating it is to look
14 at the utility plans, look at the system
15 operations and see that there's just resources
16 that can't get to the load where it's needed.

17 We directed the investor-owned utilities
18 to be specific about local reliability concerns.
19 TriValley was an example Ms. Lee talked about that
20 was providing some local reliability for an area.
21 We recognize that that's a very important part of
22 what the current makeup of the system is in need
23 of, is a very more granular look, not just an
24 investor-owned utility service territory-wide look
25 it needs, but a more granular look at the local

1 reliability level.

2 PRESIDING MEMBER GEESMAN: How granular
3 have you gotten in trying to define local
4 reliability?

5 MS. HALE: The investor-owned utilities
6 are aware of the load pockets in their service
7 territories. You know, they certainly have been
8 working with the ISO through their annual
9 transmission grid planning plans and identifying
10 those; and being specific.

11 We haven't seen them bring in a more
12 specific plan yet. That will be coming in,
13 Commissioner, on July 9th, responsive to that
14 local liability concern.

15 PRESIDING MEMBER GEESMAN: Do you then
16 envision using the ISO's local area reliability
17 framework?

18 MS. HALE: Yes, that's certainly an
19 aspect of it. Another example is the SDG&E
20 request for offers that addressed some specific
21 local reliability concerns they had. And the
22 Commission recently adopted a decision after
23 evaluating those proposals. The Otay Mesa,
24 Palomar, renewables and energy efficiency programs
25 that were put forward for authorization by SDG&E.

1 That's an example of us acting on a more local
2 reliability concern.

3 But we expect to get more granular data
4 in this July 9th filing from the investor-owned
5 utilities. And we've also asked them to be very
6 specific about transmission system upgrades. For
7 any transmission system upgrades they've been
8 directed to document a description of the upgrade,
9 the purpose of the line, the transfer capability,
10 any expected impacts on transfer capability of
11 other components of the transmission system;
12 provide a ballpark estimate of the investment and
13 annual operating costs of the upgrade; the current
14 status of the planning and desired online date;
15 and to explain how the project functions as part
16 of a balanced portfolio.

17 The investor-owned utilities, as I think
18 Ms. Lee talked about, and Mr. Perez, bring in an
19 annual transmission plan to the ISO. That plan
20 and what it reveals to the state's decisionmakers
21 is going to be a part of what we look at as we
22 look at the investor-owned utilities' plans.

23 We're expecting to see a lot of
24 commonality between what they're proposing to the
25 ISO and what they're proposing to the PUC. We're

1 hoping that by integrating these other resource
2 options earlier on in the procurement process,
3 before we get to permitting which Susan talked
4 about, Ms. lee talked about, we'll be able to see
5 more of the choices; look at more of the options
6 earlier on in the process, as Ms. Lee identified
7 as a current problem with the process. And that
8 way be able to follow through on resource planning
9 going forward.

10 All of these resource plans, though, I
11 think it's important for us to recognize, are part
12 of an integrated -- struggling for the word -- an
13 iterative process. What comes to the PUC this
14 year in procurement plans is going to be an
15 outlook for resource planning for many years into
16 the future.

17 The same sorts of information will be
18 part of the Integrated Energy Policy Report effort
19 for '05. The forecasts that come out of the
20 Energy Commission's effort in the IEPR are going
21 to form the basecase for the scenarios that the
22 investor-owned utilities file with the PUC.

23 So it goes around and around every two-
24 year cycle or so. So we're constantly
25 reassessing, you know, how has California's load

1 growth changed. How has local reliability
2 changed. What are the current needs. Are there
3 new technologies that need to be integrated into
4 this resource planning effort.

5 And through that iterative process we'll
6 just sort of have a rolling out of resources as we
7 go forward. And hopefully it will provide the
8 marketplace with the kind of assurances for
9 investment recovery that will get new resources,
10 new efficiency programs, new demand response
11 programs, new generation alternatives, as well as
12 transmission investments made for California.

13 I talked mostly about our procurement
14 umbrella proceeding. I also want to just touch
15 briefly on the fact that we are working with the
16 ISO on streamlining our permitting process. Ms.
17 Lee talked a little bit about the permitting
18 process at the Commission for transmission. It is
19 where we identify whether a project is needed;
20 what its total cost is; whether it meets the
21 California Environmental Quality Act requirements.

22 And we recognize that that's an effort
23 that needs to be streamlined in order to get these
24 resources that are needed constructed in a timely
25 way. And to avoid any duplication of effort among

1 state agencies. The ISO has recently filed with
2 us an economic methodology that we're hoping will
3 be able to evaluate and agree is the appropriate
4 method for assessing the need of all transmission
5 projects in the state.

6 And then we won't need to repeat the
7 need effort at the PUC when the investor-owned
8 utility brings forward a proposal.

9 And I would commend to you a report that
10 staff prepared that's attached to the rulemaking,
11 itself, that talks about, you know, sort of what
12 the broader problems are with transmission
13 infrastructure development in California, at least
14 from the PUC Staff's perspective with respect to
15 investor-owned utility investments. And how
16 generation and transmission are sort of chasing
17 each other around the state.

18 It brings in the federal efforts, too,
19 and how California's permitting and planning
20 process needs to mesh well with the federal
21 process.

22 And so with that I'd be happy to answer
23 any questions folks may have.

24 PRESIDING MEMBER GEESMAN: Barbara, I
25 want to thank you for being here today. Your

1 Commission, I think, quite recently directed
2 Edison to file a CPCN on Tehachapi.

3 MS. HALE: Yes, we had a Commission
4 business meeting last week where the Commission
5 adopted an order that directed further study on
6 the Tehachapi corridor ideas to bring that
7 potential renewable resource into the load
8 centers. And specifically directed Edison within
9 six months to file a CPCN for the early phases of
10 such a project.

11 PRESIDING MEMBER GEESMAN: Now, we've
12 certainly heard in this workshop process quite a
13 bit about the necessity of added transmission
14 capacity to harvest some of our state's renewable
15 resource. And I think that would be something
16 that our Commission was quite interested in seeing
17 accomplished.

18 It's not clear to me, though, that a
19 project like that fits in terms of what Mr. Perez
20 was speaking about, either their reliability
21 category of transmission upgrades or their
22 economic category of transmission upgrades.

23 Do you see this as a third type of
24 transmission project? And if so, how would you
25 propose that the state evaluate it?

1 MS. HALE: Yes, I do see it as sort of a
2 third type. And I see it as a third type based on
3 the fact that the Legislature directed us by new
4 law to bring renewable resources into the load
5 centers in California.

6 So, yes, I do see it as a different
7 effort. And I do believe that the analysis, the
8 criteria for whether a project should go forward
9 are going to need to take into account that new
10 law.

11 PRESIDING MEMBER GEESMAN: How do we do
12 that?

13 MS. HALE: Well, I think the CPCN that
14 Edison brings in will begin to shape that. I
15 think we at the Commission, through the renewable
16 portfolio standard docket and in the transmission
17 planning docket of giving the utilities some
18 direction on that, where we are looking at, you
19 know, how do you assess the costs; who pays. It's
20 going to have an influence on the need and
21 economic evaluation of the project.

22 But the bottomline is we've been
23 directed to increase the state's reliance on
24 renewable resources. The Energy Commission very
25 helpfully, pursuant to the law, put together an

1 assessment of where those renewable resource
2 potentials locations are in California. Many of
3 them are remote. And that does put a lot of
4 pressure on building new transmission
5 infrastructure to bring those projects in toward
6 load.

7 So we are breaking new ground and
8 looking at a new way of assessing these projects.

9 PRESIDING MEMBER GEESMAN: Thank you.

10 COMMISSIONER BOYD: Barbara, I just want
11 to echo Commissioner Geesman's thanks to you for
12 being here today. I appreciate your recognition
13 of the fact that you are dealing jut with the
14 investor-owned utilities and so mutually, through
15 the energy action plan and what other devices we
16 have, we all collectively need to look at a
17 broader picture.

18 And kind of just building on what Ms.
19 Lee introduced, and Mr. Perez reinforced in my
20 mind, I just didn't push the issue, though, that,
21 you know, we really need to take into account so
22 many other societal needs and priorities in
23 putting these systems together. I mean we do need
24 to look at the whole system.

25 I sit here worrying about, I broached

1 earlier, you know,, natural gas system adequacy.

2 I also need to concern myself about transportation
3 fuel adequacy in the future, and I don't just mean
4 conventional petroleum fuels. We are looking for
5 that hydrogen highway. We are looking at
6 alternatives.

7 I mean just so many -- we're looking at
8 security issues that we never valued before. I
9 worry about, as I'm sure you do, too, that
10 electricity failures and weaknesses can bring down
11 other parts of the economy that are vital, such
12 as, you know, keeping the natural gas moving or
13 keeping transportation fuels moving; or making
14 sure refineries can run even if there's blackness
15 around them.

16 There's so many things we need to
17 integrate into this that we have a lifetime of
18 work. And I don't have a lifetime left to devote
19 to it.

20 But, these are just all the issues we
21 have to put into the system, so it is going to
22 take all the agencies who are working together
23 here and who expressed an interest in the various
24 pieces for which they're responsible to integrate
25 this all together.

1 So, I'm gratified by what I've seen over
2 the past couple years versus what I was introduced
3 to four or five years ago. So, thanks for being
4 here.

5 MS. HALE: Thank you for having me.

6 MR. KONDOLEON: Thank you, Barbara. I
7 just want to remind folks Barbara touched briefly
8 on the fact that the ISO has recently filed with
9 the PUC the report on the transmission economic
10 assessment methodology. And there will be a
11 presentation in the afternoon session by ISO Staff
12 on that filing. So, just to remind folks of that.

13 Our next presentation will be made by Ed
14 Smeloff, representing the San Francisco Public
15 Utilities Commission. Welcome, Ed.

16 MR. SMELOFF: Good morning,
17 Commissioners Geesman and Boyd. I'm Ed Smeloff;
18 I'm the Assistant General Manager for Power Policy
19 Planning and Resource Development at the San
20 Francisco Public Utilities Commission.

21 And I'm here today to discuss with you a
22 local area perspective on planning for
23 alternatives for transmission projects.

24 I wanted to present to you the San
25 Francisco planning context, what we've been doing

1 in San Francisco over the last three years or so
2 in terms of developing an electricity resource
3 plan evaluating alternative projects.

4 I'd also like to discuss some of the
5 analytical issues that are involved in comparing
6 distributed generation and demand side management
7 to transmission expansion; and make some
8 suggestions about the need to focus in a more
9 granular manner, particularly within the Bay Area
10 on planning for transmission alternatives.

11 So to give you sort of the broader
12 context, as others have noted, we had a blackout
13 in December of 1998 that led to a process that was
14 led by the Independent System Operator to look at
15 alternative transmission projects to lessen the
16 probability of a similar type of blackout. That
17 blackout was caused by a problem at the San Mateo
18 substation which is on a limited set of
19 transmission lines that come into San Francisco.

20 The process that was initiated led to
21 the recommendation of the prioritization of the
22 Jefferson-Martin transmission line in December of
23 2000 by the stakeholder committee; and then
24 brought forward to the ISO and they recommended
25 going forward with the project in April of 2002.

1 Roughly at the same time in May of 2000
2 Mirant submitted their application for
3 certification to you for a 540 megawatt combined
4 cycle power plant in San Francisco at the location
5 of the existing Potrero plant. So we were
6 confronted with having two alternatives for
7 improving reliability in San Francisco.

8 Around that time the board of
9 supervisors in San Francisco passed an ordinance
10 that directed us, the PUC, and our department of
11 the environment to develop a long-term electricity
12 resource plan for San Francisco and look at ways
13 of maximizing the implementation of renewable
14 resources, conservation, load shifting and
15 transmission projects.

16 At the time PG&E was forecasting, you
17 will recall this was in the midst of the dotcom
18 exuberance and PG&E was forecasting fairly
19 significant increases in load growth within San
20 Francisco.

21 San Francisco and the Peninsula have a
22 very vulnerable transmission system; it's not a
23 loop system. All of the electricity comes up the
24 Peninsula; follows a single corridor through the
25 San Mateo substation to the Martin substation.

1 And then a series of underground transmission
2 lines deliver that into San Francisco, both 230 kV
3 and 115 kV generation.

4 San Francisco also has old and
5 vulnerable, highly polluting, inCity generation.
6 The Hunter's Point plant is 44 years old; the
7 Potrero plant is 37 years old. Beyond their
8 normal useful life, but continue to operate
9 because of reliability needs.

10 The City of San Francisco and PG&E have
11 agreed to shut down Hunter's Point as soon as it's
12 determined by the ISO that it's no longer needed
13 for reliability purposes.

14 San Francisco is somewhat different than
15 the state in terms of its peak demand for
16 electricity. Peak demand can virtually occur in
17 San Francisco in any month. Typically it doesn't
18 occur coincident with the statewide peak. It's
19 rarely when we see July or August as peak months
20 in San Francisco. But we have both a winter peak
21 and a summer peak. Obviously this has an impact
22 on what resources you can plan for that would be
23 alternatives to transmission. They have to be
24 capable of providing the electricity at periods of
25 time that are broader than we might see PG&E-area-

1 wide.

2 In putting together an electricity plan
3 for San Francisco we took an approach which we
4 call scenario analysis. We built three different
5 resource scenarios around the resources that we
6 projected to be available within the next five
7 years or so.

8 One scenario we called the central
9 generation scenario we built around the Mirant-
10 proposed Potrero 7 power plant. The second was
11 relying more on imports into San Francisco, which
12 had as its central feature the Jefferson-Martin
13 transmission line. And then a third scenario that
14 relied on more distributed resources, both small-
15 scale generation, solar and other available
16 renewables that can be sited in the Peninsula and
17 the City, and energy efficiency projects.

18 We used these scenarios to stimulate a
19 public discussion in San Francisco. And we had a
20 fairly broad-based discussion that lasted for many
21 months, almost a year, to result in the
22 recommended set of projects and resources that
23 were to be developed in San Francisco.

24 Again, this just summarizes the three
25 scenarios that we had put together. They had

1 different levels of commitment to energy
2 efficiency, solar and distributed generation, with
3 the distributed resources scenario having the most
4 aggressive set of resources from those
5 technologies.

6 We did some analysis in terms of
7 reliability, what the reserve margin of each
8 scenario produced; as well as measurements of
9 emissions of NOx, PM10 and carbon dioxide. We
10 also looked at the costs from a societal
11 perspective. A very interesting set of issues
12 when you get into scenario planning in terms of
13 who pays and who benefits. And there's a very
14 different set of issues related to how investments
15 are made in distributed generation versus central
16 generation versus transmission.

17 From a societal perspective in looking
18 at these three scenarios, the costs over the ten-
19 year time horizon were roughly the same in each
20 case. The scenarios each produced an improvement
21 in electric reliability and significantly reduced
22 pollution by allowing the retirement of some of
23 the older facilities.

24 But there were significant differences
25 in both the risks of implementation of each of the

1 scenarios, as well as the distribution of both the
2 benefits and costs.

3 On the central generation scenario there
4 was a major environmental justice issue. While
5 the large power plant proposed at Potrero would
6 have reduced emissions of NOx regionwide by
7 displacing generation elsewhere, it actually would
8 result in increasing NOx and PM10 emissions within
9 the immediate area around the plant. So, some
10 major issues related to environmental justice.

11 Similarly, on the distributed resources
12 scenario that scenario had economic impacts in
13 terms of economic development, job creation
14 opportunities within the area as a result of more
15 focused inCity development of these resources.

16 But there were significant risks
17 associated with each of the scenarios. Obviously
18 with the central generation there was great
19 regulatory uncertainty, and there was significant
20 changes in market conditions after the AFC was
21 submitted that, at the time we were planning, gave
22 us some hesitance about the possible delay of that
23 project.

24 For the more import scenario there was
25 significant opposition that we were seeing

1 developed in San Mateo County, which we thought at
2 the time may have had potential for delay of that
3 project beyond the 2005 time horizon. In
4 addition, Jefferson-Martin, while it solved some
5 reliability by separating corridors between San
6 Mateo and the Jefferson substations, both of them
7 still terminate at the Martin substation. So
8 there still is some risk, significant risk to the
9 City of catastrophic failure at Martin.

10 For the distributed resources scenario
11 we had proposed siting an appropriate amount of
12 small combustion turbine generation. The City, it
13 was a question at that time, and I think still a
14 question of the City's ability to finance and
15 complete the siting of that generation.

16 I wanted to mention that we had, in the
17 distributed resources scenario, forecasted a
18 fairly significant amount of local distributed
19 generation principally in the large office
20 structures within San Francisco. And we have
21 discussed with a number of developers the
22 opportunities that they saw in those structures.

23 There's some real significant hurdles,
24 though. The discount rate that office owners
25 expect, the sort of financial hurdles, means that

1 if there is not a very quick payback these
2 projects are not likely to be developed.

3 And in addition to that, because they're
4 on the network system that serves downtown San
5 Francisco, there's a lot of uncertainty about the
6 details of interconnection which can cause delay
7 and financial uncertainty both for the developers
8 and for the office holders. So we have seen a
9 slower than anticipated amount of distributed
10 generation in San Francisco.

11 And then on the distributed resources
12 there was also the risk that the political support
13 necessary to maintain a high level of investment
14 in energy efficiency and solar through the public
15 goods charge and other mechanisms may wane.

16 So our electricity resource plan made a
17 series of recommendations, many of which were
18 followed through on. A key recommendation was for
19 the City to get more involved, to take additional
20 responsibility in both planning for and procuring
21 new sources of power generation, as well as more
22 involvement in energy efficiency and demand
23 reduction programs within San Francisco.

24 We also suggested at that time that we
25 identify opportunities in the 2001/2002 timeframe

1 to develop alternative generation projects in the
2 event that the Potrero 7 plant was not built. And
3 it's becoming clear to us that that project is
4 very challenged.

5 There was a broad agreement that the
6 Jefferson-Martin project needed to be supported,
7 and that the ISO and PG&E should come together to
8 identify other needed projects, both within the
9 City of San Francisco and to the south of
10 Jefferson and south of San Mateo substations. And
11 that the City also should move forward and
12 aggressively implement energy efficiency and solar
13 projects on municipal facilities where we are the
14 electric service provider through the Hetch Hetchy
15 water and power system.

16 Just want to give you a quick overview
17 of where we are now on the implementation of our
18 electricity resource plan. As you know, we've
19 submitted to you an application for certification
20 for three combustion turbines to be located at the
21 Potrero Power Plant.

22 Just recently last week the Public
23 Utilities Commission made a proposed decision to
24 approve the Jefferson-Martin transmission project.
25 And that seems to be proceeding forward in a

1 positive way.

2 PG&E and the City, through the
3 department of the environment, are implementing a
4 targeted energy efficiency program with a goal of
5 reducing load in San Francisco by 16 megawatts.

6 The Public Utilities Commission, where I
7 work, is now budgeting annually approximately
8 about \$7 million for solar and municipal energy
9 efficiency measures. They have about 1.5
10 megawatts of new solar projects in the pipeline to
11 be developed; completed the first project at the
12 Moscone Convention Center, which has been up and
13 operating for about three months now.

14 As I mentioned, we have seen companies
15 come to San Francisco, Northern Power and
16 RealEnergy, and have shown an interest in
17 developing distributed generation projects, but
18 have encountered a number of obstacles. Some of
19 it dealing with the uncertainty about what the
20 future retail rate for electricity is going to be,
21 which impacts the time horizon in which they would
22 recover the investments in distributed generation.

23 The ISO has agreed in writing that
24 Hunter's Point would shut down with the siting of
25 our combustion turbines. And with specific

1 transmission improvements, not including the
2 Jefferson-Martin project.

3 And then more recently PG&E has made the
4 case and has asked the ISO for agreement that even
5 if the combustion turbines are not developed that
6 the Hunter's Point power plant could be closed at
7 the completion of Jefferson-Martin and other
8 transmission projects.

9 Now I'd like to move on to what we would
10 need in San Francisco to really improve the
11 process of evaluating whether distributed
12 resources can act as a realistic alternative to
13 transmission. And it would mean, as you've heard
14 several of the other speakers, to be looking
15 forward in time to what projects would be needed
16 over the next five- to ten-year time horizon;
17 develop capital budgets for those projects; have a
18 better understanding of both timing and costs of
19 transmission projects that would be proposed.

20 We would then need to have, I think,
21 more fine-grained information on loads by class
22 and by small geographical area; and the growth
23 rates that are likely to occur within those
24 groupings of electrical load.

25 This would allow us then to better

1 compare the ability of distributed generation,
2 demand side management projects to defer, or
3 perhaps even cancel, eliminate the need for
4 transmission projects.

5 We also would need a mechanism, rather
6 than right now where it's somewhat sporadic in
7 terms of what DG projects are being proposed; and
8 based on the ability of developers to market those
9 projects in the interests of specific property
10 owners, a better way to identify and to prioritize
11 distributed generation projects within an area
12 like San Francisco or the Bay Area in general.

13 And then to also create more certainty
14 about any cost recovery that might be proposed for
15 the value of the grid enhancements these projects
16 bring. Right now the planning is simply done on
17 the value of the energy of those projects to the
18 property owner. And similarly we would need to be
19 better able to target demand side management
20 programs that are funded by public goods charge
21 and other mechanisms by area and by time.

22 I think it's important that we take an
23 integrated marginal cost approach to determining
24 the value of distributed generation and demand
25 side management. We need to combine both the

1 marginal cost of the local transmission and
2 distribution projects that might be deferred by
3 distributed generation or DSM portfolio, together
4 with the marginal energy costs, the capacity costs
5 of the energy portion of the project.

6 And, as I mentioned, in San Francisco we
7 need to make sure that the projects provide the
8 resource, provide the electricity and the relief
9 on congestion at the times that they're needed
10 within the system. And it may be different in a
11 small area than it is regionwide.

12 So, I'd like to end my presentation by
13 suggesting that there is a -- we've established in
14 San Francisco and the Peninsula a precedent for
15 doing some regional planning. The ISO and PG&E
16 have been very cooperative. There is a phase two
17 now for a Peninsula transmission study that the
18 ISO is hosting. It would be helpful if the
19 utilities, as in some other states like Vermont,
20 would be required to engage in a least-cost
21 transmission and distribution planning for small
22 areas.

23 And those could be assisted by something
24 like has occurred in San Francisco where there
25 would be a regional collaborative that would take

1 responsibility for working with the distribution
2 utility to determine what the avoided costs are
3 for transmission and distribution; identify
4 potential DSM and distributed generation
5 alternatives; and then to recommend an
6 implementation plan that would allow for assured
7 cost recovery of any alternatives for the
8 transmission projects.

9 I want to mention, I think the Bay Area
10 would be an excellent location for a
11 collaborative, building on the processes that
12 we've already developed, but taking it on a more
13 regional basis to look at projected transmission
14 projects regionally, and compare it to what
15 potential new generation projects, distributed
16 generation projects, could be available. And
17 couple that to plans for looking at the potential
18 for retiring some of the other older units within
19 the Bay Area.

20 So, let me end it there, and I'd be glad
21 to answer any of your questions.

22 PRESIDING MEMBER GEESMAN: Ed, thanks
23 for your presentation. You're probably further
24 along by a long shot than any of the other regions
25 within California in terms of planning and a fair

1 amount of exposure to the investor-owned utility
2 process.

3 How far off do you think that the status
4 quo distributed generation planning process, or
5 the transmission planning process is from what you
6 characterize as a least-cost planning process?

7 MR. SMELOFF: I think we're still quite
8 a ways away from having a process that fully
9 evaluated both the technical and economic
10 potential for distributed generation, and compared
11 that on a apples-to-apples equivalent basis with
12 transmission alternatives.

13 I think there is, in the Bay Area there
14 is interest in doing this. There's, I think PG&E
15 has been engaged in a community participation
16 process for the last two years, and I think would
17 be interested in trying to provide some more fine-
18 grained analysis, both at the transmission; and I
19 think you need to take it down to the distribution
20 level as well.

21 But I think that we're still a
22 significant ways away from being able to
23 effectively compare distributed generation and DSM
24 to transmission alternatives.

25 PRESIDING MEMBER GEESMAN: Thank you.

1 MR. KONDOLEON: Thanks, Ed. The next
2 presentation will be provided by Greg Karras
3 representing Communities for a Better Environment.

4 MR. KARRAS: Thank you. We're plugging
5 in a different technology here. And I have to
6 tell you, I brought a transmission line just in
7 case.

8 (Laughter.)

9 MR. KARRAS: I'm Greg Karras with
10 Communities for a Better Environment, a Senior
11 Scientist with CBE. And I also brought another--
12 where can I plug this in?

13 (Laughter.)

14 MR. KARRAS: Yeah, it's a USP line. And
15 I'm just trying to make the point that the design
16 of the circuit affects what we can plug into it.
17 And, you guys, of course, do have USP ports. No,
18 this is just a prop.

19 (Laughter.)

20 MR. KARRAS: Sorry about that. I didn't
21 mean to play a joke on anybody, I'm just trying to
22 make the point that the circuit design, the grid
23 design support. I think you need to be re-
24 engineering the grid to plug in the stuff we need
25 to be plugging in, instead of the stuff that we

1 need to be getting rid of. And I've got a couple
2 of slides to show on that.

3 The first one is a quote from some
4 people smarter than me that sort of said the same
5 thing in a broader way. This is from the Journal
6 of Science article a couple years ago. I think
7 everybody can see that. Maybe I'll just read it
8 in case.

9 Advanced electrical grids would also
10 foster renewables. Existing grids could not
11 manage the loads. Present hub-and-spoke networks
12 were designed for central power plants. Such
13 networks need to be re-engineered.

14 So, even making the decision to build on
15 to the existing system is making a choice about
16 our energy future. And briefly, I just want to
17 remind us of some, just some of the costs of
18 choosing to build onto the existing system. These
19 are things that are happening already, and there's
20 good evidence that they will worsen if we keep
21 doing this.

22 First, people said this already today in
23 a couple different ways, but I want to put it in
24 the perspective of transitioning to sustainable
25 energy. Building big wires and big, I'd say,

1 chunks, I think Armando used a different term,
2 that then plug in central generation in big
3 chunks, instead of small wires, or another system
4 that works better for distributed generation will
5 further undermine the reliability advantage of the
6 distributed renewable technologies.

7 They are more reliable. If you put
8 together a DG system with renewables, the biggest
9 single piece that could go down is much much
10 smaller than a big power line or a big power plant
11 where we're talking hundreds of megawatts at a
12 time; much less backup; much less cost to build
13 that backup.

14 But if you keep building on the old
15 system you're taking that advantage away on the
16 short term because whatever resource you put in
17 place, whether it's renewable DG or power plants,
18 still needs to provide all that backup for the
19 biggest part of the system that could go down.
20 Which, under existing reliability criteria,
21 includes big power lines as well as big power
22 plants.

23 So if you build onto the old system
24 you're actively making a choice that discourages
25 the ramp up of DG renewables. And that's just a

1 fact.

2 Also, continuing to build big blocks of
3 big wire capacity instead of building the small
4 wire capacity I'll call it, more incrementally, it
5 actually increases future load, itself. And this
6 isn't complicated.

7 You know what happens when you buy a
8 bigger bag, right? You fill it up. If you build
9 a big block, demand increases faster. And you see
10 that demand is above what's actually necessary.
11 You saw it in 2001 where it dropped by about 10
12 percent when people were told to conserve, instead
13 of being told there's plenty of capacity, fill it
14 up. So, it actually does increase load.

15 Next, with load increasing faster and
16 the system set up to plug in central generation
17 stations, guess what gets run and what gets built
18 more of. More fossil fuel power plants. Just
19 like in 2001 when that happened.

20 So, all of this then perpetuates
21 environmental injustice, the health problems, and
22 the increasing erosion of public support for new
23 energy projects that I think you already see, and
24 we in the community certainly feel.

25 Meanwhile the easily mined North

1 American oil and gas is largely gone. And so
2 going this way means that economics and geography
3 will force more imports of these fuels which will
4 also proliferate the development of fossil fuel
5 extraction and manufacturing energy technologies
6 worldwide even further than it is now.

7 Climate change. Let's bring it home.
8 You know the Delta levee that broke a couple weeks
9 ago? Did you know the State Water Project shut
10 down because of salt in the water intrusion
11 concerns? Well, American Association for
12 Advancement of Science Panel on Climate Change
13 predicted about 14 years ago that continued
14 climate change would cause sea level rise and
15 seasonal inter-annual changes in the amount of
16 snow pack that was available for runoff. That's
17 going to force salt water into the Delta. It's
18 going to cause these pumps to have to shut down.

19 And I think you know that the state and
20 federal Water Project supply food production and
21 drinking water for millions of people here,
22 because that's a big deal. And that's coming
23 soon. Hopefully not for a few years; hopefully
24 not for 50 years, but it's on that kind of
25 horizon.

1 Then, again, I'm just listing some of
2 the costs, but just to paint the picture.
3 Increasing competition for fossil fuels worldwide,
4 demand in China, demand in India, the inequities
5 about that. That's a global security problem
6 already; it will worsen; it will become an
7 increasing contributing cause for war if we go
8 this route.

9 And all of these have costs that can't
10 be externalized. The fuels become more and more
11 expensive. I think already you're seeing this.
12 The price spike for oil, which is due to limited
13 supply and security concerns now, is dampening an
14 economic recovery right after a price spike for
15 natural gas in 2000/2001 contributed to the energy
16 fiasco that deepened our last recession. So it's
17 already happening; it's going to get worse with
18 energy prices going up.

19 And, of course, when I say reliability
20 is only a part of this sustainability issue,
21 ultimately when the price of the fuel gets too
22 high we can have the best chimneys in the world,
23 nothing to burn in them, the lights go out big
24 time, right. That's not a reliability problem
25 that gets looked at on a year-to-year or even

1 decade-to-decade basis by the existing criteria.

2 But unsustainable energy is not reliable
3 in the long term. And that's where the big
4 problem with reliability comes in, I think.

5 And then I guess I'd ask you don't ask
6 when or how long till the fuels run out. I think
7 that's the wrong question. Ask how long can we
8 afford to wait before we start to build a
9 sustainable energy system. And here's where I
10 think that the idea of looking at an alternative
11 grid really becomes timely.

12 As I understand it if you build on the
13 hub-and-spoke grid central generation plants and
14 that grid will be around for 30 to 50 years, the
15 new components of it will, what can happen in 30
16 to 50 years. Well, in the example I just gave
17 about the Delta, climate science tells us that
18 we'll be faced with having to either rebuild two
19 of the world's biggest water systems to get their
20 intakes out of the Delta, or faced with drinking
21 water and food supply disruption in the Central
22 Valley and a lot of southern California.

23 I think the health problems will be
24 worse, and those have economic effects that people
25 aren't counting right now, as well as the human

1 effects. But also consider the price. I don't
2 know exactly how the spikes will go, but it's a
3 fair bet that the price of the energy is going to
4 increase dramatically. The predictions for global
5 energy use, threefold, fourfold 30 to 50 years
6 from now.

7 So if you wait, if you build more of the
8 old system now thinking that when that wears out
9 we'll start to invest in converting to sustainable
10 energy, you could be looking at also having to
11 build, rebuild a big water system and other
12 infrastructure while you have an economy that's
13 hobbled by energy prices on average triple what
14 they are today.

15 The point is that the costs of the old
16 energy regime may increase sufficiently to erode
17 our ability to make the switch. And this may
18 happen within the timeframe of the infrastructure
19 that you decide to build now. So, it's only
20 prudent to look at the alternative of rebuilding
21 the grid; re-engineering it so that it actually
22 works to plug in the stuff we need, and not the
23 stuff we need to get rid of. And start doing that
24 now.

25 And I think I've been talking for about

1 ten minutes. Would you like me to provide a slide
2 and a quick discussion of how I think that this
3 recommendation relates to what's already been done
4 in San Francisco? Okay.

5 This table is some of the results from
6 the planning level reliability analysis that the
7 load forecasting and power flow analysis working
8 group, which includes ISO, PG&E, staff, San
9 Francisco, Ed Smeloff, myself, community members
10 and some other agencies, CPUC attended some of the
11 meetings.

12 The first column shows four scenarios.
13 It shows the San Francisco fossil fuel generation;
14 megawatts available, and the megawatts assumed to
15 be online in the limiting planning contingency for
16 reliability planning.

17 The second or middle column is the peak
18 load forecast for San Francisco and the Peninsula
19 for the year 2012. And the third column is the
20 modeled load-serving capability in the limiting
21 planning contingency.

22 Back to the first column, scenario A is
23 really the existing system; 580 megawatts of
24 existing power plants; 320 online. And the
25 biggest one, one CT goes down under the criteria

1 used now. Historic trend of demand side
2 management, distributed generation. And that
3 applies to the load forecast. You'll see that
4 when more of that is added the load forecast is
5 decreased. That's the way we modeled load, and
6 the way it was actually modeled in the underlying
7 estimate by PG&E.

8 Then B, C and D are, I don't know if
9 anybody can read those, or should I read them out?

10 PRESIDING MEMBER GEESMAN: We can read
11 them, but if you would briefly explain what is
12 embodied in each of the three remaining scenarios.

13 MR. KARRAS: Okay. Yeah, they're
14 additive. Scenario B adds on 190, roughly 200
15 megawatts of additional demand side management,
16 distributed generation. This is a target that San
17 Francisco's energy plan set. It's an assumption
18 in this analysis. But it is a planned target. It
19 may be exceeded, it may not be met, time will
20 tell.

21 It also assumes the Jefferson-Martin
22 line is in place; re-rates of the line south of
23 the San Mateo substation, and an insulator
24 replacement project at the San Mateo substation.

25 And you can see that one actually has

1 reduced load-serving capability. That's for two
2 reasons. One, the second scenario assumes 200
3 megawatts of generation available, not 580, which
4 is the existing situation. And the other one is
5 that we found that the Jefferson-Martin line, as
6 was mentioned earlier, it needs some additional
7 finer scale reinforcements to the transmission
8 system to be fully effective.

9 So the next scenario, the third one, C,
10 the same 200 megawatts of generation, less than
11 half of now. The same scenario as in B with one
12 addition, which is internal cable projects in San
13 Francisco. And with those you see the load-
14 serving capability goes up higher than it is now,
15 despite having less than half the generation. And
16 it meets the planning reliability criteria.

17 Scenario D, the two changes there are
18 zero megawatts fossil fuel generation assumption
19 in San Francisco, and assuming that remaining
20 operational needs like clearances for washing salt
21 off lines, or components of the transmission
22 system, have been resolved in other ways. And
23 that one also meets the -- assuming that with
24 those assumptions, also meets the planning
25 reliability criteria.

1 So you can see this is a progression
2 that goes from existing system to something that
3 we probably shouldn't do because it reduces
4 reliability to potentially all the way to no
5 fossil fuel generation in San Francisco.

6 And the two other points I'd make,
7 without it are that the difference between B and C
8 really points out the value of focusing on -- you
9 know, this is a small step towards looking at what
10 we really need to have a grid that makes it easy
11 to plug in DG and hard to plug in big power plants
12 that pollute. But it's a step in that direction.

13 And I think you see the benefit of even
14 taking that first step. We found a configuration
15 that's significantly more reliable. And, of
16 course, the internal cable projects are much
17 smaller and less expensive than the Jefferson-
18 Martin line, so you get the picture there.

19 Lastly, the 200 megawatts of demand side
20 management, distributed generation. Again, we're
21 not there. We're not at the kind of grid and grid
22 management that makes it easier to plug in that
23 new stuff. We're still in a place where it's a
24 lot easier to plug in power plants. That's what
25 it was made for; that's the way it's managed.

1 And it's my understanding that if
2 anything Mr. Smeloff drastically understated the
3 problem of getting PG&E and the system to
4 cooperate with the interconnection of solar and
5 other distributed generation. I think that even
6 on the short term, before we completely implement
7 the redesign to re-engineer grid, that more focus
8 on helping interconnect in reality would help us
9 achieve that.

10 That's really the two base barriers,
11 interconnection difficulties, which are not
12 technical, they're policy largely. And funding,
13 which, in my opinion, is where the money that's
14 now being spent on the RMR contracts for these
15 dinosaur plants should go.

16 So, I have some recommendations but I
17 think they're listed in the agenda materials. The
18 one I'd want to -- the two I really want to focus
19 or emphasize on are I really think that we need to
20 be planning to re-engineer the grid for the new
21 generation of technologies now. I don't think we
22 can wait.

23 As I understand the time scales for
24 these investments and how long this stuff gets
25 hard-wired in once it's built, strongly recommend

1 that that be part of your integrated plan. And
2 that may be the centerpiece of your transmission
3 portion of it. Because if we don't do that next
4 generation it may not matter what else we do or
5 don't do.

6 And the second one is sort of the
7 recognition of how hard that might be to do.
8 Based on experience I think it's a really good
9 idea to follow the local communities' advice. I
10 believe that there's been a lot of progress in
11 that direction in the San Francisco example that
12 Mr. Smeloff talked about.

13 I believe there's a long way to go
14 there. And I'm talking about the difference
15 between having Sacramento or Washington tell the
16 local community, well, here's what you should have
17 put here and we get to make the siting decision,
18 and having ISO and PG&E devote their technical
19 staff to this process where, among other things,
20 we've worked out these kinds of solutions to try
21 to figure out how to get there from here.

22 And that has community support, unlike
23 the kind of power plant and power line projects
24 that I think you've experienced, what kind of
25 community support those have.

1 So the other suggestion is more a matter
2 of environmental justice from my perspective, and
3 I think political feasibility from your
4 perspective.

5 And that's all I got for now.

6 PRESIDING MEMBER GEESMAN: When you talk
7 about increasing our reliance on renewable
8 technologies, as I think you're aware, this
9 Commission, the Public Utilities Commission, the
10 Power Authority all urged last year that we
11 accelerate the state's 20 percent goal for
12 renewables from 2017 to 2010. The Governor's
13 embraced that acceleration, as well.

14 It would appear that that is likely to
15 place a lot of reliance on the development of
16 commercial scale windfarms and the increased
17 development of California's geothermal resource.

18 I'm not saying that I can stretch the
19 definition of distributed generation far enough to
20 incorporate that type of configuration.

21 It seems real clear to me that we do
22 need to re-engineer the grid in order to
23 accommodate that, particularly on the wind side
24 where you're dealing with an intermittent
25 resource, which we're simply not accustomed to

1 integrating in that large a volume.

2 But I wonder where you would actually
3 put a place for those kind of resources, or what
4 reaction you have to it. Both of which, I assume,
5 are likely to require some pretty big wires in
6 order to fully develop?

7 MR. KARRAS: I'm really glad you asked
8 that. I was acutely aware that I left that part
9 out of the presentation. I don't have the
10 redesign of the system to present to you. But I
11 do think it has to, on the short term, deal with
12 how do you give priority to connecting those kinds
13 of resources using the existing system or
14 something like it, on the short term.

15 I don't know if it's an advanced dc line
16 that's more efficient; or if it's just priority
17 over the existing lines with a few twists and
18 turns. But I think that should be part of your
19 design, because of course you have to get there
20 from here.

21 But I'd also encourage you to think
22 bigger than that, as well as, of course, the case
23 I made for thinking smaller than that. If we, you
24 know, what happens if the attempts of coming up
25 with a hydrogen or some other kind of battery for

1 the solar and wind resources fail. We don't know
2 they'll succeed; or even if they're technically
3 economically feasible. We don't know what all of
4 the potential environmental and social impacts of
5 them are yet.

6 So I think it would be really wise to be
7 thinking bigger. And, you know, remember that in
8 Africa and parts of Asia they're not putting wires
9 up for telephones. They've jumped over to
10 wireless. And, you know, if you think big enough,
11 as well as small enough, you might be able to
12 start thinking about getting energy from a way
13 where the sun never sets.

14 So, yes, I totally agree. But I would
15 expand your question even further.

16 PRESIDING MEMBER GEESMAN: Thank you.

17 MR. KONDOLEON: Okay, the final phase of
18 this morning's session will be a panel discussion
19 on how, where and when alternatives should be
20 assessed in the process. Kristy will be putting
21 the name tags up, and we invite those that have
22 agreed to participate in the panel discussion to
23 take your seat. And I also want to welcome Joe
24 Eto from the CERTS team, who has agreed to
25 facilitate the panel discussion.

1 (Pause.)

2 MR. ETO: Thank you; my name is Joe Eto;
3 I'm with the Consortium for Electric Reliability
4 Technology Solutions. I'll give a longer
5 introduction this afternoon as part of my prepared
6 remarks. I've been asked to facilitate this
7 session. I think in view of the time I'm going to
8 ask each of the speakers to attempt to be brief
9 and succinct. I look at this list; we have about
10 13 or 14 people registered, and I think there will
11 be some others from the audience who may want to
12 speak at the end.

13 In view of that I'd like to ask each of
14 the speakers to limit their initial remarks to
15 about three minutes. I'll try to keep time. I
16 won't be too strict, but if it starts going
17 significantly over I'll ask you to summarize and
18 conclude.

19 I'm going to follow the order of the
20 registrations that I have here on the agenda.
21 Then we'll open it up at the end, but also invite
22 the Commissioners to ask their questions first
23 after each of the panelists have had their
24 statement.

25 So let us start with Roland Schoettle

1 from Optimal Technologies.

2 MR. SCHOETTLE: Thank you very much. I
3 am Roland Schoettle; I'm the CEO of Optimal
4 Technologies.

5 A very short introduction to what
6 Optimal does. We have developed a new
7 optimization technology that allows us to look
8 much deeper into the grid, if you will, with a
9 higher degree of granularity than what is possible
10 now.

11 Maybe a small example of what we have
12 done with the help of the California ISO, we have
13 looked at the June 14th outage that happened on
14 June 14, 2000 in the lower Bay and Silicon Valley
15 area. And on that particular day we assessed that
16 the outage could have been avoided with different
17 control interactions. That action would have been
18 possible on that day, but the current tools could
19 not see.

20 So the ability to take some of the
21 problems that are being expressed today, looking
22 at the granularity of the problem, being able to
23 include very small resources into the grid. And I
24 agree with Armie -- actually I agree with everyone
25 here that it's really the grid that is the issue.

1 The interesting part of that, however,
2 is defining what that actually is. The definition
3 of what actually is the grid; how it is
4 interconnected with difference pieces and so on,
5 ends up being a rather interesting discussion.

6 And I would argue that we have a
7 technology that allows us to look at that. So,
8 from a perspective of giving kind of the big
9 picture all the way to the small picture, and
10 including all of the various aspects, including
11 the ability to look at stuff that is not included
12 in the regular supply/demand balance, if you will,
13 and understanding where precisely you're outside
14 the boundary, and understanding all the options
15 that are available to you at the time, is, I
16 believe, where the discussion really needs to
17 focus on, on a technical side.

18 I'm a strong believer in that if you
19 look at the grid as your asset, you know, your
20 customer is your primary asset. But the grid,
21 itself, is the asset. And not so much look at the
22 individual components, which are important assets,
23 I'm not discounting them at all, but understanding
24 the grid in this kind of a granular, but yet
25 holistic approach, is really where we need to go.

1 And with that, I'll turn it over to the
2 next speaker. Thank you.

3 MR. ETO: Thank you, Roland.
4 Commissioners, would you like to ask questions as
5 we go through or at the end?

6 PRESIDING MEMBER GEESMAN: No, that may
7 be too disruptive. Why don't we just go from
8 speaker to speaker.

9 MR. ETO: Okay. Next speaker is Steven
10 Kelly from the Independent Energy Producers. I
11 skipped -- Dave Olsen is next, from the Center for
12 Energy Efficiency and Renewable Technologies.

13 MR. OLSEN: Commissioners, thank you.
14 I'd like to report very briefly on work being done
15 in the Rocky Mountain area transmission study
16 about making more use of existing transmission
17 assets as an alternative to physical upgrades or
18 new transmission construction.

19 RMATS, as it's known, is a follow-on to
20 the SEAMS study group, the western
21 interconnection, a westwide transmission expansion
22 planning effort. RMATS was initiated by the
23 governors of Wyoming and Utah last September.

24 As part of that earlier SG-WI work, Dean
25 Perry of the Northwest Power Planning Council did

1 a study of most of the major transmission paths in
2 the western interconnection which found that most
3 of the paths are constrained only a new number of
4 hours per year. That notwithstanding, there's no
5 available transmission capacity on most of those
6 major paths. All of the long-term firm
7 transmission is reserved under contract, but, in
8 fact, it appears that there's a large number of
9 hours per year in which thousands of megawatts
10 could be transmitted around the system.

11 To explore this in more depth the Rocky
12 Mountain area transmission study has a tariff and
13 regulatory issues workgroup which is undertaking a
14 case study of three particular constrained paths
15 in the Rocky Mountain region that are all very
16 important inter-regionally in the west.

17 What we're doing, with the assistance of
18 a U.S. Department of Energy contract through the
19 National Renewable Energy Laboratory is analyzing
20 WECC data, looking at the actual physical flows on
21 these three constrained paths. And then we are
22 matching that against windpower output. We're
23 using wind as the leading example here. Really
24 it's a proxy for new resources being added to the
25 system. But as an intermittent resource wind has

1 more capability to accept some curtailment.

2 There's reason to believe that the hours
3 of the highest constraint on these paths are
4 actually also the hours of the lowest wind output,
5 which may mean that wind projects would suffer
6 very little economic penalty from being curtailed
7 in order to be able to utilize the physical
8 transmission capability that's there.

9 The significance of this, I think, is
10 the three major parts. One is a timing issue.
11 If, in fact, it turns out, if we demonstrate in
12 the Rocky Mountains that there are thousands of
13 megawatts of existing transmission capacity that
14 could be utilized, for example, by wind projects,
15 that's something that can be implemented very
16 quickly, years before any new physical upgrades
17 could be permitted and built.

18 So, in the very near term, over the next
19 two, five, eight years, it might make it possible
20 to connect a larger significant amount of wind and
21 other new resources to the existing system.

22 This would also defer investment in new
23 physical upgrades with some attendant public cost
24 and environmental benefits. And it also could
25 increase the transmission revenue to transmission

1 owners, if, in fact, it turns out there are
2 mechanisms available that would allow the
3 transmission owners to increase utilization of
4 their lines.

5 PacifiCorp is one utility that is very
6 interested in this from that point of view, from
7 an incremental transmission revenue point of view.
8 Bonneville Power Administration also has a project
9 to recalculate ATC, available transmission
10 capacity, specifically toward these goals.

11 Some of the key mechanisms that we're
12 looking at and that would be necessary in order to
13 take advantage of this purportedly existing
14 transmission capacity would include a new tariff
15 or an amended tariff.

16 Right now there are long-term, firm
17 service available and there is nonfirm service
18 available. And even though the transmission line
19 may be constrained, only ten hours a year if it is
20 constrained at all, then there is no possibility
21 of having firm transmission service across that
22 path.

23 So in response to that the American Wind
24 Energy Association has developed what they call a
25 flexible firm tariff, or a curtailable firm tariff

1 in which the number of hours of curtailment is
2 limited contractually, set at some level, 200
3 hours a year or whatever is appropriate for that
4 path. And with that kind of certainty that would
5 enable power projects using this flexible firm or
6 curtailable firm tariff to get their project
7 financed and still be able to use that
8 transmission.

9 Work underway right now is in process.
10 We expect to be able to report by the end of July,
11 so we'll have detailed analysis. It will be
12 published as part of the Rocky Mountain area
13 transmission service, but it's something -- it's a
14 transmission study, but it's something to keep in
15 mind as an alternative to new transmission
16 construction.

17 MR. ETO: Thank you. Next we'll have
18 Steven Kelly from the Independent Energy
19 Producers.

20 MR. KELLY: Thank you, Commissioners.
21 First, just specifically in response to the
22 question as to how, where and when alternatives
23 should be considered, I find it surprising we're
24 asking some of these questions. I want to speak
25 to that process a little bit because my

1 perspective we ought to always be considering
2 alternatives at all times when we're looking at
3 transmission planning and siting. I think this is
4 something Armie mentioned earlier. It's not
5 something you do at a discrete point. It's
6 something that you do through the planning
7 process.

8 But I would like to talk about that
9 planning process and focus your thoughts on that a
10 little bit. Because again I -- some of us feel,
11 those who have been here for a number of years in
12 California, working with energy and transmission
13 issues, there are a few stakeholders that have the
14 time and persistence to stick in this process for
15 the five years that it takes for some individual
16 lines to go through.

17 But a lot of these issues are issues
18 that were raised a number of years ago, and we've
19 been struggling with them for some time about how
20 are we going to integrate transmission planning
21 into the energy environment in California, the
22 west. Most of the problems stem from the
23 disbursed amount or authorities and jurisdictions
24 across the state agencies and the federal agencies
25 and so forth.

1 Fundamentally I think we need to -- we
2 need something similar to the energy action plan
3 that this agency and the PUC and others joined
4 with on the energy side, on the generation side,
5 which lays out a vision of how, at least this
6 state, and hopefully the western region, proposed
7 to move forward and plan transmission.

8 And I think you need to plan in three
9 different contexts. One is a long-term vision
10 that deals with economic and reliability projects
11 on a long-term basis. And this agency has talked
12 about corridor planning. And that's got to be
13 integrated into that.

14 The second level of planning is the
15 short-term, the expedient planning to deal with
16 the one- to five-year issues that have come up
17 that we can't build new transmission lines for,
18 but we need for reliability purposes.

19 I was struck by a ruling by Commissioner
20 Peevey at the PUC that spoke about the need for
21 building and scheduling generation and planning
22 for transmission to meet reliability needs in the
23 near term. Those kinds of things can be planned
24 on a long-term basis, but certainly we need a
25 process and mechanism that allows us to adapt our

1 long-term plans to meet these kinds of
2 contingencies where there's under-scheduling or
3 infeasible schedules being followed at the ISO to
4 increase transmission congestion rather than
5 mitigate it.

6 And then finally, the third component
7 needs to deal, particularly for California, with
8 renewable RPS buildout. As was pointed out
9 earlier that's somewhat different than an economic
10 buildout; it's somewhat different than a
11 reliability buildout. But we have strong laws in
12 California, and they seem to be spreading across
13 the region, that says that there is a desire, a
14 preferred alternative in generation sector for a
15 renewable component.

16 And it's not clear how that generation
17 preference is going to be integrated into the
18 transmission plans that are focused on economic
19 buildout or reliability buildout. I think we need
20 to take that into consideration.

21 And finally, in terms of the planning
22 and the process, it's very very important that we
23 have more transparency in how transmission
24 planning is done. For someone as close as I am to
25 this, and to be as confused as I am about how some

1 of this plays out, and over what timeframes and so
2 forth, it's troubling for someone who's further
3 divorced from this system than I to try to
4 understand this. And I think you'll find that the
5 lack of transparency in the actual plans, and how
6 the computer models are operated.

7 Right now at the PUC there's a debate
8 going on about the transparency of the ISO's
9 transmission planning process because they have
10 some agreements, vendor agreements, that are
11 proprietary that limit the distribution of some of
12 the information in them. And I understand that.
13 But we need to figure out a way to work through
14 that so that more parties can get access to the
15 transmission planning information, as well as I've
16 argued, in the IEPR, the utility long-term
17 generation to procure a planning process.

18 Because it's only through that
19 transparency that all this is going to fit
20 together and meld. And hopefully the
21 understanding of what's happening will allow
22 stakeholders, a lot of stakeholders who are not
23 here, and policymakers to get more on board about
24 the need for infrastructure development, and
25 generation and transmission infrastructure

1 investment. nd that's what's lacking, I think,
2 today, too.

3 So I'll leave that for now and welcome
4 your comments.

5 MR. ETO: Thank you. Next we'll hear
6 from Mark Ward from the Los Angeles Department of
7 Water and Power.

8 MR. WARD: I'm Mark Ward from the Los
9 Angeles Department of Water and Power. I agree
10 with Mr. Kelly, the alternatives to transmission
11 should be part of the planning process right up
12 front when considering new resources to any load.
13 The entire idea of transmission is how do you get
14 reliable transmission so that generation can serve
15 loads, whether those loads are local or whether
16 those loads are regional.

17 DWP back in 2000 started using the, or
18 approved the 2000 integrated resource plan for the
19 City of Los Angeles. Part of that plan was to
20 provide one-half of the city's load growth on an
21 annual basis with renewable resources.

22 As part of that plan marginal
23 transmission costs are one of the first things
24 that we consider as far as where the resources can
25 be located in an economically justifiable manner

1 for our loads.

2 And because of that particular
3 consideration, Los Angeles has generally given its
4 first consideration to local resources which was
5 demonstrated with our acceptance of a
6 bioconversion park that is currently being
7 developed and is expected to be online somewhere
8 in the 2008 to 2009 timeframe. That facility will
9 be located inside the city's limits.

10 We were also looking at a new windfarm
11 out in the Mojave area which will further utilize
12 some of our existing transmission assets.

13 As such, we have been focusing on how
14 can we utilize transmission assets better, and how
15 can we utilize our existing infrastructure better,
16 such that we aren't having to go out and build
17 additional transmission lines.

18 Once I've said that, once we get into
19 the 2009-2012 timeframe, the city, along with the
20 rest of the state, is going to have to look at
21 where are the future resources actually going to
22 be. The state and the city have been experiencing
23 load growth in the 1.5 to 2 percent range over the
24 last several years. For the state that's 500 to
25 1000 megawatts annually; for the City of Los

1 Angeles it's about 60 to 80 megawatts annually for
2 our load growth.

3 So, we support the Commission in
4 identifying corridors. I think it's important to
5 identify where the future resources are going to
6 actually be. And it's important that we start
7 dedicating assets from not only putting up
8 hardwire and looking at how the state can insure
9 its future viability.

10 Thank you.

11 MR. ETO: Thank you. Next speaker will
12 be Morteza Sabet from the Western Area Power
13 Administration.

14 MR. SABET: Good morning. I'd kind of
15 like to beg to differ with some of the statements
16 that were made earlier. I think transmission
17 planning, there's nothing wrong with transmission
18 planning and the processes that we have. As a
19 matter of fact, I think we have too much dead
20 weight right now in the planning process and
21 planning discussion.

22 And the reason I say that is basically a
23 personal experience that I've gone through. You
24 know, we used to have, when I worked at this
25 Commission promoting exotic technology, renewable

1 demand side management back in the '70s after
2 another crisis, life was a lot simpler. You had a
3 lot less players, and the Commission could direct
4 the utilities to look at alternatives. Even back
5 then, if it didn't make economic sense it didn't
6 happen.

7 I am also involved in renewable
8 discussion, another project in this Commission,
9 through Western's involvement. That's one of the
10 difficulties. I think those utilities that used
11 to control and demand are long gone; they're
12 defanged, declawed and bankrupt. They no longer
13 exist. No one entity has that much control over
14 transmission planning anymore.

15 I think if the project is real, I extend
16 that to distributed technology, demand side, as
17 well as centralized or decentralized stations,
18 small or large scale, if the project is real it
19 will be considered in the transmission planning.
20 Whether it's the ISO is doing it, utilities are
21 doing it, or anybody.

22 Western, since we do not have the load
23 growth obligation, by the very nature of the
24 planning we seek out and insist on including all
25 of the end use assumption, be it demand side or

1 supply side, you know, assumption, as well as
2 other people's transmission. You can't do your
3 planning any other way.

4 So, I'm a little baffled in terms of
5 what's wrong with the process. I think the
6 process is working. We ought to reduce the number
7 of institutional overhead and reduce the dead
8 weight. I think we can do the job.

9 That's about it.

10 MR. ETO: Thank you. Next we'll hear
11 from Chifong Thomas from Pacific Gas and Electric.

12 MS. THOMAS: As I was thinking about how
13 we would be going through the integrated planning
14 process I was struck by the fact that before we
15 even think about alternative to transmission
16 reinforcement we need to know what problem are we
17 solving.

18 For example, if you are looking at a
19 severe over load or voltage collapse problem or
20 loss of a transmission or generation facility then
21 we would -- and then you were trying to replace
22 that with a generator, then that generator must be
23 running during all those times you expect that the
24 problem could happen, in anticipation of the loss
25 of the facility.

1 In other words, if you think that a --
2 you're going to be facing with a problem on sudden
3 loss of any facility, when the load is about 70
4 percent, then that generator that you want to
5 replace the transmission will have to be online
6 and running under all the time when the load is
7 about 70 percent. That's one point.

8 The other is the fact that we need to
9 match generation to the load because the load and
10 resources balance must happen every instant.
11 Because otherwise you would have all sorts of ugly
12 problems, over frequency, under frequency,
13 cascading.

14 The other thing that issue with
15 integrating planning is that as you see how long
16 it takes to plan a transmission line, and what we
17 need to do is be cognizant of the fact that we
18 don't want to add longer lead time when you put in
19 also other alternatives. And so you don't want to
20 be in a situation where five years down the road
21 you don't have a generator and you don't have a
22 load reduction and you don't have transmission.

23 Cost recovery. I agree with Armie
24 that -- alternative should certainly be included
25 in cost recovery. And also, too, that the money

1 spent in siting transmission line later on find
2 out was not needed because we have our
3 alternative, will have to be recovered also.
4 Because otherwise you put a damper on trying to
5 figure out how to do integrated planning.

6 As far as the process is concerned,
7 actually I agree with Morteza, it is pretty much
8 an open book because the ISO, we had stakeholder
9 meetings, we had basecase assumptions set with the
10 stakeholders. We had the assessment that was laid
11 out; the program that we use, which are basically
12 commercial packages that you can get at General
13 Electric, PTI or any other vendor. Also the data
14 can be obtained from WECC. And also we regularly
15 discuss problems and assessments in WECC and under
16 ISO's purview.

17 So I would think that it is pretty much
18 an open process. I think that's --

19 PRESIDING MEMBER GEESMAN: Let me jump
20 in here. With respect to both of the last two
21 speakers, it just doesn't look that way from my
22 perspective. I have to confess to you a
23 fundamental disagreement.

24 My example de jour is the Mission Miguel
25 fiasco on the southern border of our state, where

1 we knew with some degree of lead time that 1660
2 megawatts were coming online in the summer of
3 2003.

4 The process, I think, on this one was
5 initiated at the Public Utilities Commission
6 before it went to the ISO. In the fall of 2001,
7 the parties stipulated to the economics of the
8 project, agreed that it was all justified. This
9 was a \$31 million upgrade, so pretty small project
10 by the standards of some of those that have gotten
11 attention around the state before.

12 During the brief period of time I was on
13 the ISO Board in the spring of '02, the project
14 came to us and it was represented that even ORA
15 was supportive of the project. And our board
16 approved it. San Diego subsequently filed a CPCN.

17 I believe after that filing no action
18 was taken whatsoever for 14 months at the Public
19 Utilities Commission. And I don't mean to single
20 them out, because I think that somewhere between
21 all of the different institutions involved in
22 this, you end up with a pretty abrupt sense of
23 failure.

24 We've been incurring congestion costs at
25 the Miguel substation something on the order of

1 \$3- to \$4-million a month. Doesn't take very many
2 months to erase that \$31 million cost of the
3 project in terms of foregone economic generation.
4 The estimate I saw recently for an annualized
5 number was 55 million.

6 So you'd add that on top of the
7 congestion costs, as well, and you start to see
8 that this is a project that economically pays for
9 itself pretty quickly.

10 Now, as some of you know, the Energy
11 Commission Staff revised its forecast last week
12 for prospects for this summer. And I would
13 anticipate that if we do indeed have a problem
14 meeting our supply/demand balances this summer the
15 problem is quite likely to be in southern
16 California. And quite likely our failure to have
17 approved these upgrades will play a fundamental
18 role in that problem.

19 My friends at TURN, who I think are true
20 connoisseurs of regulatory processes, described
21 this particular project and the way the state has
22 treated it as a regulatory atrocity.

23 So I don't think the process works now.
24 I don't think we could get as much attendance at
25 these workshops if the process worked. And I

1 don't mean to single out your comment, because I
2 think you were referring to something different.

3 But I don't want anybody to leave the
4 room thinking that we don't have a severe process
5 problem as it relates to planning for and
6 permitting these transmission upgrades.

7 MS. THOMAS: I believe, Commissioner,
8 that you're referring to more of a regulatory
9 implementation than permitting issue more than a
10 planning issue. Because the planning issue, it's
11 no question that Mission Miguel was needed. And
12 it was a correct decision. So you can't blame the
13 planners.

14 PRESIDING MEMBER GEESMAN: I just needed
15 to get that off my chest.

16 (Laughter.)

17 MR. ETO: All right, let's continue.
18 Maury Kruth with the Transmission Agency of
19 Northern California.

20 MR. KRUTH: Thank you, Commissioners.
21 I'm Maury Kruth; I'm the Executive Director of the
22 Transmission Agency of Northern California or
23 TANC, as we're usually called. TANC is an owner
24 of one of the intertie lines, a majority owner.
25 And we jointly operate that with Western. We've

1 worked with PG&E a lot.

2 I think I agree with part of what you're
3 saying, but I also agree with Commissioner Geesman
4 in that I think our planners generally do quite
5 well at working with each other in various forums.

6 I think the doing of transmission,
7 accomplishing transmission is where we have the
8 real problem. And if you think back in some of
9 the areas where I know Commissioner Geesman and
10 Commissioner Boyd and I have had experience, Path
11 15 is a good example. It shouldn't have taken us
12 as long as it did to get that accomplished. But
13 we finally did.

14 The munis see transmission, who are my
15 members, as a very important part of an overall
16 portfolio. I mean we're not certainly -- my
17 members are very active, as Ed Smeloff knows, in
18 renewables, distributed gen, conservation.
19 Certainly that's a cornerstone of every one of
20 their resource plans.

21 But transmission is another piece of
22 that equation. And the one thing I would point
23 out that I think a couple of the presenters have
24 commented on, transmission can be complimentary to
25 those things. It can be used to deliver wind. It

1 can be used to cover problems in the system.

2 Typically what we've seen on the
3 intertie to the Northwest is it works in both
4 directions. When California's surplus in the
5 winter, on occasion, we can sell power to the
6 Northwest. We can do things with the Northwest
7 and with the system in Canada that really add
8 value to California.

9 So, I would encourage the Commission to
10 hang in there with transmission even though it's
11 very difficult. I think we need an important
12 robust infrastructure. We ought not be viewing
13 either or, just transmission or renewables. We
14 need both. And we need a robust system going
15 forward.

16 MR. ETO: Thank you. Next we'll hear
17 from Dan Ozenne from -- Ozenne, excuse me, from
18 San Diego Gas and Electric.

19 MR. OZENNE: I'd like to thank
20 Commissioner Geesman for giving my thought --

21 (Laughter.)

22 MR. OZENNE: I was going to mention the
23 Miguel Mission problem that we have in San Diego.
24 But I also wanted to touch on some of the
25 alternatives to Maury's comments.

1 Because we in San Diego have been
2 following the loading orders set out in the energy
3 action plan and have really embraced that in our
4 long-term resource planning. And that loading
5 order has us consider all the alternatives that
6 were discussed earlier today before we talked
7 about generation and transmission.

8 So, the priorities of energy efficiency
9 and renewables and so on are built into our long-
10 term planning. So in terms of sort of when these
11 things should be considered, they're considered
12 very early on in our planning. Not late in the
13 cycle. They're given ample opportunity for
14 consideration.

15 And we believe that the answer to the
16 questions that are being raised today is not the
17 alternatives of either/or; it's not either
18 alternatives or transmission, but both. Both are
19 critically needed.

20 We have a growing population, growing
21 loads. And some of that could be met with low-
22 cost resources in our service territory. But we
23 also need access to resources beyond our service
24 territory.

25 As Commissioner Geesman pointed out, the

1 failure to come to grips with the transmission
2 problems at Miguel are costing, according to the
3 ISO estimate for first quarter this year, \$15
4 billion to San Diego customers. Doesn't take very
5 long to build that line at that kind of price.

6 That's not really the full story. The
7 redispatch that's occurring as a result of that
8 are causing more inefficient, more polluting
9 plants to be incremented to make up the
10 difference. So we're burning resources that we
11 don't need to at a cost that's higher than we need
12 and polluting our environment.

13 We must deal with this need for
14 additional transmission today. Steve mentioned
15 sort of the energy action plan as a good plan for
16 resources, but it doesn't say much about the
17 transmission side. We agree with that. That more
18 is needed in terms of making sure that
19 transmission is available.

20 Including anticipating the needs of the
21 future and identifying and preserving transmission
22 corridors. And developing the reasonable and
23 timely permitting process to make sure that those
24 are available to us.

25 In the meantime we're aggressively

1 pursuing local alternatives; pursuing energy
2 efficiency and demand response opportunities in
3 our service area. We're about to go out with a
4 request for proposals for renewable energy
5 resources to meet our RPS targets. An objective,
6 by the way, which we're not likely to be able to
7 meet without new high voltage transmission capable
8 of bringing wind and geothermal into our area.

9 Unfortunately, San Diego is located in
10 an area where there's not a tremendous amount of
11 opportunity for additional renewables. Our last
12 renewable solicitation we contracted with every
13 proposed project that was located within San Diego
14 County and that met the market referent price.

15 And we'll continue to seek out those
16 local renewable options. It's clear that we'll be
17 required to import a good deal of the resources
18 necessary to meet our goals.

19 In addition to these outreach efforts
20 for renewables, SDG&E is pioneering the
21 development of distributed generation within our
22 service territory through our sustainable
23 communities projects. These projects feature the
24 integration of renewable generation and fuel cells
25 at the distribution system level.

1 In our MarVista project near downtown
2 San Diego we've worked with the developer on a
3 redevelopment project that will include solar
4 photovoltaics, an onsite fuel cell in a mixed use
5 subdivision.

6 In another project we're working with a
7 commercial tenant to include PV, fuel cell and
8 advanced building design features in the redesign
9 of existing commercial space.

10 We will continue to innovate with
11 different developers and customers to explore new
12 ways to integrate local power generation with our
13 distribution grid.

14 In sum, we believe it's not either/or,
15 but both. Transmission needs are real and
16 immediate. And we're concerned that as early as
17 2006 reliability can become a major issue in San
18 Diego unless action is taken very quickly to
19 relieve our transmission congestion problems.

20 Unnecessary energy costs are already
21 imposed on our customers due to the inadequate
22 transmission. California must immediately
23 confront its apparent unwillingness to
24 expeditiously site and approve transmission
25 necessary to meet reliability, least cost and

1 renewable generation objectives.

2 Thank you.

3 MR. ETO: Thank you. Next we'll hear
4 from Patricia Arons from Southern California
5 Edison.

6 MS. ARONS: There's a lot I've heard
7 today that I have agreement with; and a few things
8 I don't fully agree. But let me make one
9 observation.

10 I'm surprised that no one has come up
11 with the idea that by getting rid of all the
12 transmission planners you can eliminate
13 transmission.

14 (Laughter.)

15 MS. ARONS: You might think that's
16 funny, but in fact it's true. It's an option for
17 how we're going to serve load in the future. And
18 I've said it in hearings before that I view
19 transmission as a societal choice. It's not just
20 a transmission planner's tool.

21 But it's a decision that we all make.
22 It's a very difficult decision to build
23 transmission, but you have to have a company
24 that's fully committed to do so; you have to have
25 a regulator that's fully committed and behind the

1 decision; and you have to have processes that have
2 been adequately attentive to the issue of
3 alternatives.

4 How do you go about considering
5 alternatives, I think, is the critical question.
6 You have to understand, in my view, what
7 transmission is as a solution. If you think in
8 terms of appropriate technology precepts,
9 appropriate technology says you have an
10 appropriate technological solution in terms of
11 consumption of natural resources; in terms of
12 consumption of capital; in terms of consumption of
13 human time.

14 And what we've seen in California of
15 late, I think, is that transmission, and in fact,
16 has become an inappropriate technology solution
17 because of all the problems and holdups and
18 analysis paralysis that has resulted in
19 transmission projects not being built.

20 And my concern is if we want to keep
21 transmission as an option for the future, in terms
22 of how we serve load, in terms of how we serve
23 society's needs, I think we need to be more
24 careful about thinking through how do we go about
25 making the decision.

1 I agree that the process isn't as
2 effective as it could be. I just don't have all
3 the answers in terms of how to make it perfect.
4 It's not a perfect process. It's very time
5 consuming. Transmission is a very long lead time
6 undertaking. If you think about the permitting
7 process, the construction time, the decisionmaking
8 time, it's a very long lead time undertaking.

9 In the course of a permit application,
10 to try to consider alternatives such as demand
11 side management and others, I think my concern is
12 that those considerations really lead you down a
13 path of analysis paralysis.

14 Options like demand side management,
15 development of renewable generation, those are
16 initiatives, in my view, that have to be made,
17 decisions have to be made early on in terms of
18 commitments, society's commitments to those
19 particular technology solutions.

20 And I think the Commission's order, as
21 described by Barbara Hale, is very effective in
22 terms of making sure you consider demand side
23 management and renewable development and others
24 before you get to the question of alternatives,
25 transmission alternatives.

1 We look at transmission being driven
2 really by one thing, and that's the load growth
3 impact on the performance of the power grid.
4 Built into that load growth forecast should be the
5 decisions that society has made at the outset on
6 what we're going to do with DG, what we're going
7 to do with demand side management and so forth.

8 I think also if you have an alternative
9 that you're going to count on, you have to have
10 absolute certainty of its effectiveness and
11 success. You cannot rely on generation if, as we
12 have seen of late in the ISO-controlled grid, that
13 their retirements and shutdown decisions are a
14 decision solely based upon the economic financial
15 situation of the owner of that asset.

16 So, continued reliance on a solution
17 that might have a very short-lived effectiveness
18 is, in essence, just postponing the decision to
19 build transmission.

20 There are a couple of things that were
21 said this morning that I would like to reflect
22 some disagreement with. Mr. Karras, I think, had
23 said something about re-engineering the grid in
24 order to be able to interconnect distributed
25 generation resources. I don't understand that

1 statement when your stated problem is a policy
2 problem.

3 In my view there are protocols for
4 interconnecting generation that are very well
5 established. They're exercised every day by
6 numerous entities looking at the potential for
7 interconnection. We go through those studies at
8 the transmission and distribution levels, in my
9 view, very effectively. I haven't seen a
10 complaint about generation interconnection come up
11 in quite awhile at FERC.

12 I think the question comes down to is
13 there a subsidy question in order to get
14 generation -- I'm sorry, distributed generation
15 off the ground. Well, that's a whole different
16 question. That doesn't have anything to do, in my
17 mind, with how the grid is engineered. So I just
18 wanted to go on record with that.

19 I think the other thing that I would
20 reflect is a comment from Mr. Smeloff from the San
21 Francisco Public Utilities Commission. And that
22 first of all let me compliment you. I think you
23 guys are doing a great job in making societal
24 types of choices as alternatives to transmission.
25 But I want to chastise you for putting up a

1 circuit diagram and handing it out, and in a
2 presentation that's going to be, in essence,
3 posted on the internet. And what the transmission
4 map put up is basically it's going to inform the
5 uninformed about the vulnerabilities to the
6 electric service to the City of San Francisco.

7 I think anyone can look at that and
8 decide that the vulnerable points, if they're so
9 inclined to attack, are obvious on that map. So I
10 would be very concerned about not treating
11 critical electrical infrastructure assets as a
12 matter of security for the City. And I think the
13 PUC should review its policies in that regard.

14 With that, I think that's my comments
15 today.

16 MR. ETO: All right, next we'll hear
17 from Armie Perez from the California Independent
18 System Operator.

19 MR. PEREZ: Well, actually, I already
20 made my presentation, so you know where I stand.
21 But I do have a couple of questions, and I think
22 you just did one. One was for Greg, and I really
23 was trying to figure out what you meant by
24 redesigning the grid. Because if, in fact,
25 distributed generation takes on and demand side

1 takes on, what's going to happen is at my level
2 I'm going to be seeing a load equalization or a
3 load reduction.

4 Which would mean that at some point in
5 time I'm going to say, well, by seeing what's
6 happening say in the City and County of San
7 Francisco, I'm basically going to say I'm going to
8 fire one engineer. I don't need any more
9 resources out there. That's a stable condition
10 that's going down.

11 Actually, it may start me thinking,
12 going back to John's question, I now may have a
13 white elephant, I may have a transmission line I
14 don't need, which I'm going to have to bring
15 down. Just think about that and we can
16 talk it some other time.

17 The other question I had was for Mr.
18 Kelly. I was somewhat intrigued by the statement
19 that you made that you need more transparency in
20 transmission planning. And I was trying to figure
21 out with all the transparency I'm giving you right
22 now, what else do you need? What am I not doing
23 right, sir?

24 MR. KELLY: Well, I think I put things
25 more of a political context, because if the lack

1 of transmission infrastructure is not stemming
2 from the engineers and planning assistant at the
3 bottom of the tier, it's stemming from the
4 problems that occur in the political context where
5 people are not convinced that there's a need for
6 the project, or they've convinced policymakers
7 that they've got a way to litigate against the
8 project being built.

9 And when I talk about transparency I'm
10 talking about a process so that when the PUC or
11 the Energy Commission or whoever it is comes out
12 and says, we've looked at the alternatives and we
13 believe that this project is the best alternative
14 and it should go. Then the other agencies are
15 relatively quiet on it, and it's harder for people
16 to litigate to stop it.

17 I don't think we have that kind of
18 comfort in the planning process to the final
19 decision. And I didn't mean to be talking about
20 all the engineers, the 15 or 25 in the state that
21 actually might know what's going on, that are
22 plugging modeling and inputs in and out. I'm
23 talking about a higher level of transparency.

24 MR. PEREZ: Okay. The other two points
25 I wanted to make is we still have a problem with

1 generation. For example, I believe that Otay Mesa
2 generation was approved last week. I also
3 believe, correct me if I'm wrong, that only the
4 connecting line between the station and the grid
5 was approved. So now we have another plant that's
6 not going to be deliverable until something else
7 happens, because it's going into the wrong area of
8 the system.

9 We keep making those decisions, and then
10 we worry later about why we're spending so much
11 money.

12 And finally, I want to agree with Pat, I
13 think she had a very keen insight into the idea of
14 we're responding -- I am responding to society's
15 choices. Society decided to build a plant in
16 Mexico, 1600 megawatts of it or so. I don't know
17 why, but that's where they put it. And there's
18 some economic advantages created by that plant
19 being there.

20 At the same time we have about 4000 or
21 5000 megawatts of generation has been added
22 outside of Phoenix. If you consider that the
23 entire load of the state is about 4000 or 5000
24 megawatts then you realize that there has to be a
25 lot of generation that's looking for a place to

1 go. And guess what, folks, we are the black hole
2 of the WECC. They all want to come here and they
3 are making very good deals to get it here.

4 So, we are responding to where the
5 economic opportunities are, and I'm afraid that
6 unless somebody tells me otherwise, I have to keep
7 looking at what's the best. The question is do we
8 want 4000 or 5000 megawatts in Arizona, and --
9 4000 megawatts in here. Do we build a
10 transmission line? What do we do? Those are the
11 challenges that I have to deal with every day.

12 Thanks.

13 MR. ETO: Thank you. Next we'll hear
14 from Barbara Hale from the California Public
15 Utilities Commission.

16 MS. HALE: Thank you. Like Armie, you
17 already heard a lot of my comments in my earlier
18 presentation, but, Armie, just building on what
19 you just described, I would commend to you all
20 again the staff report attached to our
21 transmission permit streamlining rulemaking where
22 we talk about this very problem of transmission
23 chasing around generation.

24 Merchant generators have economic
25 incentives to place plants where it makes sense

1 for them. Doesn't necessarily make sense for the
2 grid. Doesn't necessarily make sense for where
3 the load is.

4 And I think there are some market design
5 changes that will help. There are some permit
6 streamlining change -- at the ISO -- there are
7 some permit streamlining changes at the Public
8 Utilities Commission that will help. But as we
9 get more and more into a disaggregated system
10 where folks like the City and County of San
11 Francisco are going to embark upon a community
12 choice aggregation program potentially, we're
13 going to see another group of interests operating
14 outside the venues we're comfortable with, or
15 familiar with -- not comfortable -- where, you
16 know, a large group of PG&E customers will have a
17 different venue to go to, to demonstrate load and
18 need.

19 That's going to have to be integrated
20 somehow into the actual operating system that
21 Armie's challenged with on a daily basis.

22 But let me go back to the how, where and
23 when question. I mean I think that's a broader
24 challenge for us to bear in mind.

25 I talked before about the how, where and

1 when question. I think the how is through an
2 integrated iterative process. We're going to have
3 to look at balancing of portfolio of resources.
4 And in an iterative way look at what the resource
5 options are and what makes sense, given the public
6 policy pronouncements from Sacramento and from
7 within the various state agencies, like the energy
8 action plan.

9 Where, I think that's basically a
10 question of following the dollars. The where for
11 me is at the decisionmaking authority's designated
12 venue where the investment authority lies. That's
13 where you need to look at making the final
14 decision on what resource alternatives should be
15 invested in.

16 And in terms of when should alternatives
17 be assessed, I think it's a two-step process, as I
18 described before. Prior to permitting at the
19 Public Utilities Commission, prior to any
20 permitting we're looking through the procurement
21 proceeding at all the resource options. We're
22 looking expansively at alternatives in a planning
23 forum prior to permitting. When a CPCN comes to
24 us, that permitting effort, where we've got a
25 specific project, that's when the alternatives are

1 narrowed. And I think it's appropriately
2 narrowed.

3 If you've looked at the broader issues
4 and the broader choices and overlaid the societal
5 preferences that we see from our lawmakers and
6 from things like the energy action plan, that
7 should happen in the planning stage.

8 Then when you're going through the CEQA
9 process you've got a specific project, a specific
10 need that you're addressing. And it should be a
11 more narrow analysis.

12 And so I think the when you look at
13 alternatives is two steps. Planning and
14 permitting.

15 And then I'd like to talk just a little
16 bit about how I think the CEC can help in this
17 kind of an environment that I've just described.
18 I think the IEPR assessment authority that the
19 Energy Commission has is very broad and very
20 constructive in aiding entities like the Public
21 Utilities Commission, like the IOUs, like the
22 munis in looking at resource options.

23 The demand forecast effort that is
24 pursued through the IEPR is very constructive for
25 the PUC. We are relying on it as the basecase for

1 the investor-owned utilities' assessments of their
2 needs.

3 The statewide assessment of available
4 resources is also very constructive that comes out
5 of the IEPR, predicting, for example, retirements.
6 The study you folks are pursuing there is very
7 constructive for the sort of planning and
8 procurement effort I've just described.

9 Anticipating resource needs and
10 conducting focus studies like the corridor
11 planning we've talked about earlier today; like
12 LNG prospects and defining the public interest on
13 LNG, which is a big future fuel for electric
14 generation. Looking at renewable resource
15 availability as you did pursuant to the RPS
16 statutes.

17 The impact of intermittent resource
18 development on grid reliability is an area that I
19 think the Energy Commission can pursue in its
20 IEPR, under its IEPR authority that would be very
21 constructive for all of the entities who have to
22 make some of these investment decisions.

23 And I would just encourage the Energy
24 Commission to look at its IEPR authority in its
25 statewide role and try to bring more interests

1 together, and try to focus on all of the load-
2 serving entities' responsibilities. Because I
3 think ultimately we're all going to need to work
4 together to have the systems maintain reliability
5 while we go down a road, I think, in California,
6 that has a much more disaggregated load and supply
7 set of options and responsible authorities.

8 Thank you.

9 MR. ETO: Next we'll hear from Ed
10 Smeloff from the San Francisco Public Utilities
11 Commission.

12 MR. SMELOFF: A couple of comments. The
13 first comment is on the issue of interconnection
14 of the distributed generation. While the rules
15 are clear, rule 21 is clear for connecting
16 distributed generation to radial feeders, the
17 rules are far from clear and the experience of
18 developers in San Francisco has been very
19 complicated when you're connecting to a network
20 system.

21 And it was even our own experience with
22 the Moscone project, which was connected, a solar,
23 670 kilowatt solar project, connected to a spot --
24 work system where it wasn't revealed to us what
25 the additional costs of doing that, in terms of

1 system protection, was until we were well into
2 that project.

3 So there is, I think, a need for some
4 more transparency and clear rules related to
5 interconnection in network systems.

6 Let me also comment about this issue,
7 the tradeoff, the balancing between security,
8 which obviously is a great societal concern, and
9 transparency in public participation. In planning
10 for the system in San Francisco we've had a very
11 involved community stakeholder process that did
12 involve the ISO and PG&E, including some detailed
13 power flow analysis.

14 And it was only through that kind of
15 analysis that did involve the community that very
16 specific projects came up. For instance, as Mr.
17 Karras mentioned, the need for some additional
18 reinforcement of the internal 115 kV system in San
19 Francisco.

20 And the choice of what those
21 alternatives could only be done through revealing
22 to those people who were participating, you know,
23 how the system is designed. Even getting down to
24 some operational details; looking at how the
25 system clearances are done in one of our

1 substations in San Mateo, needed to be discussed
2 publicly so that alternatives could be understood
3 by the public.

4 So there is a balance. I agree that you
5 don't want to reveal too much detail of
6 information that certainly can get into the public
7 domain, but it needs to be balanced with a need to
8 work with your public to adequately evaluate
9 alternatives.

10 This whole issue of timing, I think, is
11 really a crucial issue on how we look at
12 alternatives. I think the permitting process
13 really is too late of a period of time to
14 adequately consider the smaller scale resources,
15 distributed generation and DSM, that would require
16 many actors to implement them. Such as in the
17 case of Jefferson-Martin, that was really not an
18 appropriate time to think of, well, alternatives
19 to Jefferson-Martin could involve very aggressive
20 energy efficiency or DSM.

21 But I want to say that having a public
22 participation process in advance that looks at
23 alternatives, I think, can result in more support
24 and certainty that once a transmission project is
25 agreed to, that it will get through the permit

1 process and will get built.

2 So there is a need, I think, far enough
3 in advance for us to look at what are the
4 potential distributed generation and DSM
5 alternatives. The details, I don't know the
6 details; how far in advance, five years. Gets to
7 some of the issues I discussed about understanding
8 load growth, understanding specific locations
9 where, down to distribution lines where load
10 growth is going to occur.

11 Having some new planning tools, new ways
12 of analyzing that, I think, will aid us in the
13 process of looking at alternatives. But we do
14 need to think pretty far in advance as we look at
15 alternatives so it doesn't delay those
16 transmission projects that turn out to be
17 genuinely needed and need public support.

18 MR. ETO: Okay, thank you. And now
19 we'll hear from Greg Karras, Communities for a
20 Better Environment.

21 MR. KARRAS: How should alternatives be
22 assessed. Like this, I mean my perception of
23 today, I threw an alternative into the mix. Well,
24 a lot of you listened to me. I wasn't sure that
25 was going to happen. Mr. Perez, you acknowledged

1 that you heard me. You said, as understand it,
2 you'd think about it. You raised some further
3 issues for me to think about. You invited further
4 discussion like this.

5 Compared to like getting to the point
6 where people feel rushed and they've got to finish
7 their paperwork and they come up with the
8 equivalent of, well, do you want a choice between
9 a donkey and a horsecart, when in fact there's an
10 automobile out there. You know what I mean?

11 I mean I don't think you are disagreeing
12 that if you had a clean sheet of paper and were
13 told to design a system to serve a solar panel on
14 every house, that you'd build the one you got now.
15 So, like this.

16 When -- I mean, to avoid saying over
17 lunch I'll say, whenever a good idea comes up it
18 needs to be looked at, you know. We can't
19 necessarily control the creative process or the
20 way technology moves. It would be stupid to try
21 to pretend we could. I think when a good idea
22 comes up you look at it.

23 Where, you know, again for us this is an
24 issue of social and environmental justice where
25 the people who have the most risk of the biggest

1 impacts live. If you're talking about where I
2 live and where we've been working, come to
3 southeast San Francisco, in the community with the
4 community, after working people's hours in the
5 evening. If you're talking about a different
6 place, well, whatever works there.

7 But I mean, you know, I just want to be
8 really specific about it. I heard a lot directly
9 and indirectly about, you know, concerns, it's
10 hard to permit things and get them through the
11 process, and it's frustrating. And sometimes
12 projects get delayed. Well, you know, from our
13 perspective the reason why projects get delayed is
14 the community doesn't know what's going on, or it
15 feels like people have been hiding the ball.

16 And the way to fix that is largely by
17 answering the where question. By doing what the
18 community that's most impacted, and doing it
19 there.

20 That's it.

21 MR. ETO: Okay, thank you. Before I
22 turn it back to the Commissioners, I'd like to ask
23 if there are other interested parties or
24 individuals that would like to comment at this
25 time.

1 Please identify yourself for the --

2 MR. MOBASHERI: Fred Mobasher.

3 MR. ETO: Why don't you come here and
4 speak in the mike. Fred, come over here.

5 MR. MOBASHERI: I'm Fred Mobasher from
6 Electric Power Group. We have done three studies
7 for the CEC. The first one was on the value of
8 the transmission, when we showed that most of --
9 all the transmission that had been built in
10 California were cost effective and they have
11 brought a lot of benefit.

12 The second question is when do you do
13 these alternative evaluations. And Barbara
14 suggested that long-term procurement is going to
15 take care of these alternatives evaluations. My
16 concern is that it's not real long term; it's
17 going to be mostly five to ten years maximum.

18 The emphasis in the utilities is going
19 to be what's the next resource they want to build;
20 what's the next transmission they want to build.
21 And that's not really looking at the very long
22 term.

23 Discussion here has been that most
24 transmission takes 10, 20 years to build. You
25 have to look at very long term. And I doubt that

1 the procurement planning that they're going to
2 present to you at the PUC will take care of the
3 strategic questions.

4 If we are really looking at the
5 strategic questions such as corridors, land
6 acquisitions for the new transmission in the
7 future, I don't think the long-term resource
8 planning is going to answer those type of
9 questions.

10 Then the question is what do you need.
11 In my opinion you really need strategic planning.
12 And that's not being done right now. It's not
13 been done in the long-term planning, and it
14 definitely is not done when you are looking at
15 specific projects. And perhaps something like PUC
16 or CEC or maybe Cal-ISO should do the strategic
17 planning.

18 The problem with Cal-ISO is that they're
19 going to look at only transmission, not the other
20 alternatives. And so perhaps the CEC should be
21 really looking at the strategic long-term
22 questions that nobody at the present time is
23 looking.

24 Thank you.

25 MR. ETO: Thank you. Is there any other

1 public comment from other interested parties or
2 individuals?

3 With that, let me turn it back to the
4 Commissioners to conclude.

5 PRESIDING MEMBER GEESMAN: Well, I think
6 we're going to get into some of the questions that
7 Fred raised after lunch. And probably the best
8 way to leave that is just to invite people to come
9 back in the afternoon because I do think we're
10 going to spend a fair amount of time on what is
11 the appropriate time horizon and how should we be
12 calculating strategic benefits, and how do they
13 translate to people that live here now and pay
14 electricity rates now.

15 I want to thank each of you for
16 participating this morning. I found it very
17 illuminating, and I think that as we sift through
18 the record that we've developed in this series of
19 workshops, we're going to have a fair amount to
20 ponder.

21 I expect that the staff white paper that
22 we come out with as our next step may be fairly
23 provocative to some of you. And I'm certainly
24 hopeful that if it is provocative that we
25 certainly hear your unfettered feedback and

1 reactions to it.

2 Commissioner Boyd.

3 COMMISSIONER BOYD: Real quick, for fear
4 that some people won't come back after lunch.

5 (Laughter.)

6 COMMISSIONER BOYD: The last gentleman
7 really did touch on some of my concerns. The
8 broader look, more strategic planning and what-
9 have-you. And I know we're struggling with that.
10 And I do look forward to more discussion about
11 that.

12 Not meaning to pick on Barbara Hale, my
13 old friend, but in the dialogue about -- I just
14 want to use an example, you mentioned the San
15 Francisco regional planning effort, and kind of
16 like, oh, my gosh, another planning effort. And
17 on a microscale rather than a macroscale.

18 And I will confess, some time ago, being
19 newer in this business, to be concerned about the
20 San Diego regional planning effort, the San
21 Francisco regional planning effort, as we're
22 struggling to figure out what the whole state is.
23 And that's kind of an academic reaction. Maybe
24 much like Barbara's.

25 But, over time the inability of all of

1 us to gather everything under one tent and discuss
2 all the aspects, as you would do in a strategic
3 planning effort, and addressing some of my pet
4 peeves about local land use planning, or looking
5 far enough down the horizon, I've come to accept
6 and even almost look forward to the contribution
7 of some of the local efforts that are going on.
8 Because I'm hopeful that they will look at more of
9 the issues than heretofore we seemed to be able to
10 look at.

11 And it's been mentioned here that some
12 people, you know, really are under charter, under
13 legislative mandate to look at certain pieces of
14 the puzzle. And I think for the first time a lot
15 of us, in view the energy action plan, things like
16 that, have recognized the need to look at a
17 broader picture.

18 I think we're still struggling with
19 that, and I hope all these puzzle pieces will come
20 together some day so we can salvage this situation
21 before there are 50 million people in California
22 and no ability to put anything anywhere because
23 everything would be in somebody's back yard
24 literally.

25 But we do need desperately to do some

1 long-range planning. So I look forward to this
2 continuing discussion. And I wasn't picking on
3 you, Barbara, I was just using that as an example.

4 MS. HALE: And I didn't feel picked on.
5 But I'm pretty thick-skinned.

6 If I could just comment, though, on one
7 thing that you said and that Mr. Mobasher said.
8 And that is I don't mean to be suggesting that the
9 effort of, for example, the City and County of San
10 Francisco is a sign of foreboding, a bad thing.
11 But rather -- no value judgment there, but rather
12 it's a reality that we're going to have additional
13 load-serving entities.

14 You know, right now the focus of today
15 has largely been what are the investor-owned
16 utilities doing with transmission and how are you
17 integrating it. I mean, I think that's what we're
18 hearing a lot about. We did hear from LADWP; we
19 did hear from a representative of TANC. But I
20 mean largely what you folks have spent your
21 morning on, and given this agenda, is investor-
22 owned utility issues, the load-serving entity
23 issues.

24 But that list of load-serving entities
25 is going to grow just by the fact of the way the

1 law was written for community choice aggregation;
2 the efforts at implementing a core/noncore
3 program. So I think it's just -- I just mention
4 it because it's going to get more challenging to
5 do the kind of strategic planning folks are saying
6 the state needs.

7 By way of Mr. Mobasher's comments I
8 don't think we disagree. I see the investor-owned
9 utilities' long-term plans as being, you know,
10 long-term plans, 20-year plans. The actual
11 investments that will happen as a result are going
12 to be meet near-term needs, the five- to ten-year
13 needs.

14 And I intended in my comments to call
15 out where I thought the Energy Commission could
16 put some real added value in, which are on some of
17 those longer term strategic planning issues like
18 corridor right-of-way issues, corridor planning.

19 So I really think it's leveraging each
20 other's authorities and expertise to get to where
21 we all want to be. Thanks.

22 PRESIDING MEMBER GEESMAN: Why don't we
23 come back at ten minutes to two.

24 (Whereupon, at 12:48 p.m., the workshop
25 was adjourned, to reconvene at 1:50

1 p.m., this same day.)

2
3 AFTERNOON SESSION

4 2:01 p.m.

5 MR. KONDOLEON: Good afternoon. We'll
6 be beginning our afternoon session with a small
7 change in the agenda. We're going to have a staff
8 update on the development of the transmission
9 vision for California provided by Judy Grau.

10 MS. GRAU: Thank you, Don.

11 Okay, I hope you all had an opportunity
12 to pick up the afternoon handouts. I have two
13 handouts for this presentation. One is my
14 PowerPoint presentation, itself; and the other is
15 a one-pager called draft vision statement June 14,
16 2004. I will be referring to the vision statement
17 later in my presentation.

18 Okay, I have five things to talk about
19 this afternoon. First is the purpose, why we're
20 doing this. Some background from the April 5th
21 and May 10th workshops, transmission workshops. A
22 summary of comments received since the May 10th
23 workshop. The draft vision statement, itself.
24 And then some suggested next steps.

25 So the purpose is to collaborate on the

1 development of a long-term vision for the state's
2 transmission system. This is going back to the
3 first workshop where we talked about this on April
4 5th.

5 The process began at that April 5th IEPR
6 Committee workshop on transmission with a
7 presentation by Joe Eto of CERTS on alternative
8 scenarios of the state's transmission future. The
9 Commission Staff, me, then gave a presentation on
10 some of the drivers that influenced the
11 development of a vision, the process it plans to
12 undertake, and the next steps.

13 That was followed by a roundtable
14 discussion with 19 participants. And that was
15 followed by five parties submitting written
16 comments following the workshop.

17 The Commission Staff then summarized all
18 of the oral and written comments, and published
19 these in a summary document in time for the next
20 workshop on May 10th. That document was discussed
21 in my presentation at the May 10th workshop where
22 I described some of the common themes, the guiding
23 principles and the short-term actions that emerged
24 from the comments, and the next steps. And the
25 website address is there if you have not already

1 seen that summary of comments.

2 Specifically in my May 10th presentation
3 I identified the following next steps. First,
4 receive feedback from stakeholders on the accuracy
5 and completeness of staff's summary of comments.

6 Second, receive feedback on the relative
7 importance of the themes and principles which I
8 laid out. And third, receive feedback on the
9 three specific short-term actions which were first
10 to initiate corridor planning; second, to
11 investigate land use banking; and third, to
12 continue efforts to demonstrate and deploy
13 technologies that allow the existing system to be
14 used more efficiently.

15 And then the fourth thing was to present
16 the results at the next workshop, which we are
17 here today for.

18 So, we didn't receive any oral comments
19 at that May 10th workshop. I was last, it was
20 late in the day, I know everyone was tired.
21 However, we did receive three sets of written
22 comments after the workshop from Donald Clary of
23 the Pechanga Bank of Luiseño Mission Indians; from
24 Robert Sullivan of Mammoth Pacific; and Bernie
25 Orozco of Semptra.

1 And the next four slides summarize those
2 written comments which we received. First, the
3 Native American Tribes must be an important part
4 of any transmission planning process, especially
5 because of the both renewable and nonrenewable
6 resources located on tribal land in the state; and
7 any transmission vision must expressly address and
8 encourage this participation.

9 Tribal concerns regarding sovereignty
10 and historical and cultural resources must be
11 dealt with more than just superficially. Tribes
12 need to be compensated appropriate for rights-of-
13 way and easements.

14 The vision must encourage development
15 through an inclusive process that provides
16 assurance to tribes and others that their
17 reasonable concerns will be addressed in the
18 permitting process.

19 Actual project plans must accommodate
20 energy needs on impacted reservations.
21 Transmission is only one of the many planning
22 considerations that communities face. Tribes and
23 others may need to have resources provided to them
24 in the transmission planning process, so that
25 their adequate participation can be assured.

1 We need to consider the impact of aging
2 and inefficient existing lines that limit access
3 to renewables, contribute to line losses, and have
4 high maintenance requirements. An example of this
5 provided by Robert Sullivan is Path 60. He said
6 that renewable energy originating from Mono County
7 is limited by two aging and inefficient Southern
8 California Edison lines, 115 kV lines between the
9 control substation in Bishop and Inyo-Kern.

10 We need to insure access to an optimum
11 mix of long-term energy resources for California,
12 including energy imports from outside the state.
13 Planning ahead for corridors and setting aside
14 right-of-ways and appropriate action to provide
15 guidance for long-term transmission planning.

16 We need to accommodate the possibility
17 of corridors through federal lands. And finally,
18 the state agencies need to work together to
19 expedite the transmission licensing process.

20 And so given all of the input received
21 today, the staff developed the following draft
22 vision statement. It's the vision for the State
23 of California to have a bulk transmission system
24 that is planned, permitted, constructed and
25 operated in a manner that effectively balances the

1 needs for a safe, reliable, cost effective and
2 environmentally sensitive electricity system.

3 That's a pretty tall order. And so what
4 I did on the following slide is take -- that is
5 sort of the motherhood-and-apple-pie statement,
6 but to make it more practical, broke it down into
7 some of the elements that should go into the
8 development of the vision. So that's what's on
9 the next slide.

10 So, first, it should be coordinated with
11 and effectively consider the needs of California's
12 residential, commercial and industrial customers.
13 By the way, these are not in any prioritization
14 order. You'll see that on the next slide. I
15 would like to get feedback from people on should
16 we prioritize, or can we even prioritize. So I'm
17 going to list them, there's eight items, but these
18 are not necessarily prioritized.

19 The second item is should be coordinated
20 with and effectively consider the needs of local
21 agencies, jurisdictions and sovereignties. We
22 heard from several people this morning, Greg
23 Karras and others, about the importance of
24 following local communities' advice.

25 Third, it encourages continuing

1 beneficial interchanges with California's
2 neighbors.

3 Fourth, it allows for the implementation
4 of a portfolio approach to solving California's
5 electricity requirements while contributing to a
6 sustainable electricity future. With respect to
7 the portfolio approach we heard Armie Perez
8 express his frustration at the fact that he
9 doesn't have all of the transmission generation
10 and energy efficiency tools available to him to do
11 such a portfolio approach at the moment.

12 And Dan Ozenne of San Diego Gas and
13 Electric, and also I think Patricia Arons
14 mentioned the importance of a portfolio approach,
15 too. And we also heard from Greg Karras about the
16 importance of contributing to a sustainable
17 electricity future.

18 The fifth item, the vision should value
19 strategic benefits when considering system
20 upgrades, including the ability to respond to
21 unpredictable future conditions. With respect to
22 unpredictable future conditions, Greg Karras
23 mentioned the possible climate change impacts.
24 And with respect to strategic benefits, Armie
25 Perez mentioned the insurance value, and the fact

1 that we don't have any white elephant transmission
2 projects. So you never know what you build today,
3 how it's value will be perceived in the future.

4 The sixth item, it encourages making
5 low-cost investments now in order to preserve
6 opportunities in the future, especially with
7 respect to corridor planning and set-aside. We
8 heard from Susan Lee this morning about the
9 importance of that.

10 Seventh, the vision should encourage
11 continuous developments through investments in
12 transmission R&D, both hardware and software.
13 Barbara Hale this morning mentioned that between
14 the IEPR process and the procurement process we
15 need to continually iterate on the resource plans
16 to consider, among other things, new technologies
17 that become available.

18 And finally, the vision should promote
19 the application of the Garamendi siting principles
20 to maximize efficient use of the existing system.
21 And the Garamendi siting principles are analogous
22 to the state energy action plan's loading order.
23 And they are, for transmission, though, and first
24 to encourage use of existing rights-of-way;
25 second, to encourage expansion of existing right-

1 of-way; third, to provide for the creation of new
2 rights-of-way; and fourth, when new transmission
3 capacity is needed, to seek agreement among all
4 interested parties on the efficient use of that
5 capacity.

6 And so as next steps, we'd like to get
7 feedback from interested parties either this
8 afternoon or -- let's see, the comment period goes
9 to June 25th, so we would like comments anytime up
10 through then, on these following questions:

11 First, does the vision statement and its
12 elements provide the proper guidance to
13 policymakers in choosing the future direction of
14 California's transmission system?

15 Second, is it complete? Are there other
16 elements that should be considered?

17 Third, should the elements be
18 prioritized? And, if so, how?

19 And fourth, how do we implement the
20 vision?

21 So that's it for my presentation. Any
22 questions?

23 UNIDENTIFIED SPEAKER: You said you
24 wanted comments by the 26th?

25 MS. GRAU: The 25th. Friday, the 25th.

1 MR. KONDOLEON: Thanks, Judy. And,
2 again, I'd like to encourage folks to provide
3 comments to us. As Judy pointed out, we'd only
4 received three sets of written comments from the
5 last workshop. So, we know there are lots of
6 folks out there, and we're trying to put a
7 consensus into this development of a vision
8 statement.

9 So, again, I would encourage you to read
10 what we've put together, and to provide comments
11 if you can by the 25th of June so that we can
12 reflect that in our document that we'll be
13 releasing the latter part of July.

14 Moving on, we're going to be now
15 discussing the valuation of strategic benefits of
16 transmission interconnection. The initial
17 presentation will be from the California
18 Independent System Operator, discussing the
19 transmission economic assessment methodology. And
20 Anjali Sheffrin is going to lead off that
21 presentation.

22 MS. SHEFFRIN: Good afternoon. It's a
23 pleasure to be here. Thank you for inviting us.

24 What I'd like to do for you today is
25 review the methodology for assessing transmission

1 expansion based on economic need that the ISO is
2 proposing. What I'd like to go over is what the
3 status of this methodology is now; why we believe
4 it's valuable and can be applied today. I also
5 will talk about its overarching goals, what we
6 tried to accomplish in developing this
7 methodology.

8 After myself, I have the lead researcher
9 on this project, who will discuss with you some of
10 the more specific aspects of how we went about
11 modeling, the modeling effort that was contained
12 in this project.

13 So the first question is, why did we
14 develop this methodology. I think we can answer
15 that by looking at the situation that we faced.
16 There really hadn't been a major transmission line
17 that had been added in the last 15 to 20 years.
18 We thought part of that was due to a lack of
19 consensus on how to determine economic benefits
20 and how to assign those benefits to different
21 participants.

22 Really, our effort on this team
23 methodology came about when the ISO recommended
24 the upgrade to Path 15; and when we went before
25 the CPUC and found how difficult it was to really

1 justify all the parties. We came back and said,
2 you know what, we really need a standard way, a
3 standard way to talk about these things, a
4 standard method, a standard database, all of those
5 will tremendously help the effort.

6 The second reason -- and so, you know,
7 we saw in the Path 15 effort, really a lack of
8 consensus on how to assess economic benefits.
9 Every party had a different way of talking about
10 it.

11 The third was obviously lack of
12 regulatory predictability on economic need
13 determination. We feel that if parties know how
14 it's going to be evaluated that that'll help
15 streamline the whole effort.

16 And in putting this methodology forward
17 we realize that there's a lot of noneconomic
18 factors; economics is not the whole thing. And so
19 we definitely do agree that noneconomic factors
20 have to come into the decisionmaking right at the
21 right-of-way issues. Environmental costs are very
22 difficult, but to the extent that they can be
23 quantified, we feel our methodology allows that.

24 And then, of course, other concerns
25 about getting a transmission line together. And

1 that's the different multiparty agreements that
2 may have to be accomplished before a line is
3 sited.

4 So the overall efforts of the TEAM
5 effort was to get a common methodology to evaluate
6 the need for transmission upgrades that, you know,
7 everybody could use; project proponents; the ISO;
8 different regulatory agencies. And we wanted this
9 methodology to be as transparent as possible so
10 when people were looking at perhaps proposing
11 something they would know ahead of time how this
12 was going to be evaluated.

13 We believe the framework we've presented
14 can be used today; not something that needs
15 further research. We feel that we've done the
16 research and have a transmission methodology,
17 evaluation methodology that can be applied today.

18 The other big effort for this TEAM
19 effort was to provide transparency, both in the
20 methods, the databases and the models. And we
21 feel that we have accomplished that. We filed
22 this methodology with the CPUC. Part of their
23 proceeding does require us to make the methods
24 fully available and documented. And I've given
25 you a documentation of our TEAM methodology.

1 The databases, we worked very hard to
2 get a standard database of WECC, which we got from
3 PacifiCorp. And we worked with them to make sure
4 it's available to anyone who asks for it at no
5 cost. And that is now available to people.

6 And then in terms of the models we were
7 careful in choosing model because we understand
8 that these models are both very expensive and high
9 maintenance. We tried to choose one that's fairly
10 well documented. You can download it off the web.
11 It comes at a fairly economic price compared to
12 the others. And given the small number of staff
13 that I had to run it, I can attest that you don't
14 need an army of people to run such models.

15 I think a lot of people here are
16 familiar with the public process we went through,
17 but just to give you an overview, it's here for
18 your reference. Let me quickly review it.

19 In February 2003 the ISO filed a general
20 blueprint for an economic methodology to evaluate
21 transmission. We held a public workshop March
22 14th at PG&E in which everyone was invited. And
23 we went through in great detail that methodology.

24 After we had filed it with the CPUC
25 there was some concerns as to whether a tool was

1 readily available to apply this methodology. The
2 ALJ at that time said, you know what, everyone
3 says a network model representation is important,
4 that's not what you filed with us. Why don't you
5 go back and work on the full tools that would be
6 necessary to apply this methodology.

7 And in December of 2003 the CPUC ALJ
8 said, okay, time's up. You should have been
9 working on this. Go ahead and file what I call
10 not just the blueprint, but, you know, the whole
11 house built, constructed, so we can do a walk-
12 through. So we then did start making sure our
13 models, our databases, all of those things, were
14 ready to be filed.

15 We held in early 2004 three public
16 workshops. We has 12 technical calls. We also
17 solicited input from the market surveillance
18 committee. That's an independent committee to our
19 board of directors made up of four academics. And
20 going before them is -- I always feel like I'm
21 defending my thesis all over again. But, they
22 have written an opinion on our methodology. I
23 believe that is with you, as well.

24 We filed the methodology on June 2nd
25 with the CPUC. And our understanding is that

1 there will be hearings on this over the summer and
2 fall of 2004.

3 So let me just review at a high level
4 what are the major contributions that we feel TEAM
5 accomplished. First, we did develop a consistent
6 method to identify benefits to all parties.

7 Second, we incorporated a process to
8 reflect the fact that prices in the market reflect
9 bids, they do not reflect costs.

10 Third, we actually put together an
11 algorithm of how do you put in dynamic bidding
12 strategy of different players in a network model.

13 The other area that has been talked
14 about this morning is how important it is to find
15 out future uncertainty, and how do you incorporate
16 that into your investment decisions. So we feel
17 we've really enhanced the field here with a method
18 to compute expected benefits based on uncertain
19 variables, as well as insurance value
20 transmission. I don't think we've actually
21 calculated the insurance value, but we've shown
22 how that can be done and easily incorporated. In
23 order to calculate insurance value obviously you
24 have to survey the policymakers; find out their
25 degree of risk aversion. That's not a step that

1 we have done yet. But we certainly recommend that
2 it be done.

3 The fourth area that we worked on is
4 integrating generation transmission investment.
5 You heard a lot this morning about what should go
6 first. Should generation just decide to go
7 wherever it needs, and transmission should go and
8 chase it and make sure it's hooked up and
9 deliverable to load. Or is it really the
10 transmission should go first, and generation then
11 needs to respond to the price signals. We tried
12 to integrate really both of those decisions in
13 what we think is a consistent manner.

14 And lastly, this isn't just theory, we
15 actually showed how to implement this evaluation
16 with an actual case, which is the Path 26 upgrade.

17 So when you think about the TEAM
18 methodology you really should think of five main
19 components. The benefits framework, a standard
20 way to measure benefits separately for consumers,
21 producers and transmission owners.

22 What we found is in the past when there
23 were these arguments about who benefits and who
24 doesn't, people weren't talking in a consistent
25 manner. So we feel like we've offered that. And

1 I'll show you a little bit later how our benefit
2 template looks. You can look at these benefits of
3 an upgrade in a specific location, or as broad a
4 region as the entire WECC.

5 The second element is market prices. As
6 I said earlier, we utilized market prices rather
7 than cost. Traditionally a lot of these
8 transmission expansion studies have just said,
9 well, people will bid their production cost.
10 Well, I'm the Director of Market Analysis at the
11 California ISO. I've been there for seven years.
12 I watch the market; people do not bid their cost.
13 So you definitely needed a methodology that
14 reflected market pricing regime rather than cost
15 bidding.

16 Third is uncertainty. We considered a
17 wide range of impacts of future system conditions;
18 dry hydro, gas prices, demand growth, over and
19 under generation entry. All of those are critical
20 and can impact the benefits that you calculate of
21 a transmission line.

22 Fourth, network representation. I was
23 surprised at actually how controversial this ended
24 up to be. Our view is that you need to have a
25 network representation that shows that the flows

1 are physically feasible in a network model. What
2 we found in the past really through bad
3 experiences is you can use a transportation model
4 but then you make assumptions, and in fact, things
5 -- you haven't modeled the downstream constraints.
6 And so even though you think things are
7 deliverable, you end up with bottlenecks and
8 things aren't. So we have stressed very much in
9 this methodology that any study show that the flow
10 is physically feasible.

11 And last, we did have resource
12 substitution. Whenever you look at a transmission
13 line, as you've heard this morning, you should
14 look at what the alternative is. That is the best
15 way to evaluate whether that's a cost effective
16 decision or not.

17 The next question is should TEAM be
18 accepted as a standard for transmission
19 evaluation. Well, my belief is that it should be,
20 for the following reasons: It is very complete.
21 We have tried to document it to the best of our
22 ability. It clearly indicates the impacts of a
23 transmission upgrade, you know, at any level you
24 may want to look at. And by various definition or
25 participants, consumers are impacted in a region;

1 how producers are impacted; what happens to
2 transmission owners' revenues.

3 And the third reason we think this is
4 do-able, obviously, is that we demonstrated it in
5 an actual study. So this is not high theory. The
6 tools are available right now.

7 What are some valid applications of the
8 TEAM methodology? Well, definitely for planning a
9 specific project like Path 26. We also think it
10 has a lot of value in terms of long-term strategic
11 planning. The SG-WI effort identified a value of
12 relieving congestion on major corridors throughout
13 WECC under three resource strategies.

14 I think what we did is we took that
15 database and then expanded it for the renewable
16 criteria in California, a lot more detail that was
17 necessary for California, revised it to the CEC's
18 load forecast, all those things. So we definitely
19 think SG-WI proved this is important for strategic
20 planning and we tried to build upon that.

21 I think that this model can be used for
22 strategic decisionmaking, to decide whether to
23 build transmission, or whether some other means is
24 more cost effective, renewable generation, demand
25 side, all of those. And, of course, in this type

1 of model you also can do the generation adequacy
2 evaluation. You can look at either LOLP or LOLH
3 or cost of unserved energy in any resource
4 scenario you're looking at. It will tell you
5 those things by region. And we think, of course,
6 that's very important, as well.

7 Sorry for how busy this slide is. This
8 gives you just an idea of the benefit templates
9 and what I've been talking about. You can decide
10 the perspective you look at, societal meaning all
11 of WECC; modified societal; or go down to a
12 specific region, ISO ratepayer; ISO participant.

13 And then you also can go across which we
14 call the description of the benefits, is the
15 benefits going to consumers in a particular
16 region, producers, transmission owners and what's
17 the total.

18 And what we've done in this study is
19 we've built upon the traditional cost, production
20 cost models, and made sure that we're consistent
21 with that. So on a societal basis, you'll always
22 see the equality of total benefits from this
23 methodology and production cost savings.

24 And that simply says when you expand a
25 line you want to know to what extent are you being

1 able to serve all of load cheaper. So this is
2 sort of what we call productive efficiency.

3 Then when you go down this column, this
4 is what we call consumer efficiency. When you
5 look at WECC-wide for all participants, this is
6 counting monopoly rents as well. Our market
7 surveillance committee said, well, you know, when
8 you expand a line and it allows people to charge
9 higher monopoly rents, or it lowers those monopoly
10 rents, should you consider that as a cost or not.
11 And they recommended that that not be considered a
12 cost. So, that's what this modified societal is.

13 And as you can see on total benefits
14 that goes up because you're not counting the loss
15 and producer surplus associated with monopoly
16 rents. You still have producer surplus associated
17 with competitive rents, but not monopoly rents.

18 And then you can go from a WECC down to
19 a say, ISO, California ISO perspective. And look
20 at ISO ratepayer, which is just the consumers of
21 the three IOUs, or ISO participant, which is both
22 producers and consumers in the ISO system. And
23 this is really the measure that we're advocating.

24 So, essentially what you're doing in
25 this Path 26 upgrade is saying when you upgrade

1 the path what happens. And why is it that
2 California benefits more than WECC-wide. Well,
3 the reason is Path 26, in essence, lets a lot of
4 bottled generation that was built in the Midway-
5 Vincent area, as well as in northern California,
6 go down and meet the high load growth and high
7 cost load in southern California.

8 As a result, what happens? Well, the
9 Northwest producers sell a little bit less to
10 California and the Southwest producers sell a
11 little bit less to California. So when you look at
12 California benefits, it is a multiple of, you
13 know, the WECC benefits.

14 So this gives you just an idea of what
15 type of things you can calculate using this
16 methodology.

17 One of the things that we look at
18 obviously is what are the variables that mattered
19 the most in our evaluation. And this is just
20 looking at single variables. And I just listed
21 three, but we have much more. We have hydro
22 conditions and how that affects the value of a
23 transmission line.

24 But the one that mattered the most, of
25 course, was market pricing. And as you can see

1 from this chart, just one single variable impact
2 on benefits went from zero to \$25 million. That's
3 a huge range in just one year. And you might say,
4 really, can we believe this. Again, being the
5 market monitor for the ISO, you can believe it. I
6 watch how much things get bid above what I would
7 consider competitive costs every day. And
8 transmission lines gives you an insurance against
9 that type, because it enlarges the market, it
10 makes sure that more suppliers can come into an
11 area and compete and keep costs up at a
12 competitive level.

13 And these are just some of the other
14 variables and their individual impacts. But what
15 we did in the study is not look at individual
16 variable impacts, but joint variable impacts. And
17 this is the result of that. And this is just a
18 histogram of all the benefits under all the
19 scenarios that we ran. And I think we ran about
20 40 scenarios, you know, in bins of \$5 million
21 annually.

22 And essentially what you can see, say in
23 this bin is annual benefits of \$15- to \$20-million
24 as a result of expanding Path 26. It had a
25 probability of about 16 percent, given all the

1 variety of scenarios we looked at. And this was
2 the expected value.

3 Now, Path 26 is a \$100 million project,
4 so about an annual cost of \$10 million. So, from
5 our study initially what we've come up with is the
6 expected benefits do look worthwhile compared to
7 the expected costs.

8 So our recommendation on this particular
9 implementation was that an upgrade of Path 26 may
10 be feasible. There are additional items that need
11 to be checked. Definitely the capital costs have
12 to be checked. When we asked the transmission
13 planners, they just gave us a SWAG. You know, 100
14 million plus or minus 50 percent. Well, we'd
15 appreciate that to be refined a little bit more,
16 but our studies demonstrate it's worth going after
17 to refine those capital costs.

18 We also, you know, the transmission
19 planners say that there are some alternatives to
20 Path 26 upgrade. We absolutely think that those
21 should be reviewed.

22 In our study we did have the Palo Verde-
23 Devers 2 line in, so we've already accounted for
24 that benefit. But, you know, obviously you want
25 to make sure that as you add lines your benefits

1 aren't going in one direction or the other.

2 We also would recommend that you
3 calculate the insurance value of risk aversion.
4 Again, we had an expected benefit, but, you know,
5 that's if you aren't risk averse. You may add \$5-
6 \$6-million a year just because you are risk
7 averse. We don't know what that number is. We do
8 recommend that that be studied further and that be
9 added.

10 To the extent that environmental costs
11 are known, we would recommend that they be
12 included in the study. And we were only able to
13 do the study because of the short timeframe that
14 we had. We only had like a four-month timeframe
15 after we picked the model and got all the
16 databases ready. But that additional years be
17 run. Certainly 2018, because this is a long-life
18 investment.

19 So with that as background I'm going to
20 let Mingxia Zhang talk a little bit about this.
21 But if you have any specific questions, I'm happy
22 to answer them.

23 PRESIDING MEMBER GEESMAN: I do. How
24 far out did you run your case. You said you want
25 to do a 2018 run, but how far out did you go?

1 MS. SHEFFRIN: As I said, we only did
2 two years. We did a 2008 case and a 2013 case.
3 And we tried to put in all of the information
4 working with your staff, as well as the CPUC Staff
5 and members of the public.

6 The renewable portfolio standard is in
7 there, as well as the load forecast. Not your
8 newest load forecast, the one that was published
9 December of 2003.

10 PRESIDING MEMBER GEESMAN: And, you
11 know, reflecting on the quality of some of that
12 data, how far out do you think this particular
13 methodology would yield reliable results?

14 MS. SHEFFRIN: You know, I don't think
15 it's a question of the methodology; it's a
16 question of the data. And I think the power of
17 the methodology is it lets you evaluate what
18 impact, you know, a lot of uncertainty on
19 variables makes.

20 So, I think that's, in fact, the
21 strength of the methodology.

22 PRESIDING MEMBER GEESMAN: Well, okay,
23 I'll turn that around. Recognizing the inherent
24 strength of the methodology, looking at the crummy
25 data that --

1 MS. SHEFFRIN: But, you know, you can
2 decide, as a decisionmaker, what's crummy. You
3 don't trust the load forecast; you don't trust gas
4 prices. You can run the scenarios and see what
5 the impact is and see if it would change your
6 answer.

7 PRESIDING MEMBER GEESMAN: But I'm not
8 certain that's very satisfying. I'm wondering,
9 you, yourself, said we're dealing with long-lived
10 investments here. I'm wondering how much value to
11 attach to even the best methodology ever concocted
12 by man if inherent data limitations prevent me
13 from fully capturing the stream of benefits, and
14 perhaps the stream of costs during the full period
15 of that investment.

16 MS. SHEFFRIN: Sure. I agree, you know.
17 Would I put my life on the benefits are going to
18 be exactly this? Absolutely not. But, you know,
19 do we come in the ballpark or not? Are you saying
20 that we still may be underestimating the benefits?

21 PRESIDING MEMBER GEESMAN: I'm saying in
22 a very severe fashion you may still be. If, in
23 fact, and I've actually been quite taken by the
24 way she put it several workshops ago, but if
25 Patricia Arons has it right, and these are

1 societal choices, we're dealing with, I think, as
2 long-termed or long-lived an investment as the
3 public sector ever is called upon to make.

4 I'm extremely wary of techniques or
5 methodologies that are inherently data
6 constrained, that don't capture that full stream
7 of both costs and benefits during the life of the
8 investment.

9 MS. SHEFFRIN: I guess what we're saying
10 is the methodology, itself, doesn't prevent you.
11 You can put in as many dozen what-if scenarios
12 that you think can capture that future. But, at
13 least it's a, you know, a well documented way of
14 studying what those impacts are.

15 You can say, well, I don't believe any
16 of this, and I'm going to make my decision on
17 something else. You can do that.

18 PRESIDING MEMBER GEESMAN: That'll get
19 you in trouble at the PUC.

20 MS. SHEFFRIN: Well, I think it would
21 get me in trouble before the CEC. I think when
22 people are asked to make a recommendation they're
23 asked to define how they came upon this
24 recommendation. I believe this methodology gives
25 some way to defend how you came upon it.

1 I agree, it's based on, you know, data
2 that you're very uncertain about. But, that
3 shouldn't stop you from, you know, putting in,
4 doubling the load forecast, you know, putting in
5 whatever extremes you think are possible.

6 As you can see from the extreme of the
7 examples we came up with, we came up with a huge
8 range of annual benefits, all the way from a
9 negative 5 million all the way to \$30 million a
10 year. So I think we are trying to approach
11 capturing some of those, quote, "nonquantifiable"
12 benefits and making them quantifiable to the
13 extent possible.

14 In the end it is always an issue of, you
15 know, gut level what do you feel. But I think
16 we're trying to put a lot more than just gut level
17 behind the decisionmaking.

18 PRESIDING MEMBER GEESMAN: But if I
19 recall the slide in front of this one accurately,
20 market price and gas price are extremely sensitive
21 variables. And those have demonstrated
22 extraordinary volatility over the last several
23 years.

24 MS. SHEFFRIN: And that's what we have
25 done. When we took the low gas scenario and the

1 high gas scenario, the way we calculated is we
2 went back, and fortunately from the CEC we have 20
3 years of your predictions, and so we calculated
4 the standard error and the average based on all of
5 that.

6 So we looked at the past 20 years and
7 said, how wrong were we, and can we use that to
8 inform ourselves.

9 PRESIDING MEMBER GEESMAN: So, I've got
10 a 50-year societal choice to make; I've got an
11 extraordinarily precise and well calibrated model.
12 But I'm driven by extremely volatile --

13 MS. SHEFFRIN: Inputs.

14 PRESIDING MEMBER GEESMAN: --
15 assumptions.

16 MS. SHEFFRIN: Right. Right. But this
17 gives --

18 PRESIDING MEMBER GEESMAN: And yet Armie
19 tells me that there are no white elephant
20 transmission projects. There are no stranded
21 asset transmission projects.

22 MS. SHEFFRIN: Right, but what we've
23 tried to do is improve on Armie's gut level
24 feeling, and try to put it down in, you know,
25 black and white.

1 PRESIDING MEMBER GEESMAN: That may have
2 been a mis-investment.

3 (Laughter.)

4 PRESIDING MEMBER GEESMAN: I'm troubled
5 that in fact we've all been lured into a bean-
6 counting exercise that, in fact, doesn't yield
7 results anywhere nearly as precisely as it
8 purports to, and yet which still systematically
9 undercounts benefits. And fails to accurately
10 take into consideration the timeframe of the
11 societal choices that we're being asked to make.

12 MS. SHEFFRIN: Yeah, you know, I would
13 definitely agree with you. Transmission
14 investment is like every other public investment
15 and every other public good, it always is fraught
16 by two concerns. One is tremendous under-
17 investment, because we're all required to pay for
18 it and we all benefit regardless of whether we pay
19 or not. And the second is once it's built it
20 tends to be over-utilized.

21 So, I think transmission investment is
22 no different than any other public good investment
23 decision.

24 PRESIDING MEMBER GEESMAN: Well, I thank
25 you for your presentation, and I certainly

1 recognize the hard work that's gone into bringing
2 this up to where it is now.

3 MS. SHEFFRIN: Thank you. And I'm going
4 to let Mingxia just go over one of the key issues
5 that I think we've provided value added, and that
6 is the impact of market pricing.

7 MS. ZHANG: Good afternoon, everyone.
8 My name is Mingxia Zhang; I'm a principal
9 economist working at California ISO market
10 analysis.

11 My presentation today is to focus on the
12 market-based simulation of our TEAM methodology
13 and also our application to the Path 26 study.

14 Anjali already discussed we have five
15 key principles of the TEAM methodology. And one
16 of the key principles is how we're going to model
17 generation bidding behavior in the wholesale
18 market regime. And traditionally all the models
19 are -- use under assumption of cost-based bidding.

20 But our historical evidence has
21 indicated that the generators might bid above
22 their marginal cost. And I think of people in
23 this room are more familiar with that than I am
24 because, you know, I was new to the industry.

25 But more importantly, transmission

1 expansion can enhance market competitiveness and
2 our methodology should be able to capture this
3 benefit.

4 Our goal is to perform transmission
5 evaluation based on market prices rather than
6 traditionally cost-based analysis. And more
7 specifically, we needed to model suppliers'
8 strategic bidding behavior and how their bidding
9 behavior might change with transmission upgrade.

10 Modeling strategic bidding is a very
11 difficult task. A lot of -- in the past several
12 years a lot of academics and also predictioners
13 are working very hard trying to work out some
14 (inaudible) approach. They have tried a Cournot
15 type models, supply function caliber models. But
16 those models are very difficult to implement in
17 the complex network representation of the
18 transmission grid. Those models usually are
19 conducted only for, you know, where's simplified
20 network, six busses or eight busses.

21 Another alternative approach is
22 empirical approach which is to use a historical
23 evidence or historical experience between what we
24 observe in the market, price-cost markup, and
25 system conditions. And in this methodology and

1 Path 26 application we estimate a historical, a
2 statistical relationship for California.

3 And we apply this historical
4 relationship to California. This can be easily
5 done to a zonal configuration of the network
6 model. And it can also be applied with
7 calibration to nodal network.

8 As I already said, we tried to develop a
9 historical relationship between price-cost markup
10 and a certain system conditions. And then we use
11 the price-cost markup to predict bid-cost markups
12 for generators, and future system conditions. And
13 then we applied bid-cost markups to the system to
14 supply bids to all generators bids, and rerun our
15 network model to determine economy dispatch and
16 market clearing prices.

17 And -- okay, historical price-cost
18 markups are based on the differences between
19 actual zonal market prices and what we estimate
20 the competitive benchmark. And then we used the
21 bid-cost markups prospectively in our transmission
22 study.

23 The bid-cost markup reflect difference
24 between the variable cost of a generating unit and
25 a market-based bid.

1 This is kind of in detail the
2 description of what we conducted for Path 26
3 study. We estimated relationship between price-
4 cost markup and system conditions using hourly
5 data covering November 1999 up to 2000, and the
6 whole year of 2003. And also the price-cost
7 markup is expressed as Lerner index, which is the
8 difference between zonal market price and the
9 competitive benchmark over zonal market price.
10 And for each hour and for each region.

11 Here we have two major important regions
12 in California ISO area as P-15 and MP-15. And the
13 system conditions are represented by several key
14 market variables, such as RSI and also percentage
15 of un-hedged load.

16 And on this slide I want to go through
17 briefly residual supply index RSI. The definition
18 of RSI is how pivotal a large supplier in the
19 market to meet the zonal demand. So the RSI, the
20 numerator is the difference between total supply
21 and the largest supplier's supply. And the
22 numerator is the total demand.

23 The RSI theoretically value less than 1
24 indicates the largest supplier is very pivotal in
25 meeting demand.

1 In our ISO markets, our historical
2 experience indicated that usually RSI value less
3 than 1.2 have generally been associated with
4 market price in excess of estimated competitive
5 benchmarks.

6 RSI captured the impact of transmission
7 upgrade on supply/demand balances. Here, in the
8 total supply, total supply includes import
9 capability to importing region. So if you have
10 upgrade then you have an upgrade of a major inter-
11 regional -- then your total supply increases. And
12 then your RSI will be different for that hour and
13 for that region, holding all other system
14 conditions the same. Your upgrade will change
15 your RSI value.

16 This is just to show our regression
17 results. We tried different functional forms, we
18 tried different combination of variables. And I
19 won't go through to the details to the results,
20 but this shows our effort, almost our past two
21 years, our statistical work on this area.

22 Internal supply, this price-cost markup,
23 we apply regression results prospectively to
24 predict hourly price-cost markup in years 2008 and
25 2013. We used price-cost markup as bid-cost

1 markup with some calibrations. And we estimate
2 price-cost markup for the three major utility
3 regions in the ISO area, PG&E, Edison and San
4 Diego.

5 And because our regression is not -- has
6 not -- does not have a perfect fit to predict
7 historical price-cost markup, so we proposed, we
8 used a different, three different levels of price-
9 cost markups, the base, and the high and the low.
10 This chart shows what we tried to capture the
11 sensitivities and the variations in bid-cost our
12 markups. Instead of just using directly what we
13 predicted from the regression model, we tried to
14 expand the range of the bid-cost markups. And
15 tried to capture a wider variation in this
16 variable.

17 This bid-cost markup functionality is
18 incorporated directly into our PLEXOS model, which
19 is the production cost, the cost of production
20 simulation that we adopted for demonstrating our
21 methodology in the Path 26 study.

22 All the variable are (inaudible) and
23 other variables can be internally computed in our
24 PLEXOS model. And also the project the bid-cost
25 markups can be automatically added into

1 generations marginal -- on top of marginal cost.

2 And also all the benefits, the strategic benefits
3 from modeling market prices are calculated
4 internally in PLEXOS model.

5 Although we spent a lot of effort on
6 this approach, we do realize that we, you know,
7 there could be potential of future enhancements to
8 this approach. Specifically remember what we did
9 is to apply a bid-cost markup as -- I'm sorry, use
10 the price-cost markup as bid-cost markup. And we
11 could, you know, develop another regression to
12 just the focus on generators bid-cost markup,
13 although that approach is more complicated and is
14 going to be more difficult because we're not
15 talking about the market, we're talking about a
16 larger suppliers and their portfolios. But that's
17 something maybe we need more further research and
18 development. Also, for the future we're going to
19 keep exploring the game theoretical approaches.

20 Here is just a slide showing the
21 difference between a cost-basis simulation and
22 market-based simulation. This is for year 2008.
23 Path 26 case study and holding all the system
24 conditions at a base. That means we use CEC's
25 basecase load forecast and we assume future gas

1 prices are at base. We do not, you know, those
2 are kind of moderate conditions to the market.

3 And then you can see a difference
4 between the cost-based benefit and the market-
5 based benefit. And if you look at the whole WECC
6 region, the total societal benefit, which is the
7 production cost saving in the whole WECC area, the
8 cost-based simulation only gives you about \$1
9 million benefit in year 2008. But the market-
10 based simulation gives you \$4.28 million.

11 And the rest showing different
12 perspectives of our methodology. And for the ISO
13 ratepayers, the market-based simulation can give
14 you \$19 million, which is very very high. I mean
15 much higher compared to cost-based simulation.

16 That concludes my presentation. And I
17 would like to take any questions.

18 PRESIDING MEMBER GEESMAN: When you were
19 developing your historical relationships between
20 price-cost markups and certain market conditions,
21 what period of time do you look at in terms of
22 California's market experiences?

23 MS. ZHANG: We look at November 1999 to
24 October 2000; and also year 2003. Those are pre-
25 energy crisis and after.

1 PRESIDING MEMBER GEESMAN: And do the
2 two periods reflect a similar experience, or were
3 they both --

4 MS. ZHANG: The two periods, I would say
5 they were different, but the reason we want to
6 incorporate the two, both periods is because in
7 our modeling we tried to incorporate the impact
8 now for state long-term contract. And the first
9 period did not have that factored in. So we
10 needed to have a period to have the state long-
11 term contract in effective.

12 PRESIDING MEMBER GEESMAN: So do you
13 feel that basing your empirical approach on those
14 two periods fully captures the range of possible
15 market conditions that California will face during
16 the study period when you expose Path 26 to this
17 analysis?

18 MS. ZHANG: That's certainly our
19 intention. I mean whether we captured the full
20 range of the market, you know, extreme conditions,
21 that is only part of the study. And on the other
22 hand we tried to simulate a lot of the extreme
23 conditions such as, you know, very very high
24 demand in growth, and also very dry year in the
25 whole WECC region.

1 And also we conducted simulations for
2 contingency events such as the (inaudible) dc line
3 could be on outage or the SONGS nuclear plant on
4 outage. So those are extreme conditions that we
5 modeled.

6 PRESIDING MEMBER GEESMAN: And how did
7 you determine bid behavior in those extreme
8 conditions if they didn't occur in 2001 or 2003?

9 MS. ZHANG: Remember the variables, RSI
10 and others, some condition variables was already
11 captured the market conditions. So if, for
12 example, if SONGS is outage, then the total supply
13 to Edison area will be different than without
14 SONGS going on outage.

15 So those conditions already captured
16 directly in the variables for each hour and for
17 each region.

18 PRESIDING MEMBER GEESMAN: Thank you.

19 MS. ZHANG: Thank you. Any other
20 questions? Thanks.

21 MR. KONDOLEON: Thanks again to Mingxia
22 and Anjali for coming here today.

23 The next presentation will be provided
24 by Joe Eto representing CERTS. He will discuss
25 the most recently received report prepared by the

1 Electric Power Group for the Commission. And it's
2 the third in a series of reports on strategic
3 benefits. You've heard from Joe before on the
4 previous two reports, and he'll discuss the third
5 one here today.

6 MR. ETO: Thank you very much. My name
7 is Joseph Eto; I'm a Staff Scientist with the
8 Lawrence Berkeley National Laboratory. And I
9 manage the Consortium for Electric Reliability
10 Technology Solutions. We are an industry
11 university national laboratory collaborative that
12 is working on public interest electricity
13 reliability technology development both for the
14 Department of Energy's transmission reliability
15 program and for the California Energy Commission's
16 PIER program.

17 Most of our work is focused on
18 development of real-time operating tools that are
19 being demonstrated today at the California ISO
20 through cooperative arrangements between the
21 Department of Energy and the California Energy
22 Commission.

23 We've also been tapped to support the
24 Department of Energy number of policy-related
25 activities including the national transmission

1 grid study and also technical support most
2 recently for the blackout investigation of August
3 14th.

4 As part of the IEPR process this year we
5 were invited by the Commission to prepare a series
6 of white papers on such transmission planning
7 topics. These were led by my colleague Fred
8 Mobasher of the Electric Power Group. And I'm
9 pleased to have the opportunity to present his
10 work to you today.

11 I want to briefly review the first two
12 products, the first set of contents that I'll be
13 talking about today. The first part that we
14 prepared was a review of California's historic
15 transmission investments to try to identify the
16 number of benefits, the large number of benefits
17 that those investments have had for the state and
18 for the west, as a whole; many of which were
19 unanticipated during the planning process. And
20 that really was a context-setting discussion for
21 thinking about how we look at transmission
22 planning going into the future.

23 The second report that we prepared which
24 I presented earlier this year was a scenario
25 study; a very long-term scenario study looking 30

1 years out to the future, looking at a strategic
2 approach toward thinking about transmission
3 planning. No complicated models involved; just
4 very simple spreadsheet exercises. The type of
5 planning that we hope the Commission will consider
6 as it thinks about the longer term strategic
7 decision it needs to make about transmission
8 planning going forward.

9 In this paper, which is out on the front
10 desk, we take a broad view of looking at some of
11 the economic considerations that need to be
12 considered in a transmission planning setting.

13 We're very fortunate in that the timing
14 was such that it falls very closely on the heels
15 of the pioneering work that the California ISO has
16 just filed and that we just heard about. So many
17 of my comments will speak to aspects of that
18 analysis. But also other considerations that we
19 think are important for transmission planning.

20 And finally, we are preparing this
21 report as contractors of the Commission. I want
22 to really emphasize that the comments and opinions
23 I offer in the next few minutes really are those
24 of the authors and of myself, not necessarily that
25 of the Commission.

1 I think it is important here, you know,
2 we've had very technical discussions up until now
3 on a number of very detailed aspects of
4 transmission. I think it's important to go back
5 to where we started and setting a broader context
6 for some of the transmission planning evaluation
7 recommendations that we have.

8 Why do we build transmission? There
9 have been a number of reasons. The earliest
10 historic justification was to connect remote power
11 plants that were deemed appropriate for the
12 resource mix to the load centers. As power plants
13 got located further away, we needed to bring the
14 generation to the load.

15 Interconnect arose as a way to increase
16 the reliability of the network; as a way of
17 sharing reserves among utilities in a more cost
18 effective manner than having stand-alone systems.

19 As regional surpluses and regional
20 resources became more developed, transmission
21 became a way to access market hubs for surplus
22 capacity and energy.

23 And ultimately now we have a system
24 that's able to take advantage of load diversity
25 and increased resource and fuel diversity. And

1 that really is where we're starting from in the
2 transmission expansion planning process.

3 Transmission is a very unique kind of
4 resource, and that really is at the crux of many
5 of the problems we face in transmission planning
6 today. The resource, itself, is quite capital
7 intensive, not as capital intensive as generation
8 necessarily. But is a resource in which all the
9 costs are essentially upfront. The costs of
10 operating these assets are very minimal compared
11 to the cost of building them.

12 In addition there are significant
13 economies of scale with building transmission,
14 such that additional added costs upfront can be
15 very low for great increases in capacity. Again,
16 this speaks to the optionality or the lack of
17 optionality that some of the transmission
18 investments have, and why it's sometimes hard to
19 consider that in the planning process.

20 Another critical complication is the
21 very long lead times involved in planning,
22 permitting, designing and building transmission.
23 Complicated with that is the very long physical
24 life. We've spoken many times today about the
25 very long-lived nature of these assets. So you

1 have large, lumpy assets that are expensive to
2 build initially, which have very long impacts.
3 And at the same time, planning processes that are
4 not necessarily well suited to that, and which we
5 are now starting to adapt to try to begin to take
6 advantage of those.

7 I think it's critical, and again this
8 goes back to the first of the reports that we
9 prepared for the Commission, to recognize that
10 despite, or in fact in view of these specific
11 attributes of these resources, they have strategic
12 values that are quite unique to them. The access
13 to other resources; the reliability benefits; and
14 essentially the insurance against contingencies.

15 These values have been critical
16 dimensions of the value that transmission has
17 provided to California and to the west, and values
18 that we think are very important to consider in
19 any planning process.

20 And so I would say in a nutshell our
21 goal here, thinking about transmission, is to
22 insure that we can capture all the benefits, as
23 well as cost, in order to make better decisions.
24 And I think we will talk a little bit more about
25 the aspects of which some of these benefits and

1 some of these decisions really have the
2 characteristic of public goods decisions. And we
3 begin thinking more explicitly in those terms as
4 we start making those decisions.

5 Let me start by talking about what we
6 need next by talking about where we've been again
7 in terms of how planning has traditionally been
8 done. The historic approach to transmission
9 planning has been multi-area production cost
10 simulation tools in which we essentially assume
11 that generators can operate at their marginal
12 cost.

13 This, again, stems from the vertically
14 integrated historic nature when the industry was
15 organized. It reflects a lot of informal data
16 sharing that takes place among many parties. And
17 really fundamentally represents a situation where
18 market considerations are a very minimal aspect of
19 the planning and operating decision.

20 And so a little feedback between the
21 transmission expansion and power plant
22 construction, they're essentially jointly
23 optimized in that vertically integrated setting.

24 Regional and marginal costs are
25 essentially equated to marginal prices. The

1 benefits of imports are basically based on the
2 difference in the marginal costs between importing
3 and exporting regions.

4 And there are a number of standard
5 sensitivities that you can conduct, and which have
6 been appropriately conducted in the past regarding
7 fuel prices, load forecasts, hydro production and
8 other factors.

9 That's where we've been. That's where
10 the tool sets that we are largely working with
11 were developed and what they were designed to
12 support.

13 Let's talk about what's changed now. I
14 think this came up in our panel discussion
15 earlier. There are a lot more players now. We
16 have unbundled generation and transmission. I
17 don't think that is a genie that we can put back
18 into the box. And we need to accept that we need
19 processes that recognize the very great number and
20 diversity of the kinds of viewpoints that need to
21 be brought together into these transmission
22 planning discussions.

23 The location of new generation at this
24 point, based on the rules governing
25 interconnection, tend to create congestion. There

1 is really not an incentive for generation to
2 locate in a place where it lowers systems costs
3 overall, but really minimizes the interconnection
4 costs to the developer.

5 Market prices, as we've just heard from
6 a very extensive technical discussion, don't
7 reflect the cost of production. Bidding has a
8 very critical impact on the way in which
9 transmission is used these days, and the way in
10 which prices result. And so there's a lot of need
11 to take into account these bidding strategies, the
12 role of market power, where new entry will take
13 place, and what type. And so a whole host of
14 uncertainties that we've historically not dealt
15 with, and which quite frankly we have modeling
16 tools that are not well suited for, because they
17 really didn't consider them in the way they were
18 initially conceptualized.

19 So this is really the challenges that
20 face transmission planning today; ones which I
21 think, from my perspective, that the California
22 Independent System Operator has done a good job of
23 beginning to address. I mean I would like to step
24 back, and then I will make some comments about
25 areas to enhance the modeling activity. But this

1 really is path-breaking work. I've looked at a
2 lot of transmission planning activities across the
3 country, and the depth and the comprehensiveness
4 of some of the issues that are being treated here
5 is literally path-breaking around the country.

6 And so these are all appropriate,
7 important first steps. I think this issue of
8 modeling market power much more explicitly is
9 essential. It's the reality of the world in which
10 transmission will be serving as we go forward.

11 I think that we've spent a lot of time
12 talking about uncertainty; I'll talk more about
13 uncertainty. So this idea of looking at scenario
14 analysis as an approach to begin framing and
15 dimensioning the uncertainties we face absolutely
16 critical, and a substantial improvement over the
17 types of approaches we've taken in the past.

18 I think again from the technical side,
19 choosing an appropriate tool, one that actually
20 can represent the realities of how power flows in
21 an electrical network is critical to being able to
22 realistically represent what is and what is not
23 do-able with the transmission system.

24 And I think finally really the idea of
25 beginning to take into account the many

1 perspectives that are affected by transmission
2 decisions is critical toward informing the public
3 discussion and debate that needs to take place
4 about who are the winners, who are the losers, how
5 can they be compensated, and how can we move
6 forward and something that will represent a more
7 consensus decision that we can all agree upon in
8 terms of what types of transmission may be
9 appropriate and where it might be located.

10 I'm not going to repeat this. I think,
11 you know, how could I do a better job than Anjali
12 and Mingxia Zhang telling us about what they've
13 done.

14 I guess what I want to say about the
15 economic evaluation of Path 26 is that it
16 represents an application of the methodology that
17 they have developed. It does not exploit its full
18 capability in terms of what it is capable of
19 doing. So many of my comments are going to speak
20 to sort of what is, in principle, possible, and
21 what is, in fact, done.

22 And some of the suggestions that we have
23 go to trying to improve the implementation in
24 future studies. Not really questioning at this
25 point some of the specific functionality that

1 exists within the model, which we do think is
2 appropriate and necessary for making these kinds
3 of evaluations.

4 So I think the things that I want to
5 focus on really are the choice of two analysis
6 years; the way in which some of the levelization
7 is done in terms of expressing the benefits, and
8 the way in which some of the things are and are
9 not able to be captured when you take this kind of
10 structure and try to make an application of this
11 methodology.

12 And so let me elaborate on that in the
13 remainder of my slides. What I want to start with
14 is reviewing what we consider to be the strategic
15 values of transmission; and then assessing the
16 extent to which the model or its application begin
17 to address those.

18 I think price stability is a critical
19 concern in transmission planning, and one which I
20 think we're barely beginning to scratch the
21 surface on. I think some of the scenario analysis
22 begins to touch on that, but I think that none of
23 the modeling approaches that I've seen really do
24 address the day-to-day volatility in market prices
25 that we actually do see in today's markets.

1 There's a smoothing effect that necessarily takes
2 place in the way in which modeling can take place.

3 Yet that volatility is critical to the
4 economics of many of the new generators'
5 decisions, and should be accounted for in the
6 kinds of planning decisions that we make with
7 transmission.

8 Transmission planning clearly decreases
9 the market -- the addition of transmission clearly
10 decreases the market power (inaudible). I think
11 the methodology has made a good start on that.
12 Clearly there's a tremendous gap between the
13 theory that's been talked about, about how to
14 address these issues, and what has been practical
15 and implementable in the time the ISO's worked
16 with. But the fact that this has been recognized
17 and made a foundation piece of that methodology, I
18 think, is quite valuable.

19 The third issue, the issue for potential
20 for increased reserve showing firm capacity
21 purchases, I think here's a situation we've just
22 started to scratch the surface. There's a lot of
23 discussion about how the contract requirements
24 will be carried out. There's a lot of discussion
25 about how the reserve margins are being

1 implemented.

2 Here's another area where I think that
3 transmission does allow for reserve sharing; it
4 does allow for firm capacity purchases offsystem
5 to firm up some of your resource needs. That
6 interaction, I think, could be strengthened and
7 improved in assessing where transmission -- what
8 the kind of benefits that transmission does bring
9 to the system.

10 And area where I think probably not too
11 much -- no one can do too little in this area --
12 is this issue of insurance against the abnormal
13 system conditions. I think time and time that
14 we've heard from Armie this morning, and from many
15 others, that having transmission gives you an
16 optionality, an opportunity to access things that
17 you might not have already planned for.

18 And I think looking at some extreme
19 scenarios is quite appropriate in that vein. But
20 I think it's just the tip of the iceberg, and that
21 we need to be much more explicit about the role
22 that transmission plays in providing insurance
23 against abnormal contingencies. What are the
24 costs of those contingencies to us as a society.
25 What is it worth to pay for the insurance to try

1 to avoid them. I think we're beginning to scratch
2 the surface in that area; I think a lot more work
3 can be done.

4 Environmental benefits, clearly access
5 to remote resources, the opportunity to bring
6 clean resources in, to back off on more dirty
7 resources closer to the load centers where human
8 populations live. It's a clear benefit for
9 transmission. One that I think the model is
10 capable of addressing, but it's not been exercised
11 in the current context. I would encourage more
12 work in that context.

13 Ripple effects from transmission are
14 another area that I think deserving of more study.
15 And this, again, really goes to some of the
16 limitations of the kind of timeframe that you can
17 consider in the exercise that we've been presented
18 with.

19 You know, if we look at a future that
20 has lots of gas generation then we have to start
21 looking at a future that has lots more gas
22 pipelines. And how do those considerations trade
23 into the transmission planning decision.

24 You know, again we're starting to assess
25 what that might mean for gas pipeline

1 construction, but we're not really integrating
2 that into our thinking process as we think about
3 trading off transmission.

4 And finally, and this is the issue that
5 I'll talk quite a bit about, or not a lot, but
6 spend some time talking about, are that the
7 benefits accrue over a very long period of time
8 from transmission. These are assets that are
9 going to live 30, 50 years or more.

10 And we need to make sure that we don't
11 unfairly treat the benefits that come from long-
12 lived assets in making the tradeoff between these
13 long-lived assets and assets that may have a
14 shorter lifetime.

15 So we have some specific suggestions for
16 areas for the Cal-ISO to consider in enhancing
17 their methodology in future iterations. One, we
18 think that it is important to capture the dynamic
19 impact. The feedback that goes on between putting
20 in a line, the changing in market prices in the
21 remote areas, as well as in the local areas, the
22 impact that has on future generation build
23 decisions.

24 And that there's a dynamic there that I
25 think we're suppressing to some extent. I think

1 there's an effort to try to capture some of that
2 in their current methodology, but it is suppressed
3 when you only look at essentially two test years
4 and try to extrapolate from them.

5 We think that there's an opportunity to
6 capture more of the potential for firm capacity
7 from exporting regions as part of the resource
8 adequacy requirements. And that that needs to be
9 teased out a little bit further. I think there's
10 openings for that, but I think that that would
11 really have an important effect that we should
12 consider when we look at transmission lines.

13 I've already mentioned environmental
14 benefits. I think again here's a safe -- where
15 there's a capability of functionality. I think it
16 should be exercised in the future.

17 And then finally I've also mentioned
18 this reduction in construction of additional
19 infrastructures. Here again this really speaks to
20 some of the issues that need to go outside what is
21 possible to expect in the CAISO methodology. It
22 really speaks to the long-range strategic planning
23 activities that I think we, as a state, need to
24 take on more forcefully as a whole.

25 I want to spend a little time on this

1 one specific issue. It's come up a couple of
2 times in today's discussions in which I think in
3 view of a number of the features of transmission,
4 it is very appropriate to begin thinking of it in
5 the context of a public or as a public good much
6 more explicitly than we have done so in the past.

7 And I'll describe my rationale for that
8 and then tell you what I think that means from the
9 planning perspective. The planning, itself, is
10 shared among multiple stakeholders. The ISO
11 controls the operation of the lines. Many of the
12 customers of the utilities owning the lines don't
13 receive the benefits of the lines.

14 The benefits, themselves, and this is
15 the key actually to the public good cannot be
16 denied to any retail customer, nor to any
17 generation or transmission owner regardless of who
18 carries out the expansion. Again, this goes to
19 the network nature of electricity flowing where
20 the laws of physics dictate that it will flow.

21 The capital cost is paid by one set of
22 customers. They may not be the sole
23 beneficiaries. And I think, you know, the
24 problems that transmission causes or inadequate
25 transmission causes in terms of congestion, in

1 terms of exacerbating opportunity for the exercise
2 of market power, and the reliability problems that
3 it can create are ones that are borne by the
4 public at large.

5 And so this, we submit, leads us to
6 believe that, you know, it's not just a matter of
7 thinking in terms of what is a right range of
8 discount rates, but the exact choice of the
9 discount rate that we need to think about in
10 evaluating the future transmission investments.
11 And that we think that in view of the public goods
12 nature of transmission, it is appropriate to
13 consider something closer to the social discount
14 rate rather than utility costs of capital. I'm
15 going to speak to that very specifically.

16 So I think again the ISO has made a step
17 toward this. There is certainly an opinion from
18 the MSC to begin looking at a range of discount
19 rates in view of the multiple perspectives that
20 are affected. Here I'm suggesting a special
21 consideration be given to the discount rate that
22 might be more appropriate of a social or public
23 good.

24 So, specifically there is a large
25 literature about public goods and the

1 appropriateness of using social discount rates.
2 There's a lot of detailed academic discussions
3 about what that should be.

4 But I think the bottomline is it's
5 really a lower discount rate than we're used to
6 seeing in utility opportunity cost of capital
7 kinds of calculations. And that the studies that
8 we've looked at suggest that the appropriate
9 social discount rate for the U.S. is around 5
10 percent.

11 And I'll give you a demonstration on the
12 following slide of what a major impact this can
13 have in terms of switching from a 10 percent
14 discount rate to a 5 percent discount rate.

15 We believe this is critical for
16 capturing the benefits appropriately that come
17 from transmission projects. But we recognize, in
18 terms of the actual ratemaking procedure, in terms
19 of determining transmission access charge, of
20 course we should continue to use the utility
21 opportunity cost of capital as we've done
22 traditionally.

23 This is an example, a very hypothetical
24 example of a transmission expansion project in
25 where we make some postulates about what the

1 margin, or the price difference that we could
2 achieve and capture to different degrees of line
3 loadings, based on the assumption of discount
4 rate.

5 When we look at under a 10 percent
6 discount rate, net benefits of a 30-year lifetime
7 of about \$500 million. But if we go to a lower
8 discount rate, a social discount rate, those
9 benefits increase by about 50 percent, more than
10 50 percent, to \$867 million.

11 So, again, this will have a measurable
12 effect on calculation of the benefits that would
13 come from a transmission expansion project. And
14 why I think it's a very serious issue for folks to
15 consider going forward.

16 I want to step; back now from the
17 specific comments on the CAISO methodology to talk
18 about how we see that methodology fitting into
19 some of the larger transmission planning kinds of
20 decisions that we think need to be made.

21 In the second report that we prepared
22 for the Commission we talked about a long-range
23 scenario exercise that looked 20, 30 years into
24 the future. And we suggested that transmission
25 planning ought to be thought of in at least two

1 phases. And I think we've heard this from
2 speakers earlier today.

3 Essentially a first planning or long-
4 term strategic phase that would be focused on
5 building consensus on the need for lines.
6 Identifying at the very broadest level potential
7 projects. But specifically to initiate and enable
8 corridor planning and right-of-way acquisition
9 long in advance of the articulation of very
10 specific projects.

11 And that this would be distinct from the
12 permitting phase, which would have a much narrower
13 window of looking five to ten years out at very
14 particular, specific projects that may be
15 proposed. And which a much more involved economic
16 justification using a more detailed evaluation
17 methodology such as the one the CAISO has
18 developed would be appropriate.

19 And this goes a little bit to the
20 interchange that the Commission was having with
21 Anjali a little bit earlier, in that it's our
22 belief that when you get the right tool for the
23 right job. And I think that methodologically
24 speaking is a wonderful methodology that the
25 CAISO, and I think that we should be very pleased

1 that they have pushed the state of the art in that
2 way.

3 But I think the data issues and some of
4 the issues that we need to address on a proactive
5 basis from a strategic standpoint are ones where
6 we'll get lost in some of these trees discussions.
7 And we need to step back and look at the forest,
8 and not confuse the things that we can count for
9 the things that really count, and that are needed
10 in order to move transmission planning forward on
11 a longer term basis.

12 Why we believe this is appropriate is
13 because we believe that a critical next step, a
14 critical missing ingredient today is advanced
15 acquisition of right-of-ways and corridor
16 planning. An idea to try to get on some
17 optionality in land use planning today that allows
18 us to develop in a more orderly fashion a
19 transmission network that will serve everyone's
20 needs. And not find out after it's too late and
21 suffer the consequences of not having that
22 advanced planning.

23 So we're recommending a process by which
24 advanced acquisition of right-of-ways takes place.
25 Again the justification here, it's difficult to

1 get siting approval. And we think that it is
2 needed to get the utilities back into this program
3 of site banking in anticipation of future need.

4 And I know that we're going to have some
5 information in this workshop that that's available
6 to talk about, about how that's treated at the
7 PUC.

8 But again, we believe for the purposes
9 of that type of assessment, simple analysis may be
10 appropriate in recognition of the longer range
11 strategic nature of the kinds of decisions that
12 need to be influenced. And the need to sort of be
13 cognizant of the kinds of uncertainties that we're
14 dealing with in terms of the data that we might
15 use to support some of those decisions.

16 So, to summarize, we have a number of
17 specific recommendations. We believe that it's
18 very important to take into explicit account the
19 dynamic interaction between transmission and
20 generation expansion. This would involve more
21 years of simulation, rather than the two test year
22 approach.

23 We believe that it is appropriate to
24 capture the long-term benefits of transmission
25 lines by extrapolating some of the analyses out to

1 the end point of some of the lifetimes of these
2 projects.

3 We believe it's appropriate to look at
4 the value of firm capacity that might be
5 accessible through the transmission lines that
6 would be constructed.

7 We think it's very important to include
8 the environmental benefits associated with
9 transmission expansion.

10 And importantly, we think that to make
11 decisions about public good such as transmission
12 it's appropriate to use a social discount rate to
13 calculate the present worth of benefits.

14 That concludes my prepared remarks. Let
15 me open it up to questions now. First from the
16 Commissioners.

17 PRESIDING MEMBER GEESMAN: I'd simply
18 observe that the Energy Commission, in its
19 building standards and appliance efficiency
20 standards, utilizes a social discount rate. And
21 I'm not certain that the same logic doesn't apply
22 right here. If I'm wrong in that I hope at some
23 point in time people will correct me.

24 But I think you've done a real service,
25 Joe, in framing the issues this way, and thank you

1 for your presentation.

2 MR. ETO: Thank you. Other questions?
3 Sir.

4 MR. GILFOY: I'm Chuck Gilroy with
5 TransAlta Energy Marketing. And I don't
6 necessarily disagree with the concept behind the
7 social discount rate. But to me, doing that seems
8 somewhat arbitrary. Because aren't you really
9 trying to, in applying a social discount rate,
10 aren't you really trying to derive some actual
11 dollar figure that assigns a value to the public
12 good that you created.

13 And so it almost seems like why are
14 you -- it seems arbitrary to use a social discount
15 rate as opposed to just apply, say for example, on
16 the benefits side of the equation a dollar figure
17 that you can actually justify, or at least attempt
18 to justify, such that your net present value
19 figure that you come up with is the same. Whether
20 you use a 10 percent on -- using 10 percent or, in
21 your example, 10 versus 5 percent.

22 So what is the point of the social
23 discount rate methodology, as opposed to, like I
24 say, just assigning an incremental benefit so that
25 you would come up in your example with the \$867

1 million?

2 MR. ETO: I'm not sure I'm understanding
3 your question correctly, but let me try. I want
4 to distinguish between the ratemaking application
5 of these kinds of analyses and where it is
6 appropriate to use a utility cost of capital from
7 I believe the more global and societal perspective
8 in assessing the benefits from these types of
9 projects.

10 And, again, I want to go to the public
11 goods nature of the investment, itself; the
12 multiple parties that are affected by the
13 transmission investment, both those who would pay
14 the access charge within California and those in
15 the region. Those who benefit from the
16 externalities that are created by transmission in
17 terms of the insurance against contingencies.

18 The environmental benefits that are
19 thereby created. And really put it on a level
20 playing field with other public goods and
21 infrastructure investments that we're considering
22 as a society. That's really the basic rationale
23 that we're using here.

24 MR. GILFOY: We'll talk offline.

25 MR. ETO: Other comments or questions?

1 All right, thank you very much.

2 MR. KONDOLEON: Thank you, Joe. The
3 final presentation will be a staff update on the
4 southern California transmission corridor study
5 process. And that's going to be provided by
6 Kristy Chew.

7 MS. CHEW: Thanks, Don. Good afternoon;
8 my name, again, is Kristy Chew, Project Manager
9 here at the Energy Commission. And I'm working on
10 the transmission corridor study proposal that we
11 proposed back in earlier this year, but we
12 specifically highlighted it at the May 10th
13 workshop.

14 And today I'll be sharing with you
15 comments that we've received to date. They're all
16 by mail, and so far we've received some comments.
17 And I wanted to go over those in summary with you
18 all today.

19 Background. The Energy Commission had
20 requested information from various utilities,
21 mainly in the southern California area, because
22 that's where we're focusing this study, or that's
23 where we're proposing to focus this study this
24 year for the 2004 IEPR update.

25 And we also sent individual letters to

1 utilities and we asked for comments and
2 suggestions from everybody present at the last
3 workshop to comment on the study and the proposed
4 contents of that study.

5 We've been pretty pleased with the
6 comments that we've received so far. We have
7 comments from Los Angeles Department of Water and
8 Power, Mammoth Pacific, San Diego Gas and Electric
9 and Southern California Edison. We're still
10 hoping to receive comments from Imperial
11 Irrigation District and Pacific Gas and Electric.

12 To summarize Mammoth Pacific's comments,
13 as Judy Grau mentioned earlier, they indicated in
14 their comment letter that Path 60 has two
15 constrained lines, lines 30 and 31 between the
16 Bishop substation and Inyo/Kern substation. That
17 those two lines significantly impede distribution
18 of resources from the Mono/Long Valley known
19 geothermal resource area.

20 They stated that if there were
21 improvements to those lines they could increase
22 generation from 40 megawatts to 150 megawatts or
23 more. They asked that the Energy Commission
24 recognize Path 60 as a priority corridor for
25 study.

1 Going on to comments from LADWP. They
2 suggested that the study identify land corridors
3 that may be reserved for future transmission
4 construction. They recommended potential upgrades
5 to existing facilities to increase transfer
6 capability. Include considerations for expected
7 in- and out-of-state resource locations, Mexico,
8 Arizona and other instate resources such as the
9 Salton Sea geothermal area or Tehachapi.

10 Feasibility of maintaining the corridor
11 for future use. Planned utilization of existing
12 facilities; upgrade potential of existing
13 facilities; and considerations for future demand
14 distribution in the state.

15 Going on to San Diego Gas and Electric
16 comments. They identified that the study should
17 talk about expansion needs to insure access to the
18 optimum mix of long-term energy resources in
19 California. Including renewable resources and
20 energy imports from outside the state. They
21 stated that the state's energy policy must include
22 a process to designate appropriately sited utility
23 planning corridors across state- and federal-owned
24 land such as Anza Barrego Desert State Park, and
25 the Cleveland National Forest.

1 And they suggested that if we did that
2 there could be additional access to out-of-state
3 power renewable resources within the state. They
4 also indicated that the study should outline how
5 this process aligns with the ISO and the grid
6 planning process. And also how it fits in with
7 the PUC's licensing requirements.

8 They thought that the Energy Commission
9 and the PUC should work together to identify steps
10 needed for the timely, efficient construction of
11 future transmission infrastructure. They
12 suggested that joint efforts should consider whole
13 system integration, including an engineering
14 system analysis of the grid to determine how much
15 wind generation can be connected in a single wind
16 regime without creating operability problems.

17 Going on to Southern California Edison's
18 comments. They submitted the most extensive
19 comments, and they grouped it into two different
20 groups. One, they recommended what should be
21 included in the study; and then an actual process
22 of how to go about doing what they're
23 recommending.

24 So, they have the first six steps.
25 Should be, one, the corridor study should identify

1 transmission corridors for future needs consistent
2 with the provisions of general order 131D.

3 The study should also focus on
4 identifying viable transmission options in which
5 a) projects can be constructed; b) sensitivities
6 that can be mitigated; and c) system reliability
7 that can be maintained.

8 Their third step in the process would be
9 at the conclusion of the study the viable options
10 would be adopted as corridors by the Energy
11 Commission.

12 Four, the state could then initiate a
13 programmatic EIR, the development of a statewide
14 mitigation plan, and coordination with local
15 jurisdiction to include the adopted corridors
16 within local general plans.

17 Five, initially the study should focus
18 on the southern California region and lines
19 necessary for the interconnection of renewable
20 generation resources.

21 And lastly, six, lessons learned would
22 then be applied to the study of other geographic
23 regions such as northern California, and other
24 types of needs such as service to load and
25 imports.

1 Their recommended study process would be
2 to first establish protocols, rules and principles
3 for corridor evaluation. For example, corridors
4 should avoid common contingencies or avoid
5 cultural and environmental sensitivities for
6 assessing the viability of transmission options.

7 The second step of their process would
8 be to define corridor widths considering widths
9 that are appropriate for a program EIR and also
10 width that is sufficient to prevent creating new
11 reliability problems from common contingencies.

12 So they're suggesting that we look at
13 two different widths in our study; one that would
14 be supportable by -- for EIR, the environmental
15 process. And also from a reliability perspective,
16 how far a distance it needs to be studied and or
17 adopted.

18 PRESIDING MEMBER GEESMAN: Well, do you
19 see that as studying two separate widths. Is that
20 not the same as one width that would satisfy both
21 purposes?

22 MS. CHEW: I see it as one width that we
23 could use for both. However, I would need to
24 speak to SCE to ask them more specifically --

25 PRESIDING MEMBER GEESMAN: Yeah.

1 MS. CHEW: -- what their intention was.
2 But, I guess there could be some offsite impacts
3 from a CEQA standpoint that might need to be
4 considered as well.

5 PRESIDING MEMBER GEESMAN: Well, I guess
6 where I'm not clear is what limitations would
7 there be on a programmatic EIR in terms of
8 corridor widths that we study. Obviously you need
9 to have some limits. I'm simply not clear on what
10 they would be.

11 MS. CHEW: No, and staff doesn't have a
12 clear indication of that, either. And we hope to
13 talk to the Committee about that and develop that;
14 and decide what we should do for 2004 and what we
15 should do for 2005.

16 PRESIDING MEMBER GEESMAN: I think you
17 should loop in our general counsel's office.

18 MS. CHEW: Oh, yes.

19 Okay, the third step in SCE's
20 recommended process would be to plot the
21 sensitivities, cultural, environmental, visual
22 using all available data sources. Corridor -- to
23 be both consistent with the identified need and
24 within the defined protocols would be adopted is
25 what they're suggesting.

1 And fourth, once that these corridors
2 are adopted and incorporated into official
3 database, then the Energy Commission could then
4 take steps to develop a programmatic EIR; to
5 develop a programmatic mitigation plan for the
6 state. And coordinate with local jurisdictions
7 and agencies to develop this process for other
8 parts of California.

9 They also included a diagram of how they
10 thought the process could proceed. So you can see
11 the first box, the transmission line concept.
12 Those ideas would be submitted to us from the
13 utilities.

14 And then the Energy Commission, in the
15 second box, would provide a sort of assessment of
16 those corridors and transmission lines. We would
17 develop protocols, define the width of the
18 corridor and plot the sensitivities surrounding
19 those transmission lines and corridors.

20 And then lastly we would adopt the
21 corridors and support them and get agreement or
22 try and get agreement with local agencies.

23 And then the last steps would be to
24 provide and prepare a programmatic EIR with
25 mitigation and coordination.

1 What staff intends to do now with the
2 information that we've received to date is to meet
3 with the Committee; discuss with them and make
4 suggestions on what we can accomplish in 2004, and
5 what we should or try to accomplish in 2005.

6 This is an ongoing process and we don't
7 know how much we can get accomplished in 2004,
8 since the reports need to be generated during the
9 summer so they can be adopted in the fall. But we
10 hope to lay out the groundwork for that and
11 present to people what we think will -- what
12 should be done and how we will go about doing
13 that.

14 And lastly, we're still hoping to get
15 information from PG&E and the Imperial Irrigation
16 District. So we're hoping to get information from
17 them. And if you have any suggestions that we --
18 haven't already been captured by the other
19 commenters, to please go ahead and submit those.

20 And if there's any other comments that
21 people see or concerns that they see with some of
22 the suggestions that have been presented, if you
23 would like to share those with us, so we can
24 consider those when we're developing this study,
25 that would be much appreciated. And if we can get

1 those comments by June 25th, that would help us
2 out.

3 That pretty much concludes the summary
4 of comments that we've received to date on this
5 study. And I will be working with the Committee
6 on developing the next steps for 2004 and 2005.

7 MR. KONDOLEON: Thanks, Kristy. Yes,
8 Pat?

9 MS. ARONS: Can I make a comment before
10 we --

11 MR. KONDOLEON: Yes.

12 MS. ARONS: I'm Pat Arons, Southern
13 California Edison. The first comment that I
14 wanted to make really went toward your question,
15 Commissioner Geesman, related to how wide of a
16 corridor should we look at.

17 And you have the right instinct in
18 involving the Commission's general counsel in
19 evaluating it because if you do a careful reading
20 of GO 131D, there's language in there that talks
21 about a corridor that's sufficiently described and
22 then avoid further permit applications.

23 And I think there's a real opportunity
24 within the existing law for the Commission to make
25 some headway in terms of corridor planning, and

1 really what it can mean for the long term.

2 I think the other comment that I would
3 make goes to the study proposal number five. It
4 was on page 9. Initially the study should focus
5 on the southern California region and lines
6 necessary for the interconnection of renewable
7 generation.

8 Actually my thought there was to take
9 one renewable area and focus on that. And my
10 thought was Tehachapi we'd made a lot of ground,
11 instead of trying to do all of southern
12 California. Focus on renewable and focus on one
13 area in particular, and explore the meaning of
14 corridor planning within that context.

15 PRESIDING MEMBER GEESMAN: You had
16 mentioned that last time. I think that's a very
17 good suggestion.

18 MS. ARONS: Yeah. That's all, thank
19 you.

20 PRESIDING MEMBER GEESMAN: Thank you.

21 MR. KONDOLEON: Well, we'd like to open
22 it up to any public comment on any of the
23 presentations that you've heard today. Steve.

24 MR. KELLY: Steven Kelly with IEP. I
25 guess I just have one question, maybe two. To

1 Southern California Edison, on the steps that they
2 recommended.

3 I'm a little familiar with transmission
4 siting, not so much planning, but was there
5 anything different in that than what is done if
6 you were to site a transmission project? I mean
7 what are the novel things that are in that, or is
8 it just kind of status quo?

9 I'm basically trying to get an
10 understanding of what are the things we have to
11 change, if anything, in order to --

12 PRESIDING MEMBER GEESMAN: The premise
13 is by use of a programmatic EIR you can address
14 some of these issues early on and avoid having
15 everything at issue in the permitting stage, or
16 the final permitting stage of the project.

17 I think that focusing on the provisions
18 of GO 131D would be constructive under the current
19 law. As you and a lot of other people are aware,
20 this Commission thinks the current law should be
21 changed. If, in fact, it is, then I think that's
22 something else that would need to be addressed.

23 But in keeping with the theme of
24 corridor planning, which the staff rolled out a
25 couple of workshops ago, if we can segment some of

1 these large 50-year societal choices into smaller
2 more digestible pieces, and get the early ones
3 addressed in a planning process, arguably it can
4 make the permitting stage of the process go more
5 smoothly and with more predictable results.

6 MR. KELLY: So is the real decision in
7 that context not how to do it, but whether to do
8 it, the programmatic EIR?

9 PRESIDING MEMBER GEESMAN: No, I don't
10 think -- I think there's a how-to because you need
11 a process that carries out the planning intent of
12 CEQA and adequately balances the priorities
13 expressed in CEQA, which is supportable by the
14 local public that will be most directly affected,
15 as well as the general public of ratepayers that
16 we serve.

17 And I do think that there are some
18 complicated legal aspects to make certain that
19 subsequent government decisions would be justified
20 in relying on that programmatic EIR without
21 triggering, as we've seen so often in the CPCN
22 process, the need to relitigate everything again
23 and again and again.

24 MR. KELLY: You know my comments this
25 morning spoke to that, the need for a mechanism to

1 make transparent that decision process. So that
2 sounds like one tool to get there.

3 PRESIDING MEMBER GEESMAN: Yeah.

4 MR. KELLY: Thank you.

5 MR. KONDOLEON: Thank you. Any other
6 comments? Anjali.

7 MS. SHEFFRIN: I didn't get a chance to
8 mention, I really do think that when we look at
9 transmission planning we need to also look at
10 generation interconnection.

11 And I think Otay Mesa is a classic
12 example of where the plant gets permitted here,
13 but the issue isn't asked, how is it deliverable
14 to load.

15 It gets picked in the CPUC procurement
16 process. The issue isn't asked how is it
17 deliverable to load. And then all of a sudden
18 something is being added. And it comes to the ISO
19 and it's not deliverable.

20 So, I would urge that generation
21 interconnection be looked at as a more
22 comprehensive issue.

23 PRESIDING MEMBER GEESMAN: I think
24 you're absolutely correct in that. And I think
25 what you see in Otay Mesa is the unintended

1 consequence of the arbitrary division which state
2 government fell into 30 years ago in separating
3 generation from transmission.

4 And these are expensive consequences to
5 deal with. And I think we've got too many
6 different governmental entities looking at similar
7 questions.

8 MS. SHEFFRIN: Thank you.

9 PRESIDING MEMBER GEESMAN: Thank you.

10 MR. KONDOLEON: Any other comments?

11 Well, before I turn it back to the Committee for
12 final remarks, let me express my sincere
13 appreciation to all of you today for participating
14 not only in this workshop, but going back to the
15 previous three workshops, as far back as November
16 of 2003.

17 Staff has found the information provided
18 by the various presenters and also the information
19 in the various roundtable discussions to be
20 extremely valuable. And our challenge now is to
21 package this into a white paper in the next few
22 weeks that hopefully will satisfy the requirements
23 of the Committee. And to release that by the end
24 of July.

25 And it's my understanding that we'll

1 likely have a public event some time in August to
2 talk about that paper. And there may be some
3 follow-on activities in September and October.

4 But, again, thank you so much for
5 participating. And let me turn it back over to
6 Commissioner Geesman for any final remarks.

7 PRESIDING MEMBER GEESMAN: Well, I've
8 said a lot today and I'm not certain that I need
9 to say it again.

10 Commissioner Boyd?

11 COMMISSIONER BOYD: I don't want to add
12 too much to that. I think this has been extremely
13 helpful and I like the fact that so many people
14 recognize the interfaces and cross-overs that
15 obviously have to be taken into account if we're
16 really going to make a meaningful contribution to
17 this process.

18 And as far as I'm concerned, bring the
19 19th century process that I've seen in operation
20 into the 21st century. I mean it's a fast-moving
21 world and we don't have fast-moving processes.

22 So, I'm encouraged. I commend
23 Commissioner Geesman for all the attention and
24 effort he's put into this. And I rely heavily on
25 him, as well as you, to make a contribution.

1 So, thank you. And I look forward to
2 our next round of discussions on this.

3 PRESIDING MEMBER GEESMAN: We'll see you
4 all in August.

5 (Whereupon, at 3:45 p.m., the workshop
6 was adjourned.)

7 --o0o--

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